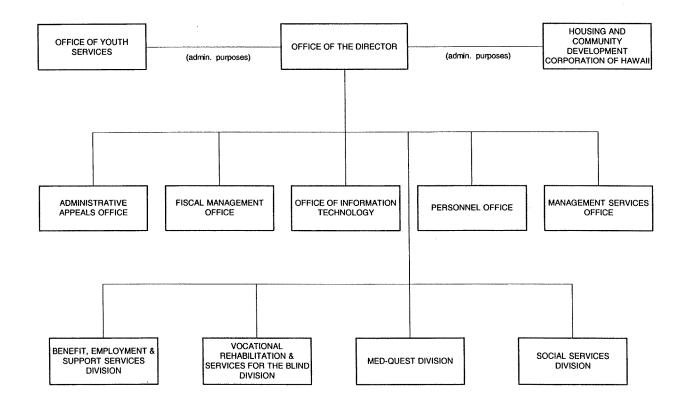


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STATE OF HAWAII DEPARTMENT OF HUMAN SERVICES PLAN OF ORGANIZATION



DEPARTMENT OF HUMAN SERVICES MAJOR FUNCTIONS

- Provides employment related services, childcare services, and economic assistance to eligible families and individuals.
- Provides medical assistance programs to eligible families and individuals.
- Provides child welfare and adult and community care services to eligible families and individuals.

- Provides a continuum of prevention, rehabilitation and treatment services and programs for youth at risk.
- Serves as a catalyst to provide Hawaii residents with affordable housing and shelter.
- Administers programs of vocational rehabilitation, independent living rehabilitation, services for the blind, and disability determination.

MAJOR PROGRAM AREAS

The Department of Human Services has programs in the following major program areas:

Social Services		HMS 230	Health Care Payments	HMS 601	Adult and Community Care
HMS 201	Temp Assistance to Needy	HMS 231	Rental Housing Trust Fund		Services
	Families	HMS 236	Eligibility Determination and	HMS 603	Home and Community-Based
HMS 202	Payments to Assist the Aged,		Employment Related		Care Services
	Blind and Disabled		Services	HMS 605	Community-Based
HMS 203	Temp Assistance to Other	HMS 237	Employment and Training		Residential Support
	Needy Families	HMS 238	Disability Determination	HMS 807	Teacher Housing
HMS 204	General Assistance Payments	HMS 245	Quest Health Care Payments	HMS 901	General Support for Social
HMS 206	Federal Assistance Payments	HMS 301	Child Welfare Services		Services
HMS 220	Rental Housing Services	HMS 302	Child Care Services	HMS 902	General Support for Health
HMS 222	Rental Assistance Services	HMS 303	Child Out-of-Home		Care Payments
HMS 223	Broadened Homesite		Payments	HMS 903	General Support for Benefit,
	Ownership	HMS 305	Child Care Payments		Employment and Support
HMS 224	Homeless Services	HMS 501	Youth Services		Services
HMS 225	Private Housing		Administration	HMS 904	General Administration
	Development and Ownership	HMS 502	Youth Services Programs		
HMS 227	Housing Finance	HMS 503	Youth Residential Programs	Employment	
HMS 229	HCDCH Administration		_	HMS 802	Vocational Rehabilitation

DEPARTMENT OF HUMAN SERVICES Department Summary

Mission Statement

To empower those who are the most vulnerable in our State to expand their capacity for self-sufficiency, self-determination, independence, healthy choices, quality of life, and personal dignity.

Department Goals

Customers First

Accountability for Outcomes

Personal Responsibility for Actions

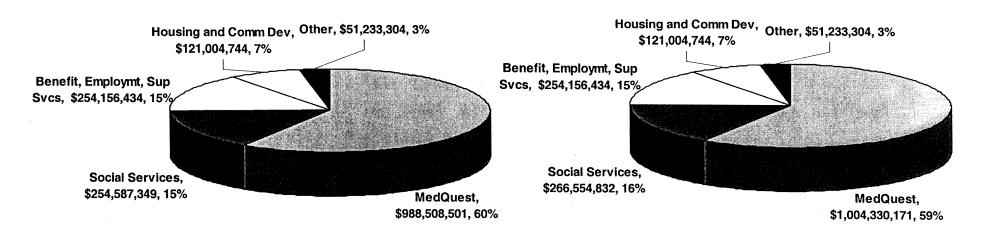
Partnering to Create Opportunities

Significant Measures of Effectiveness	FY 2006	FY 2007
1. % Temporary Assistance to Needy Families recipeints in work program exiting due to earn	i 15	15
2. % QUEST members satisfied with the managed care health program	. 88	88
3. % dependent adults with Adult Protective Services not reabused or neglected	95	95

FB 2005-2007 Budget by Major Activity

FY 2006

FY 2007



Department of Human Services (Operating Budget)

		FY 2005 Allocation	<u>FY 2006</u>	FY 2007
Funding Sources:	Positions	1,218.09	1,245.34	1,245.34
General Fund	\$	613,215,707	649,912,615	663,974,310
Special Funds		450,000	450,000	450,000
		1,010.41	1,040.16	1,040.16
Federal Funds		898,339,336	949,532,911	961,985,034
Private Contributions		10,000	10,000	10,000
Trust Funds		14,008,563	14,008,563	14,008,563
		0.50	0.50	0.50
Interdepartmental Tra	nsfers	34,431,063	43,430,874	44,705,609
		54.00	62.00	62.00
Revolving Funds		11,510,860	12,145,369	12,145,969
		2,283.00	2,348.00	2,348.00
Total Requirements	:	1,571,965,529	1,669,490,332	1,697,279,485

Highlights of the Executive Biennium Budget Request:

- 1. Provided \$25,865,053 for FY 06 and \$25,974,434 for FY 07 in general funds and \$29,483,223 for FY 06 and \$22,483,883 for FY 07 in federal funds for the Medicaid fee-for-service program. Additional funds are needed to cover projected increases for inpatient hospital, nursing home, and prescription drug costs for aged, blind, and disabled clients. (Entitlements)
- 2. Provided \$2,284,893 for FY 06 and \$10,159,412 for FY 07 in general funds and \$5,250,000 for FY 06 and \$20,087,110 for FY 07 for the QUEST manged care health program. (Entitlements)
- 3. Provided \$3,036,325 for FY 06 and \$3,630,394 for FY 07 in general funds and \$12,044,673 for FY 06 and \$14,549,830 for FY 07 in federal funds for the home and community based care services program (Medicaid waiver). (Entitlements)
- 4. Provided \$3,080,963 for FY 06 and \$7,988,923 for FY 07 in general funds and \$2,102,362 for FY 06 and \$4,211,558 for FY 07 in federal funds for the child out-of-home payment (foster care) program. (Entitlements)

OPERATING AND CAPITAL EXPENDITURES

PROGRAM ID:

PROGRAM STRUCTURE NO.

PROGRAM TITLE:

DEPARTMENT OF HUMAN SERVICES

		IN DOLL	ARS			IN THOUS	ANDS	
PROGRAM EXPENDITURES	FY2003-04	FY2004-05	FY2005-06	FY2006-07	FY2007-08	FY2008-09	FY2009-10	FY2010-11
OPERATING COST PERSONAL SERVICES OTHER CURRENT EXPENSES EQUIPMENT MOTOR VEHICLE	2,328.00* 109,309,162 1,371,554,701 590,741 100,000	2,325.00* 113,933,669 1,460,252,936 590,741 100,000	2,348.00* 118,995,143	2,348.00* 118,995,143 1,577,593,601 590,741 100,000	2,348.0* 118,993 1,644,027 590	2,348.0* 118,993 1,732,610 590	2,348.0* 118,993 1,857,662 590	2,348.0* 118,993 1,962,916 590
TOTAL OPERATING COST	1,481,554,604	1,574,877,346	1,669,490,332	1,697,279,485	1,763,710	1,852,293	1,977,345	2,082,599
BY MEANS OF STRANSING								
BY MEANS OF FINANCING	1,224.34*	1,224.34*	1,245.34*	1,245.34*	1 2/5 /4	1 0/5 /**	1 0/5 /	4 44 - 4.
GENERAL FUND SPECIAL FUND	575,903,537 450,000	615,315,081 450,000	649,912,615 450,000	663,974,310 450,000	1,245.4* 685,002 450	1,245.4* 715,475 450	1,245.4* 764,289 450	1,245.4* 800,021 450
	1,038.16*	1,028.16*	1,040.16*	1,040.16*	1,040.1*	1,040.1*	1,040.1*	1,040.1*
OTHER FED. FUNDS	847,514,285	898,752,067	949,532,911	961,985,034	1,007,721	1,064,613	1,132,762	1,200,835
PRIVATE CONTRIB.	10,000	10,000	10,000	10,000	10	10	10	10
TRUST FUNDS	14,008,563 .50*	* 14,008,563 .50*	* 14,008,563 .50*	14,008,563 .50*	* 14,008 .5*	* 14,008 .5*	* 14,008 .5*	14,008
INTERDEPT. TRANSFER	32,435,577	34,431,063	43,430,874	44,706,209	44,373	45,591	53,680	.5* 55.129
	65.00*	72.00*	62.00*	62.00*	62.0*	62.0*	62.0*	62.0*
REVOLVING FUND	11,232,642	11,910,572	12,145,369	12,145,369	12,146	12,146	12,146	12,146
CAPITAL IMPROVEMENT COSTS				1				
PLANS	35,000	2,000	5,000					
DESIGN	3,174,000	738,000	1,705,000	2,460,000	500	500		
CONSTRUCTION EQUIPMENT	12,034,000 62,000	17,809,000	8,890,000	7,660,000	7,200	5,500		
TOTAL CAPITAL EXPENDITURES	15,305,000	18,549,000	10,600,000	10.120.000	7,700	6,000		
				**********	=======	=======	========	========
BY MEANS OF FINANCING G.O. BONDS	4,001,000	4,970,000	10,600,000	10,120,000	7,700	6,000		
OTHER FED. FUNDS	11,304,000	13,579,000						
TOTAL POSITIONS TOTAL PROGRAM COST	2,328.00* 1,496,859,604	2,325.00* 1,593,426,346	2,348.00* 1,680,090,332	2,348.00* 1,707,399,485	2,348.00* 1,771,410	2,348.00* 1,858,293	2,348.00* 1,977,345	2,348.00* 2,082,599

Department of Human Services (Capital Improvements Budget)

Funding Sources:	<u>FY 2006</u>	FY 2007
General Obligation Bonds Total Requirements	13,500,000 13,500,000	12,000,000
Total Requirements	13,300,000	12,000,000

Highlights of the Executive CIP Budget Request (general obligation bond funds):

- 1. Provided \$1,500,000 in FY 06 for infrastructure improvements and repairs at the Hawaii Youth Correctional Facility.
- 2. Provided \$2,000,000 in FY 06 and FY 07 for public housing cesspool replacement.
- 3. Provided \$10,000,000 in FY 06 and FY 07 for public housing repairs and renovations.

REQUIRED CAPITAL APPROPRIATIONS - BY CAPITAL PROJECT IN THOUSANDS OF DOLLARS

REPORT B78 PAGE 222

PROGRAM STRUCTURE NO.

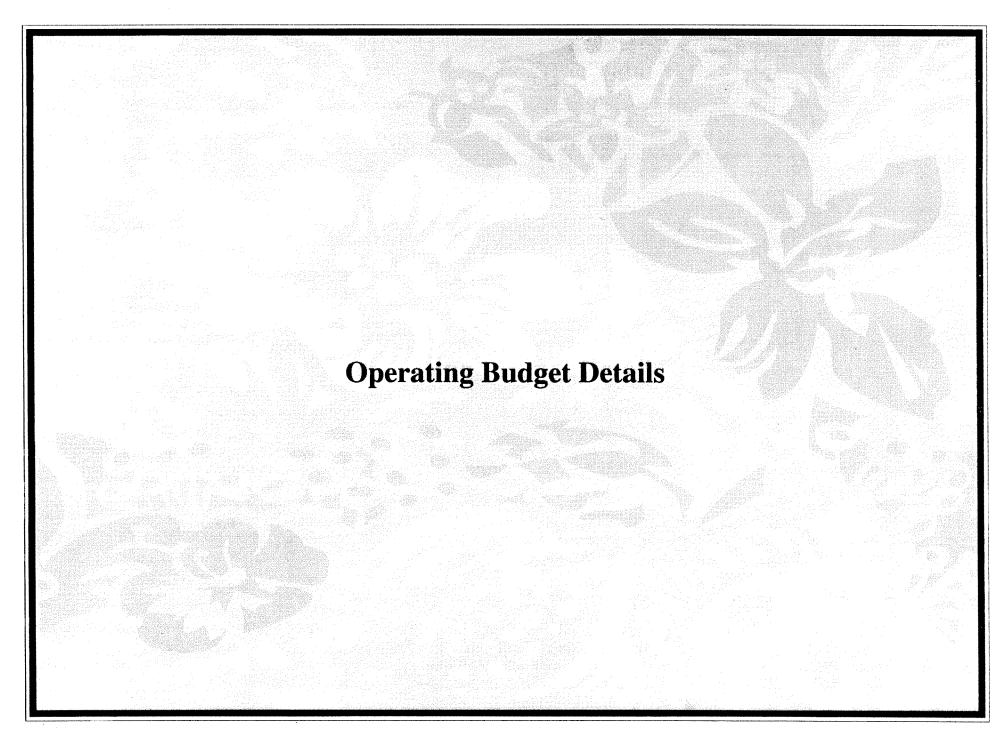
PROGRAM TITLE

STATE OF HAWAII PROGRAM ID

DEPARTMENT OF HUMAN SERVICES

PROJECT PRIORI NUMBER NUMBE	PRIORITY	LOC	SCOPE	PRO		DUDGET D								
	Nonbek	COST I	ELEMENT/MOF	PROJECT TOTAL	PRIOR YRS	FY 03-04	FY 04-05	BUDGET PI FY 05-06	FY 06-07	FY 07 08	FY 08-09	FY 09-10	FY 10-11	SUCCEED YEARS
		PLANS		692	307	50	330	5						
		LAND DESIGN	ı	1,287 15,169	887 9,455	200 202	200 727	3,485	1,300					
			RUCTION	125,678	97,619	1,197	6,152	10,010	10,700					
		EQUIP	1ENT	295	293	1	1							
		TO	ral	143,121	108,561	1,650	7,410	13,500	12,000	- 100 100 100 100 100 100 100 100 100 10				
		G.O. I	BONDS	61,865	27,305	1,650	7,410	13,500	12,000					
		OTHER	FED. FUN	81,256	81,256									

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OPERATING AND CAPITAL EXPENDITURES

REPORT P61-A

PROGRAM ID:

PROGRAM STRUCTURE NO. 02

PROGRAM TITLE:

EMPLOYMENT

	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	IN THOUSANDS						
PROGRAM EXPENDITURES	FY2003-04	FY2004-05	FY2005-06	FY2006-07	FY2007-08	FY2008-09	FY2009-10	FY2010-11
OPERATING COST PERSONAL SERVICES OTHER CURRENT EXPENSES	119.00* 6,253,318 9,398,978	119.00* 6,446,779 9,358,978	119.00* 6,941,600 10,662,783	119.00* 6,941,600 10,662,783	119.0* 6,942 10,663	119.0* 6,942 10,663	119.0* 6,942 10,663	119.0* 6,942 10,663
TOTAL OPERATING COST	15,652,296	15,805,757	17,604,383	17,604,383	17,605	17,605	17,605	17,605
BY MEANS OF FINANCING				!				
GENERAL FUND	26.36* 3,834,759 92.64*	26.36* 3,823,051 92.64*	26.36* 3,895,309 92.64*	26.36* 3,895,309 92.64*	26.4* 3,895 92.6*	26.4* 3,895 92.6*	26.4* 3,895	26.4* 3,895
OTHER FED. FUNDS REVOLVING FUND	10,487,337 1,330,200	10,652,506 1,330,200	12,379,474 1,329,600	12,379,474 1,329,600	12,379 1,331	12,379 1,331	92.6* 12,379 1,331	92.6* 12,379 1,331
TOTAL POSITIONS TOTAL PROGRAM COST	119.00* 15,652,296	119.00* 15,805,757	119.00* 17,604,383	119.00* 17,604,383	119.00* 17,605	119.00* 17,605	119.00* 17,605	119.00* 17,605

REPORT P61-A

PROGRAM ID:

HMS802

PROGRAM STRUCTURE NO. 020403

PROGRAM TITLE:

VOCATIONAL REHABILITATION

DDGGD III TUDBURGE	IN DOLLARS				THOUSANDS				
PROGRAM EXPENDITURES	FY2003-04	FY2004-05	FY2005-06	FY2006-07	FY2007-08	FY2008-09	FY2009-10	FY2010-11	
OPERATING COST PERSONAL SERVICES OTHER CURRENT EXPENSES	119.00* 6,253,318 9,398,978	119.00* 6,446,779 9,358,978	119.00* 6,941,600 10,662,783	119.00* 6,941,600 10,662,783	119.0* 6,942 10,663	119.0* 6,942 10,663	119.0* 6,942 10,663	119.0* 6,942 10,663	
TOTAL OPERATING COST	15,652,296 ========	15,805,757	17,604,383	17,604,383	17,605	17,605	17,605	17,605	
BY MEANS OF FINANCING				!					
GENERAL FUND	26.36* 3,834,759	26.36* 3,823,051	26.36* 3,895,309	26.36* 3,895,309	26.4* 3,895	26.4* 3,895	26.4* 3,895	26.4* 3,895	
OTHER FED. FUNDS REVOLVING FUND	92.64* 10,487,337 1,330,200	92.64* 10,652,506 1,330,200	92.64* 12,379,474 1,329,600	92.64*  12,379,474   1,329,600	92.6* 12,379 1,331	92.6* 12,379 1,331	92.6* 12,379 1,331	92.6* 12,379 1,331	
TOTAL POSITIONS TOTAL PROGRAM COST	119.00* 15,652,296	119.00* 15,805,757	119.00* 17,604,383	119.00* 17,604,383	119.00* 17,605	119.00* 17,605	119.00* 17,605	119.00* 17,605	

PERFORMANCE MEASURES AND PROGRAM REVENUES REPORT P62

PROGRAM ID:

HMS-802

PROGRAM STRUCTURE NO: 020403

PROGRAM TITLE:

VOCATIONAL REHABILITATION

	FY03-04	FY04-05	FY05-06	FY06-07	FY07-08	FY08-09	FY09-10	FY10-11
MEASURES OF EFFECTIVENESS								
1 NO. RECEIVING SERVICES AS % NEEDING SERVICES	14	14	14	14	14	14	14	14
2 NO. PLACED AS % RECEIVING SERVICES DURING YR.	9	9	9	9	9	9	9	9
3 AVERAGE TIME TO ACHIEVE GAINFUL EMPLOYMENT	30	30	30	30	30	30	30	30
4 AV. COST PER INDIVIDUAL TO ACHIEVE EMPLOYMENT	3500	3500	3500	3500	3500	3500	3500	3500
5 AV. WKLY EARNINGS AS % OF EARNINGS PRIOR TO SERV	650	650	650	650	650	650	650	650
PROGRAM TARGET GROUPS								
1 # PERSONS W DISABILITIES WHO COULD BENEFIT FR V R	48000	48000	48000	48000	48000	48000	48000	48000
PROGRAM ACTIVITIES								
1 NO. OF APPLICATIONS PROCESSED	2250	2250	2250	2250	2250	2250	2250	2250
2 NO. OF VOC. REHAB. PLANS DEVELOPED	1350	1350	1350	1350	1350	1350	1350	1350
3 NO. IN REHABILITATION PROGRAM	6800	6800	6800	6800	6800	6800	6800	6800
4 NO. OF SUCCESSFUL JOB PLACEMENT	625	625	625	625	625	625	625	625
PROGRAM REVENUES BY TYPE (IN THOUSANDS OF DOLLARS): TAXES								
LICENSES, PERMITS AND FEES								
REVENUES FROM THE USE OF MONEY AND PROPERTY								
REVENUE FROM OTHER AGENCIES: FEDERAL	7,656	7,656	7,656	7,656	7,656	7,656	7,656	7,656
ALL OTHER CHARGES FOR CURRENT SERVICES								
FINES, FORFEITS AND PENALTIES								
NON-REVENUE RECEIPTS	850	850	950	050	0.50			
NON-REVENUE RECEIFIS	850	850	850	850	850	850	850	850
TOTAL PROGRAM REVENUES	8,506	8,506	8,506	8,506	8,506	8,506	8,506	8,506
PROGRAM REVENUES BY FUND TO WHICH DEPOSITED (IN THOUSANDS O	F DOLLARS):							
SPECIAL FUNDS	7,416	7,416	7,416	7,416	7,416	7,416	7.416	7,416
ALL OTHER FUNDS	1,090	1,090	1,090	1,090	1,090	1,090	1,090	1,090
TOTAL PROGRAM REVENUES	8,506	8,506	8,506	8,506	8,506	8,506	8,506	8,506

#### A. Statement of Program Objectives

To enable those with disabilities to achieve employment by providing them vocational rehabilitation services.

## B. Description of Request and Compliance with Section 37-68(1)(A)(B)

The budget request for the FB 2006-2007 includes a request to bring into the budget an increase in the federal funds from its Basic Support grant to develop job and career opportunities for individuals with disabilities in the competitive labor market and a Literacy federal grant to investigate the effectiveness of adult literacy training on the employment and earnings of vocational rehabilitation participants and to facilitate the development of literacy services. This request does not require general fund support.

#### C. Description of Activities Performed

- Applications Processed The counselors review applications and accept or reject an applicant after medical, social, psychological and other diagnostic assessments are conducted to determine if an individual with a disability is eligible for services.
- Vocational Rehabilitation Plans Developed Once an applicant is accepted, the client and the counselor conduct a thorough vocational assessment and develops an individualized employment plan to achieve a specific employment outcome.
- 3. Vocational Rehabilitation The applicant receives one or a combination of the following services: diagnostic assessment, counseling and guidance, medical treatment, rehabilitation technology and training to assist the individual with a disability to achieve an employment outcome.

4. Job Placement – The program defines this as a disabled client who has successfully remained on the job for 90 days or more and whose case has been closed as successfully rehabilitated.

#### D. Statement of Key Policies Pursued

The agency will give priority to those individuals with the most significant disabilities.

The Vocational Rehabilitation Program will work in partnership with the community, its State Rehabilitation Council and the State and Local Workforce Development Councils to more effectively assist a greater number of individuals with disabilities to prepare for and obtain employment. The Vocational Rehabilitation program will assist its professional staff to become qualified rehabilitation counselors by achieving a Master's Degree in Rehabilitation Counseling in accordance with the program's Comprehensive System for Personnel Development.

#### E. <u>Identification of Important Program Relationships</u>

For persons with disabilities who are potentially employable, the VR program provides a wide range of services and is concerned with all phases from assessment and treatment of the disability through training, job placement and follow-up. Working agreements with the Department of Health and the Department of Labor aid in avoiding duplication of effort and for mutual referrals for specific services.

An agreement between the Division of Vocational Rehabilitation and the Benefit, Employment and Support Services Division exists to provide vocational rehabilitation services to disabled public assistance recipients so that they achieve economic self-sufficiency.

A working agreement between the Department of Education and the Division of Vocational Rehabilitation is in effect to provide students with disabilities with opportunities to develop vocational skills and competencies.

#### F. Description of Major External Trends Affecting the Program

- Greater demands are being made by advocacy groups for the disabled for expansion of services, especially to the most significantly disabled. Congress passed the Americans with Disabilities Act in 1990 and the Workforce Investment Act of 1998, which has created more requirements for access and collaboration among vocational training and employment programs.
- 2. Greater demands on the program to serve persons with the most significant disabilities, assisting them to make informed choices consistent with their strengths, resources, priorities, concerns, abilities, and capabilities to achieve economic self-sufficiency. This will place more emphasis on how we train our staff and how we serve our clients. We need to constantly improve the quality of service. Even as we are expected to serve those with the most significant disabilities, we are expected to serve them with a higher level of quality.
- 3. Persons with disabilities want to achieve the maximum level of self sufficiency. With the high cost of living in Hawaii, the program must learn what kinds of services and what kinds of jobs will help our clients achieve self-sufficiency, to the extent they are capable. There will have to be greater investment in client education and training. This will increase the time to complete the program and the cost of each person's program.
- 4. The economy. Private sector employers have reduced their workforce while focusing on increased staff effectiveness. They continue to expand the roles

and responsibilities of employees, expecting each to do more. It takes longer to prepare clients for these increased demands.

#### G. Discussion of Cost, Effectiveness, and Program Size Data

The program continues to prioritize and to serve individuals with significant to the most significant disabilities in compliance with federal law. These individuals require multiple services for an extended period of time before achieving employment, increasing cost particularly for support services such as rehabilitation technology. The program was successful in bringing in more people into the rehabilitation program and placing more individuals into jobs. This trend is expected to continue, requiring more resources. The Ticket to Work and Work Improvement Incentive Act of 1999 is expected to generate more referrals to Vocational Rehabilitation.

The primary focus will continue to be training and developing counselors to learn how to effectively serve those with significant and most significant disabilities and developing more resources to meet their needs.

#### H. Discussion of Program Revenues

The program is funded by a combination of state general funds and various federal grants.

#### I. Summary of Analysis Performed

None.

#### J. Further Considerations

None.

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PROGRAM ID:

PROGRAM STRUCTURE NO. 06

PROGRAM TITLE:

SOCIAL SERVICES

		IN DOLL	.ARS	!		TN THOUS	20NA	
PROGRAM EXPENDITURES	FY2003-04	FY2004-05	FY2005-06	FY2006-07	FY2007-08	FY2008-09	FY2009-10	FY2010-11
OPERATING COST	2,209.00*	2,206.00*	2,229.00*	2,229.00*	2,229.0*	2,229.0*	2,229.0*	3 330 0
PERSONAL SERVICES	103,055,844	107,486,890	112,053,543	112,053,543	,	-	•	2,229.0*
OTHER CURRENT EXPENSES	1,362,155,723				112,051	112,051	112,051	112,051
EQUIPMENT			1,539,141,665		1,633,364	1,721,947	1,846,999	1,952,253
	590,741	590,741	590,741	590,741	590	590	590	590
MOTOR VEHICLE	100,000	100,000	100,000	100,000	100	100	100	100
TOTAL OPERATING COST	1,465,902,308	1,559,071,589	1,651,885,949	1,679,675,102	1,746,105	1,834,688	1,959,740	2,064,994
BY MEANS OF FINANCING				į				
	1,197.98*	1,197.98*	1,218.98*	1,218.98*	1,219.0*	1,219.0*	1,219.0*	1,219.0*
GENERAL FUND	572,068,778	611,492,030	646,017,306	660,079,001	681,107	711.580	760,394	796,126
SPECIAL FUND	450,000	450,000	450,000	450,000	450	450		
OF ECTAL FORD	945.52*	935.52*	947.52*	947.52*			450	450
OTHER FED. FUNDS					947.5*	947.5*	947.5*	947.5*
	837,026,948	888,099,561	937,153,437	949,605,560	995,342	1,052,234	1,120,383	1,188,456
PRIVATE CONTRIB.	10,000	10,000	10,000	10,000	10	10	10	10
	*	*	*	*	*	*	*	*
TRUST FUNDS	14,008,563	14,008,563	14,008,563	14,008,563	14,008	14,008	14,008	14,008
	.50*	.50*	.50*	.50*	.5*	.5*	.5*	.5
INTERDEPT. TRANSFER	32,435,577	34,431,063	43,430,874	44,706,209	44,373	45,591	53.680	55,129
	65.00*	72.00*	62.00*	62.00*	62.0*	62.0*	62.0*	62.0
REVOLVING FUND	9,902,442	10,580,372	10,815,769	10,815,769	10,815	10,815	10,815	10,815
CAPITAL IMPROVEMENT COSTS				i I				
PLANS	25 000	2 200		į				
	35,000	2,000	5,000	į				
DESIGN	3,174,000	738,000	1,705,000	2,460,000	500	500		
CONSTRUCTION	12,034,000	17,809,000	8,890,000	7,660,000	7,200	5,500		
EQUIPMENT	62,000							
TOTAL CAPITAL EXPENDITURES	15,305,000	18,549,000	10,600,000	10,120,000	7,700	6,000		
					=======	=======		######################################
BY MEANS OF FINANCING				ı				
G.O. BONDS	4,001,000	4,970,000	10,600,000	10,120,000	7,700	6.000		
OTHER FED. FUNDS	11,304,000	13,579,000	10,000,000	10,120,000	1,100	0,000		
TOTAL POSITIONS	2,209.00*	2,206.00*	2,229.00*	2,229.00*	2,229.00*	2,229.00*	2 220 22:	0.000.00
TOTAL PROGRAM COST	1,481,207,308	1,577,620,589	1,662,485,949	-,,		•	2,229.00*	2,229.00
TOTAL TREGIANT COOT	1,701,201,300	1,011,020,007	1,002,400,747	1,689,795,102	1,753,805	1,840,688	1,959,740	2,064,994
				**========	= 4 = 2 = = = =		=======	=======
							=======	===

REPORT P61-A

PROGRAM ID:

HMS201

PROGRAM STRUCTURE NO. 06020101

PROGRAM TITLE:

TEMP ASSISTANCE TO NEEDY FAMILIES

		IN THOUSANDS						
PROGRAM EXPENDITURES	FY2003-04	FY2004-05	FY2005-06	FY2006-07	FY2007-08	FY2008-09	FY2009-10	FY2010-11
CAPITAL IMPROVEMENT COSTS OTHER CURRENT EXPENSES	73,541,648	67,223,780	61,365,886	61,365,886	61,366	61,366	61,366	61,366
TOTAL OPERATING COST	73,541,648	67,223,780	61,365,886	61,365,886	61,366	61,366	61,366	61,366
BY MEANS OF FINANCING				Į.				
GENERAL FUND	17,699,544	17,003,411	11,145,517	11,145,517	11,146	11,146	11,146	11,146
OTHER FED. FUNDS	55,842,104	50,220,369	50,220,369	50,220,369	50,220	50,220	50,220	50,220
TOTAL POSITIONS	*	· *	*	*	*	*	*	
TOTAL PROGRAM COST	73,541,648	67,223,780	61,365,886	61,365,886	61,366	61,366	61,366	61,366

REPORT P62

PROGRAM ID:

HMS-201

PROGRAM STRUCTURE NO: 06020101

PROGRAM TITLE:

TEMP ASSISTANCE TO NEEDY FAMILIES

	FY03-04	FY04-05	FY05-06	FY06-07	FY07-08	FY08-09	FY09-10	FY10-11
MEASURES OF EFFECTIVENESS								
1 % POTENTIALLY ELIG HOUSEHOLDS RECYG TANF ASST 2 % MANDAT HOUSEHLDS MEETING TANF WORK PARTIC REQ	93 50							
PROGRAM TARGET GROUPS								
1 POTENTIAL NO. OF HOUSEHOLDS ELIGIBLE FOR TANF 2 # OF MANDATORY WORK PARTICIPATION HOUSEHOLDS	8784 4373	8061 4373						
PROGRAM ACTIVITIES								
1 AVER MONTHLY TANF PAYMENT PER CASE (HOUSEHOLD) 2 AVERAGE MONTHLY TANF CASELOAD	487 10157							
PROGRAM REVENUES BY TYPE (IN THOUSANDS OF DOLLARS):								
TAXES LICENSES, PERMITS AND FEES REVENUES FROM THE USE OF MONEY AND PROPERTY REVENUE FROM OTHER AGENCIES: FEDERAL ALL OTHER CHARGES FOR CURRENT SERVICES FINES, FORFEITS AND PENALTIES NON-REVENUE RECEIPTS	44,038	45,510	45,510	45,510	45,510	45,510	45,510	45,510
TOTAL PROGRAM REVENUES	44,038	45,510	45,510	45,510	45,510	45,510	45,510	45,510
PROGRAM REVENUES BY FUND TO WHICH DEPOSITED (IN THOUSANDS	OF DOLLARS):				•			
SPECIAL FUNDS	44,038	45,510	45,510	45,510	45,510	45,510	45,510	45,510
TOTAL PROGRAM REVENUES	44,038	45,510	45,510	45,510	45,510	45,510	45,510	45,510

## A. Statement of Program Objectives

To provide financial support, within federal and state appropriations, for maintenance and employment through direct monetary payments for food, clothing, shelter and other essentials to single adult families eligible under the Temporary Assistance to Needy Families (TANF) program. To encourage, support and maximize employment and employment resources.

## B. Description of Request and Compliance with Section 37-68(1)(A)(B)

The Department has projected reduced program payment requirements in FY 2006 and FY 2007. The number of people working and exiting the program continues to increase, resulting in a declining caseload. This is consistent with the department's State Plan for welfare reform.

FY 2006

 Transfer \$5,857,894 from HMS 201 to HMS 203 to help meet program expenditures.

FY 2007

 Transfer \$5,857,894 from HMS 201 to HMS 203 to help meet program expenditures.

The TANF program is an appropriate and required function of state government. The state is required to conduct the eligibility determination for this category to qualify for federal dollars.

## C. <u>Description of Activities Performed</u>

1. Refer to HMS 236, Eligibility Determination and Employment Related Services, for description of staff activities performed in certifying eligibility of families for this program

- 2. Development of State Plan for receipt of federal funds.
- 3. Ensure conformity with state and federal statutes and regulations.
- 4. Assist and support employment and self-sufficiency.
- 5. Coordination with other agencies and departments to assist the selfsufficiency of our clients and to maximize resources while preventing duplication of services and benefits.

#### D. Statement of Key Policies Pursued

- 1. Assistance and support of employment and efforts towards self-sufficiency for those who are able to work.
- 2. Assistance and support for those with barriers to employment to lead towards self-sufficiency.
- 3. Protection and support of those who have been determined unable to support themselves.

#### E. Identification of Important Program Relationships

Relates closely to the Department's food stamp, medical, employment, child care and social services programs. This program is also closely related to the Department of Labor and Industrial Relations, Housing and Community Development Corporation of Hawaii, and the Department of Attorney General/Child Support Enforcement Agency.

#### F. Description of Major External Trends Affecting the Program

1. National welfare reform and the federal "block grant" as described in the "Personal Responsibility and Work Reconciliation Act" of 1996.

- 2. Act 300 passed by the 1996 Hawaii State Legislature.
- G. Discussion of Cost, Effectiveness, and Program Size Data
  - FY 2004 actual expenditures were less than projected due to decreases in the caseload. This decreases is the result of increased employment, leading to higher earnings and eventual exit from the welfare rolls
  - 2. Effectiveness is measured by:

Percentages of potentially eligible families receiving assistance. An estimated 93% of those eligible are currently receiving assistance and no change is anticipated. The number of mandatory work participation households meeting TANF work participation requirements.: The requirement increased to 50% in FY 2002; we expect to meet this rate. We have not yet received federal confirmation.

3. The Projected Target Groups are:

projected to increase.

The potential number of households eligible for TANF.

The number of mandatory work participation households: the number declined in FY 2004. We expect this trend to continue through FY 2006 and stabilize in FY 2007. Employable adults are expected to continue to leave welfare.

4. The Projected Level of Program Activities is measured by the average monthly payment per case and the average monthly caseload. The Department is currently projecting that these measures will decrease slightly in FY 2006. The number of division employees provided intermediate level skill development training for the seasoned worker: the number increased in FY 2004, and we expect it to remain at this level. The number of contracts processed for the division: the number is

#### H. Discussion of Program Revenues

The program receives federal funds from the Department of Health and Human Services, Administration for Children and Families. The TANF block grant allocation, which includes funds for administration and the welfare work program, is \$98,904,788.

- Summary of Analysis Performed None.
- J. <u>Further Considerations</u>None.

REPORT P61-A

PROGRAM ID:

HMS202

PROGRAM STRUCTURE NO. 06020102

PROGRAM TITLE:

PAYMNTS TO ASSIST THE AGED, BLIND & DISA

		IN THOUSANDS						
PROGRAM EXPENDITURES	FY2003-04	FY2004-05	FY2005-06	FY2006-07	FY2007-08	FY2008-09	FY2009-10	FY2010-11
						··· ·· · · · · · · · · · · · · · · · ·		*** *** *** *** *** *** ***
CAPITAL IMPROVEMENT COSTS OTHER CURRENT EXPENSES	6,644,528	6,644,528	6,850,560	6,850,560	6,851	6,851	6,851	6,851
TOTAL OPERATING COST	6,644,528	6,644,528	6,850,560	6,850,560	6,851	6,851	6,851	6,851
BY MEANS OF FINANCING GENERAL FUND	6,644,528	6,644,528	6,850,560	6,850,560	6,851	6,851	6,851	6,851
TOTAL POSITIONS TOTAL PROGRAM COST	* 6,644,528 =======	* 6,644,528	* 6,850,560	6,850,560	* 6,851	* 6,851	* 6,851	* 6,851 ======

REPORT P62

PROGRAM ID:

HMS-202

PROGRAM STRUCTURE NO: 06020102

PROGRAM TITLE:

PAYMNTS TO ASSIST THE AGED, BLIND & DISA

	FY03-04	FY04-05	FY05-06	FY06-07	FY07-08	FY08-09	FY09-10	FY10-11
MEASURES OF EFFECTIVENESS								
1 % POTENTIALLY ELIG INDIV. RECYG STATE AABD BENEF	72	72	72	72	72	72	72	72
PROGRAM TARGET GROUPS								
1 # OF NEEDY AGED, BLIND & DISABLED STATE RESIDENTS	4481	4570	4570	4570	4570	4570	4570	4570
PROGRAM ACTIVITIES								
1 AVERAGE NUMBER STATE AABD RECIP PER MO 2 AVE MONTHLY PAYMENT PER STATE AABD RECIPIENT	2213 244							

#### PROGRAM REVENUES BY TYPE (IN THOUSANDS OF DOLLARS):

TAXES LICENSES, PERMITS AND FEES REVENUES FROM THE USE OF MONEY AND PROPERTY REVENUE FROM OTHER AGENCIES: FEDERAL

ALL OTHER

CHARGES FOR CURRENT SERVICES FINES, FORFEITS AND PENALTIES NON-REVENUE RECEIPTS

TOTAL PROGRAM REVENUES

#### A. Statement of Program Objectives

To provide financial support, within state appropriations, through direct monetary payments for food, clothing, shelter and other essentials to individuals eligible under the federal Supplemental Security Income (SSI) and the State's Aid to the Aged, Blind, and Disabled (AABD) programs. To maximize federal reimbursements for these expenditures.

## B. Description of Request and Compliance with Section 37-68(1)(A)(B)

The department has projected increased program payment requirements for FY 2006 and FY 2007. We are requesting the transfer of general funds tfrom HMS 204 to meet these expenditures:

#### FY 2006

• \$206,032 Transferred from HMS 204 to meet the needs of AABD recipients.

#### FY 2007

 \$206,032 Transferred from HMS 204 to meet the needs of AABD recipients.

## C. <u>Description of Activities Performed</u>

- 1. Provision of the state administered interim assistance pending SSI eligibility.
- 2. Refer to HMS 236, Eligibility Determination and Employment Related Services, for activities performed in certifying persons for state supplemental payments.
- 3. Referring and advocating for federal benefits for aged, disabled or blind recipients of state benefits.

#### D. Statement of Key Policies Pursued

Compatibility with the SSI programs and streamlining of procedures: the department currently has contracts with medical providers and the Legal Aid Society of Hawaii to provide standard medical reviews, to help identify potential SSI eligible clients and to advocate for those the department feels are eligible for benefits.

#### E. Identification of Important Program Relationships

Relates closely with the Department's food stamp, medical and social service programs to prevent family and health breakdown and, most importantly, to assist families to maintain self-care.

#### F. Description of Major External Trends Affecting the Program

Establishment of the Americans with Disabilities Act.

Changes in federal SSI eligibility criteria, especially as promulgated by the Personal Responsibility and Work Opportunity Reconciliation Act of 1996.

The change in Social Security Administration (SSA) rules that permits the SSA to disallow substance abuse as a disability.

The continuing increase in the aged population.

Actions of civil rights, welfare rights, and special interest groups to ensure adequate benefits for the aged, blind and disabled.

Cost-of-living increases in Social Security benefits.

## G. Discussion of Cost, Effectiveness, and Program Size Data

- 1. We are projecting a slight increase in AABD expenditures in FY 2006 and FY 2007.
- 2. Effectiveness is measured by the percentages of potentially eligible individuals per month receiving AABD benefits. No change is anticipated. There are those who choose not to apply for various reasons.
- 3. The projected target group is the number of needy aged, blind and disabled state residents. This group reflects the proportion of aged population in the state.
- 4. The projected level of program activity is measured by:

The average monthly number of AABD recipients: we expect that to decrease slightly.

The average payment per recipient: the payment level increased in FY 2004; we are projected that it will further increase throughout the planning period.

## H. <u>Discussion of Program Revenues</u>

AABD is a 100% State funded program.I. <u>Summary of Analysis Performed</u>
None.

#### J. Further Considerations

None.

REPORT P61-A

PROGRAM ID:

HMS203

PROGRAM STRUCTURE NO. 06020105

PROGRAM TITLE:

TEMP ASSISTANCE TO OTHER NEEDY FAMILIES

		IN THOUSANDS						
PROGRAM EXPENDITURES	FY2003-04	FY2004-05	FY2005-06	FY2006-07	FY2007-08	FY2008-09	FY2009-10	FY2010-11
							AND 100 400 AND 100 AN	
CAPITAL IMPROVEMENT COSTS				!				
OTHER CURRENT EXPENSES	25,510,633	25,306,766	31,164,660	31,164,660	31,165	31,165	31,165	31,165
TOTAL OPERATING COST	25,510,633	25,306,766	31,164,660	31,164,660	31,165	31,165	31,165	31,165
		=======================================		***************************************		#=======	2222222	=======
BY MEANS OF FINANCING								
GENERAL FUND	25,510,633	25,306,766	31,164,660	31,164,660	31,165	31,165	31,165	31,165
TOTAL POSITIONS	*	*	. *	*	*	*	*	*
TOTAL PROGRAM COST	25,510,633	25,306,766	31,164,660	31,164,660	31,165	31,165	31,165	31,165
	=======================================				=======		=======	

REPORT P62

PROGRAM ID:

HMS-203

PROGRAM STRUCTURE NO: 06020105

PROGRAM TITLE:

TEMP ASSISTANCE TO OTHER NEEDY FAMILIES

	FY03-04	FY04-05	FY05-06	FY06-07	FY07-08	FY08-09	FY09-10	FY10-11
MEASURES OF EFFECTIVENESS								
1 % OF POTENTIALLY ELIG HOUSEHOLDS RECYG TAONF ASST	93	93	93	93	93	93	93	93
PROGRAM TARGET GROUPS								
1 POTENTIAL # OF HOUSEHOLDS ELIGIBLE FOR TAONF	4262	4262	4262	4262	4262	4262	4262	4262
PROGRAM ACTIVITIES								
1 AVERAGE MONTHLY TAONF PAYMENT PER CASE 2 AVERAGE MONTHLY TAONF CASELOAD	506 3238	506 3158						

#### PROGRAM REVENUES BY TYPE (IN THOUSANDS OF DOLLARS):

TAXES LICENSES, PERMITS AND FEES REVENUES FROM THE USE OF MONEY AND PROPERTY REVENUE FROM OTHER AGENCIES: FEDERAL ALL OTHER

CHARGES FOR CURRENT SERVICES FINES, FORFEITS AND PENALTIES NON-REVENUE RECEIPTS

TOTAL PROGRAM REVENUES

## A. Statement of Program Objectives

To provide financial support, within state apppropriations, for maintenance and employment through direct monetary payments for food, clothing, shelter and other essentials to families eligible under the Temporary Assistance to Other Needy Families (TAONF) program. To encourage, support and maximize employment and employment resources.

## B. Description of Request and Compliance with Section 37-68(1)(A)(B)

The Department has projected increased program payment requirements in FY 2006 and FY 2007. We plan to service our disabled adults through this program to meet employment requirements and Maintenance of Effort (MOE) requirements.

FY 2006

Transfer in \$5,857,894 from HMS 201 to HMS 203.

FY 2007

Transfer in \$5,857,894 from HMS 201 to HMS 203.

This program remains an appropriate function of state government because of the relationship with the federal TANF program.

## C. <u>Description of Activities Performed</u>

- 1. Refer to HMS 236, Eligibility Determination and Employment Related Services, for description of staff activities performed in certifying eligibility of families for this program.
- 2. Ensure conformity with state and federal statutes and regulations.

- 3. Assist and support employment and self-sufficiency.
- 4. Coordination with other agencies and departments to assist the selfsufficiency of our clients and to maximize resources while preventing duplication of services and benefits.

#### D. Statement of Key Policies Pursued

- 1. Assistance and support of employment and efforts towards self sufficiency for those who are able to work.
- 2. Protection and support of those who have been determined unable to support themselves.
- 3. Assistance and support for those with barriers to employment to lead towards self-sufficiency.

## E. Identification of Important Program Relationships

Relates closely to the Department's food stamp, medical, work, childcare and social services programs. This program is also closely related to the Department of Labor and Industrial Relations, the Department of Business, Economic Development, and Tourism/Housing and Community Development Corporation of Hawaii, and the Department of Attorney General/Child Support Enforcement Agency.

## F. <u>Description of Major External Trends Affecting the Program</u>

- 1. National welfare reform and the federal "block grant" as described in the "Personal Responsibility and Work Reconciliation Act" of 1996.
- 2. Act 300 passed by the 1996 Hawaii State Legislature.

## G. Discussion of Cost, Effectiveness, and Program Size Data

- 1. The TAONF program was established in FY 1998 and is modeled after the Temporary Assistance to Needy Families (TANF) block grant. Program costs are expected to increase as the population is redescribed to complement new federal regulations.
- 2. Effectiveness is measured by the percentage of potentially eligible families receiving assistance. An estimated 93% of those eligible are currently receiving assistance.
- 3. This group decreased in FY 2004 due to the Department's focus on employment, the sixty month time limit and an improving economy. We anticipate that this decrease will stop in 2006 as the population will be redescribed to complement anticipated new federal regulations..
- 4. The Projected Level of Program Activities is measured by:

Average monthly payment per case: this is the difference between the family's monthly income and the standard of assistance. We anticipate that this amount may increase throughout the planning period.

Average monthly caseload: we expect these numbers to increase due to the uncertainty caused by the pending changes to the federal TANF program.

#### H. <u>Discussion of Program Revenues</u>

TAONF is a 100% state funded program.

I. Summary of Analysis Performed

None.

J. Further Considerations

None.

REPORT P61-A

PROGRAM ID:

HMS204

PROGRAM STRUCTURE NO. 06020103

PROGRAM TITLE:

GENERAL ASSISTANCE PAYMENTS

		IN THOUSANDS						
PROGRAM EXPENDITURES	FY2003-04	FY2004-05	FY2005-06	FY2006-07	FY2007-08	FY2008-09	FY2009-10	FY2010-11
CAPITAL IMPROVEMENT COSTS OTHER CURRENT EXPENSES	21,911,632	21,711,632	15,664,891	15,664,891	15,665	15,665	15,665	15,665
TOTAL OPERATING COST	21,911,632	21,711,632	15,664,891	15,664,891	15,665	15,665	15,665	15,665
BY MEANS OF FINANCING GENERAL FUND	21,911,632	21,711,632	15,664,891	15,664,891	15,665	15,665	15,665	15,665
TOTAL POSITIONS TOTAL PROGRAM COST	21,911,632	* 21,711,632	* 15,664,891	15,664,891	* 15,665	* 15,665 ======	* 15,665	* 15,665

REPORT P62

PROGRAM ID:

HMS-204

PROGRAM STRUCTURE NO: 06020103

PROGRAM TITLE:

GENERAL ASSISTANCE PAYMENTS

	FY03-04	FY04-05	FY05-06	FY06-07	FY07-08	FY08-09	FY09-10	FY10-11
MEASURES OF EFFECTIVENESS				THE MAN CASE AND ADDRESS AND ADDRESS AND				
1 % OF POTENT ELIG CASES/HSHLDS RECEIVING GA	89	89	89	89	89	89	89	89
PROGRAM TARGET GROUPS								
1 POTENTL # OF INDIVIDUALS ELIG FOR GA	4981	4981	4981	4981	4981	4981	4981	4981
PROGRAM ACTIVITIES				*				
1 AVERAGE MONTHLY PAYMENT PER GEN ASSISTANCE CASE 2 AVERAGE MONTHLY GENERAL ASSISTANCE CASELOAD	393 5000	393 5000	393 5000	393 5000	393 5000	393 5000	393 5000	393 5000

#### PROGRAM REVENUES BY TYPE (IN THOUSANDS OF DOLLARS):

TAXES

LICENSES, PERMITS AND FEES REVENUES FROM THE USE OF MONEY AND PROPERTY REVENUE FROM OTHER AGENCIES: FEDERAL ALL OTHER

CHARGES FOR CURRENT SERVICES FINES, FORFEITS AND PENALTIES

NON-RÉVENUE RECEIPTS

TOTAL PROGRAM REVENUES

#### A. Statement of Program Objectives

To provide financial support, within state appropriations, through direct monetary payments for food, clothing, shelter and other essentials to individuals eligible under the General Assistance (GA) program. To maximize federal reimbursement of these expenses and through a medical review process, to ensure that the moneys are being spent appropriately.

## B. Description of Request and Compliance with Section 37-68(1)(A)(B)

The Department is requesting a reduction of \$5,383,568 in the GA block grant in FY 2006 and FY 2007. Because of the increased focus on social security eligibility and the medical review board, no significant increase in the number of recipients is anticipated.

#### FY 2006

- \$5,177,536 to be transferred to HMS 230 for MedQuest fee for services shortfall
- \$206,032 to be transferred to HMS 202 for an anticipated shortfall

#### FY 2007

- \$5,177,536 to be transferred to HMS 230 for MedQuest fee for services shortfall
- \$206,032 to be transferred to HMS 202 for an anticipated shortfall

This is not a new program and remains an appropriate function of State Government. The coordination with the federally funded food stamp and medical programs is best achieved by maintaining the eligibility determination function within the Department.

#### C. Description of Activities Performed

Refer to HMS 236, Eligibility Determination, for description of activities performed in certifying eligibility of recipients for this program.

Development and implementation of programs in conformity with State and Federal statutes.

Pursuing federal funds for assistance to this population.

#### D. Statement of Key Policies Pursued

To assure that the needy meet the categorical qualifications of the State program and receive the correct amount of benefits.

Cost containment activities, program simplification and coordination with other programs.

To maximize federal reimbursements of these expenses through medical reviews, making referrals to and advocating with the Social Security Administration (SSA).

To assure that only the eligible receive benefits by standardizing the medical review process.

#### E. Identification of Important Program Relationships

Relates closely to the department's food stamp and medical assistance programs – the extent to which these programs supplement financial assistance and health care to maintain decency and health.

Relates closely to vocational rehabilitation services, employment training and placement services and self-sufficiency and support services.

Relates directly with the Social Security Administration, Supplemental Security Income (SSI) Program.

## F. Description of Major External Trends Affecting the Program

This is a 100% state funded program. The extent to which state fiscal resources are available impacts the level of payment for basic living requirements.

Changes in SSI requirements: expansion or reduction of coverage in federal public assistance programs also affects program size and cost.

## G. Discussion of Cost, Effectiveness, and Program Size Data

- The General Assistance program cost is fixed by the block grant appropriation. Changes in the eligibility rules and other variables such as the condition of the State economy, the population, court suits and legislative appropriations affect the program size.
- 2. Program Effectiveness is measured by the percentage of eligible households receiving GA. Through medical reviews of recipients to disqualify those in non-compliance with program regulations, and by actively advocating on behalf of recipients we believe to be eligible for SSI benefits, the Department has been able to reduce the size of the GA target group in recent years.
- The projected levels of program activities are measured by:
   The average monthly payment per case: the Department adjusts the payment level to remain within the block grant appropriation.

We expect the caseload to level off at or near the FY 2005 level.

## H. Discussion of Program Revenues

General Assistance is a 100% State funded program.

- I. <u>Summary of Analysis Performed</u>
  None.
- J. <u>Further Considerations</u>
  None.

REPORT P61-A

PROGRAM ID:

HMS206

PROGRAM STRUCTURE NO. 06020104

PROGRAM TITLE:

FEDERAL ASSISTANCE PAYMENTS

		IN DOLL	.ARS			7-08 FY2008-09 FY2009-10 F			
PROGRAM EXPENDITURES	FY2003-04	FY2004-05	FY2005-06	FY2006-07	FY2007-08			FY2010-11	
				† 6 8					
CAPITAL IMPROVEMENT COSTS			•	į					
OTHER CURRENT EXPENSES	1,809,458	2,035,806	2,035,806	2,035,806	2,036	2,036	2,036	2,036	
TOTAL OPERATING COST	1,809,458	2,035,806	2,035,806	2,035,806	2,036	2,036	2,036	2,036	
		######## <b>##</b>		=======================================			========		
BY MEANS OF FINANCING									
OTHER FED. FUNDS	1,809,458	2,035,806	2,035,806	2,035,806	2,036	2,036	2,036	2,036	
TOTAL POSITIONS	*	*	*	*	*	*	*	*	
TOTAL PROGRAM COST	1,809,458	2,035,806	2,035,806	2,035,806	2,036	2,036	2,036	2,036	
	22222222222								

# PERFORMANCE MEASURES AND PROGRAM REVENUES

PROGRAM ID:

HMS-206

PROGRAM STRUCTURE NO: 06020104

PROGRAM TITLE:

FEDERAL ASSISTANCE PAYMENTS

	FY03-04	FY04-05	FY05-06	FY06-07	FY07-08	FY08-09	FY09-10	FY10-11
MEASURES OF EFFECTIVENESS							T	
1 % HSEHLDS RECVG LIHEAP BENEFITS ON PUBLIC ASST 2 % HSEHLDS REC LIHEAP BENEFITS NOT ON PUBL ASST 3 % HSEHLDS ELIG FOR FD STMPS RECVG FOOD STAMPS	72 28 90							
PROGRAM TARGET GROUPS								
1 POT # PUB ASST & FOOD STAMP HSHLDS ELIG FOR LIHEAP 2 POTENTIAL # HOUSEHOLDS ELIGIBLE FOR FOOD STAMPS	45157 56628	45158 56629	45159 56630	45160 56631	45161 56632	45162 56633	45162 56633	45162 56633
PROGRAM ACTIVITIES								
1 AV PAYMT PER HSHLD REC EN CRISIS INTERVENTN ASST 2 AV PAYMT PER HSHLD FOR ENERGY CREDIT 3 AV MON # OF HOUSEHOLDS RECEIVG FOOD STAMPS 4 AV MONTHLY FOOD STAMP PAYMENT PER CASE 5 # HSEHLDS RECYG ENERGY CRISIS INTERVENTN ASST 6 # HOUSEHOLDS RECEIVING ENERGY CREDIT ASST	94 240 50965 247 484 6200							
PROGRAM REVENUES BY TYPE (IN THOUSANDS OF DOLLARS):			,					
TAXES LICENSES, PERMITS AND FEES REVENUES FROM THE USE OF MONEY AND PROPERTY REVENUE FROM OTHER AGENCIES: FEDERAL ALL OTHER CHARGES FOR CURRENT SERVICES FINES, FORFEITS AND PENALTIES NON-REVENUE RECEIPTS	1,126	1,126	1,126	1,126	1,126	1,126	1,126	1,126
TOTAL PROGRAM REVENUES	1,126	1,126	1,126	1,126	1,126	1,126	1,126	1,126
PROGRAM REVENUES BY FUND TO WHICH DEPOSITED (IN THOUSANDS O	F DOLLARS):							•
SPECIAL FUNDS	1,126	1,126	1,126	1,126	1,126	1,126	1,126	1,126
TOTAL PROGRAM REVENUES	1,126	1,126	1,126	1,126	1,126	1,126	1,126	1,126

# A. Statement of Program Objectives

To provide an improved standard of living by ensuring that food stamp and energy credits are provided to eligible households.

# B. Description of Request and Compliance with Section 37-68(1)(A)(B)

These are not new programs and remain an appropriate function of State Government. The Energy Assistance Program contracts with the various Offices of Economic Opportunity on each island to receive and process applications. However, payment authorization and oversight is delegated to the Department in accordance with federal requirements. The Food Stamp Program mandates the Department's staff completes the eligibility determination function and authorize benefits.

# C. <u>Description of Activities Performed</u>

- 1. Provides payments in the form of credits to utility accounts for households that meet income and categorical qualifications for the LIHEAP (Low Income High Energy Assistance Program).
- Enables households to benefit from the federal Food Stamp Program. Refer to HMS 236, Eligibility Determination and Employment Related Services, for description of activities performed in certifying eligibility of families for this program. Ensures development and implementation of the program, policies and regulations in conformity with state and federal statutes

## D. Statement of Key Policies Pursued

- 1. Adequacy of payment standard for energy assistance (electricity and gas) to maintain minimum adequate standard of living.
- 2. Adequacy of food stamp benefits to maintain adequate standard of living.
- 3. Equitable distribution of fiscal resources to needy families.

# E. Identification of Important Program Relationships

Relates closely to the Department's Medical Assistance, Financial Assistance and Social Services programs in the effort to prevent family and health breakdown and help clients to attain self-sufficiency.

# F. Description of Major External Trends Affecting the Program

Funding for the 100% federally funded LIHEAP is subject to reauthorization by Congress on an annual basis. Unlike the other ongoing assistance programs, LIHEAP and food stamp, funding is not open-ended. The Department receives a fixed allocation for LIHEAP and the benefits are determined by dividing this allocation by the number of energy credits claimed. The Food Stamp Program also receives a fixed federal allocation; the benefit standard is determined based on projected nationwide requirements. Should the expenditures exceed the projected level, the standard may be reduced during the fiscal year to remain within the allocation.

# G. Discussion of Cost, Effectiveness, and Program Size Data

Changes in federal eligibility policies affecting applicants and recipients and federal funding have the greatest impact on the cost, effectiveness, and program size.

1. Effectiveness is measured by:

Percent of households receiving LIHEAP benefits on public assistance. Approximately 60% of the households are on public assistance.

Percent of households receiving LIHEAP not on public assistance is affected by the increase in income limits to 150% of the state's Poverty Index. Approximately 40% of the households are not on public assistance.

Percent of households eligible for food stamps receiving food stamps. Approximately 87% of these households receive assistance.

## Target Group

Potential number of public assistance and food stamp only households eligible for LIHEAP benefits. These households may qualify for benefits if they all applied due to the increase in the income eligibility limit to 150% of the Poverty Index. The projected decrease in the number of households receiving food stamps and public assistance will decrease this number although the overall number of households receiving energy assistance is anticipated to increase. Potential number of households eligible for food stamps. The food stamp caseload has leveled off. However, on May 13, 2002, the President signed the Farm Security and Rural Investment Act of 2002, which reauthorized the program for 5 years. Among the major changes affecting the program is the partial restoration of eligibility to certain groups of immigrants.

# 3. Program Activities

Average payment per household receiving energy crisis intervention assistance: The average payment is expected to remain at less than \$100.

Average payment per household for energy credit: The average payment is expected to increase to \$261.

Average number of households receiving food stamps: Among the major changes affecting the program is the partial restoration of eligibility to certain groups of immigrants. The adoption of this change may increase the number of households receiving food stamps.

Average monthly food stamp payment per case: The monthly average payment is expected to increase slightly as the standards increase.

# H. Discussion of Program Revenues

Both programs receive 100% Federal funds:

**Energy Assistance:** 

Department of Health and Human Services, Administration for Children

and Families

Food Stamps:

U. S. Department of Agriculture, Food

and Nutrition Services

# I. Summary of Analysis Performed

None.

#### J. Further Considerations

None.

# OPERATING AND CAPITAL EXPENDITURES

PROGRAM ID:

HMS220

PROGRAM STRUCTURE NO. 06020201

PROGRAM TITLE:

RENTAL HOUSING SERVICES

		IN DOLL	ARS	-		IN THOUS	ANDS	
PROGRAM EXPENDITURES	FY2003-04	FY2004-05	FY2005-06	FY2006-07	FY2007-08	FY2008-09	FY2009-10	FY2010-11
OPERATING COST	221.00*	221.00*	223.00*	223.00*	223.0*	223.0*	223.0*	223.0*
PERSONAL SERVICES	10,227,877	10,367,212	11,110,633	11,110,633	11,111	11,111	11,111	
OTHER CURRENT EXPENSES	36,800,359		36,377,578	36,377,578	36,378	36,378	36,378	11,111 36,378
EQUIPMENT	453,451	453,451	453,451	453,451	453	453	453	453
TOTAL OPERATING COST	47,481,687	47,621,022	47,941,662	47.941.662	47.942	47.942	47.942	47.942
			***********		71,776 ========	*********	77,772	41,742 =======
BY MEANS OF FINANCING				1				
GENERAL FUND	1,007,337	1,007,337	584,556	584,556	585	F0F		
	198.00*	198.00*	200.00*	200.00*	200.0*	585	585	585
OTHER FED. FUNDS	42,721,188	42,862,343	43,457,921	43,457,921		200.0*	200.0*	200.0*
	23.00*	23.00*	23.00*	23.00*	43,458	43,458	43,458	43,458
REVOLVING FUND	3,753,162	3,751,342	3,899,185		23.0*	23.0*	23.0*	23.0*
	3,133,102	3,791,342	3,077,109	3,899,185	3,899	3,899	3,899	3,899
CAPITAL IMPROVEMENT COSTS				!				
DESIGN	761,000	600,000	500.000	460.000				
CONSTRUCTION	2,448,000	1,900,000	5,700,000	3,660,000	1,700			
TOTAL 0188811 BURNING								
TOTAL CAPITAL EXPENDITURES	3,209,000	2,500,000	6,200,000	4,120,000	1,700			
	等高等发现第三章等是整色 ·	*********		**********	==========			=======
BY MEANS OF FINANCING				ı				
G.O. BONDS	3,209,000	2,500,000	6,200,000	4,120,000	1.700			
	. ,	, , , , , , , , , , , , , , , , , , , ,	.,,	,,,	2,.00			
TOTAL POSITIONS	221.00*	221.00*	223.00*	223.00*	223.00*	223.00*	223.00*	223.00*
TOTAL PROGRAM COST	50,690,687	50,121,022	54.141.662	52,061,662	49,642	47,942	47.942	47,942
		=======================================		=======================================	=======	=======	=========	

# PERFORMANCE MEASURES AND PROGRAM REVENUES

PROGRAM ID:

HMS-220

PROGRAM STRUCTURE NO: 06020201

PROGRAM TITLE:

RENTAL HOUSING SERVICES

	FY03-04	FY04-05	FY05-06	FY06-07	FY07-08	FY08-09	FY09-10	FY10-11
MEASURES OF EFFECTIVENESS								
1 PUB.HSG.AVG MONTHLY RENT PAYMENT \$	244	248	252	255	259	262	262	2/2
2 PUB. HSG. AVG. MO. INC. OF RESIDENTS-ELDERLY \$	883	909	936	965	993	1023	1023	262 1023
3 PUB. HSG. AVG. MO. INC. OF RESIDENTS-NON-ELDERLY	1061	1082	1104	1126	1149	1172	1172	1172
4 PUB. HSG AVG MO. TURNOVER RATE OF HSG. UNITS	85	85	85	85	85	85	85	85
5 NUMBER OF HOUSEHOLDS WITH INCOME BASED ON WAGES	2358	2358	2358	2358	2358	2358	2358	2358
6 FED GRADING SYSTEM FOR PUBLIC HOUSING AGENCIES	85	85	85	85	85	85	85	85
PROGRAM TARGET GROUPS								
1 AV # PUB HSG APPLICANTS ON WAITNG LIST PER MONTH	9000	9000	9000	9000	9000	9000	9000	9000
2 AVG # HOUSEHOLDS APPLYG FOR PUB HSG PER MONTH	250	250	250	250	250	250	250	250
3 TOTAL NUMBER OF PUB HOUSING DWELLING UNITS	6271	6271	6271	6271	6271	6271	6271	6271
4 AVG NO OF OCCPD PUB HSG DWELLING UNITS PER MONTH	5895	5895	5895	5895	5895	5895	5895	5895
PROGRAM ACTIVITIES								
1 TTL NEW & REACTIVATED PUB HSG APPLCTNS PROCESSED	5100	5100	5100	5100	5100	5100	5100	5100
2 NO. OF ELIGIBILITY RE-EXAMINATIONS (PUB HSG)	5895	5895	5895	5895	6182	6182	6182	6182
3 #APPLICANTS DETERMINED TO BE INELIG FOR ASSISTANCE	200	200	200	200	200	200	200	200
4 AV # HOUSEHLDS PLACED IN PUBLIC HSG PER MONTH	30	30	30	30	30	30	30	30
PROGRAM REVENUES BY TYPE (IN THOUSANDS OF DOLLARS):								
TAXES								
LICENSES, PERMITS AND FEES								
REVENUES FROM THE USE OF MONEY AND PROPERTY	15,752	15,752	15,752	15,752	15,752	15,752	15,752	15,752
REVENUE FROM OTHER AGENCIES: FEDERAL ALL OTHER	29,472	28,900	28,900	28,900	28,900	28,900	28,900	28,900
CHARGES FOR CURRENT SERVICES	680	680	680	680	680	680	680	680
FINES, FORFEITS AND PENALTIES								
NON-REVENUE RECEIPTS								
TOTAL PROGRAM REVENUES	45,904	45,332	45,332	45,332	45,332	45,332	45,332	45,332
PROGRAM REVENUES BY FUND TO WHICH DEPOSITED (IN THOUSANDS OF	F DOLLARS):							
ALL OTHER FUNDS	3,032	3,032	3,032	3,032	3,032	3,032	3,032	3,032
SPECIAL FUNDS	42,872	42,300	42,300	42,300	42,300	42,300	42,300	42,300
TOTAL PROGRAM REVENUES	45,904	45,332	45,332	45,332	45,332	45,332	45,332	45,332

#### A. Statement of Program Objectives

To ensure the availability of adequate housing for low income families, by providing public rental housing facilities and opportunities for self-sufficiency at a reasonable cost.

- B. Description of Request and Compliance with Section 37-68 (1) (A) (B)

  The budget request for the FB 2005-07 reflects a two year budget approach based on funding levels approved for the FY 2005 with adjustment to:
  - (1) Restore positions authorized by Act 154, SLH 2004, to the Budget Bill.
  - (2) Authorize new positions and funds to address management and operational issues raised by the U.S. Department of Housing and Urban Development.
  - (3) Appropriate Capital Improvement Project funds to address cesspool conversions.

# C. <u>Description of Activities Performed</u>

Under the public housing program, the Housing and Community Development Corporation of Hawaii (HCDCH) is responsible for developing new public housing projects, determining eligibility requirements and rental rates, processing applications and maintaining the rental property at an acceptable standard.

Of the 6,409 units presently in operation, 5,363 are conventional low-income Federal-assisted units, 8 are units transferred from the Department of Transportation, 864 are state-owned public housing units, and 174 are state-owned Section 8 rental units.

#### D. Statement of Key Policies Pursued

The HCDCH pursues the mission of the Hawaii State Plan, including following Policy B (1) to finance and develop rental housing projects; Policy C (1) to effectively use public resources to provide rental housing projects for elderly and handicapped persons; Policy C (2) to convert existing buildings to housing for the increased use of alternative living arrangements for homeless persons and families to enable them to achieve greater independence and stability; Policy C (7) to integrate special needs housing in new and existing neighborhoods; Policy D (1) to ensure proper and timely maintenance of current public housing stock; and Policy D (3) to preserve the inventory of federally subsidized below-market housing projects.

With the aging of the rental properties, the increasing need for supportive services by tenants and the desire for economic improvement of tenants, the HCDCH's emphasis has been directed to a comprehensive approach to management. The HCDCH has been successful in obtaining various federal grants in its continuing efforts to establish improved and innovative management techniques.

# E. <u>Identification of Important Program Relationships</u>

To ensure continued availability of federal funds for low income public housing programs, the HCDCH has established and maintains a close working relationship with HUD.

The integration of state and federal resources and the coordination of program activities help to prevent the duplication of housing efforts and ensure the efficient use of program resources.

# F. Description of Major External Trends Affecting the Program These are these project external trends affecting the program.

There are three major external trends affecting the program:

- 1. The Federal government emphasis has been the promotion of the Section 8 Housing Payment Programs over new construction of public housing units.
- 2. Hawaii's limited rental housing stock in the private rental market and the growing population have resulted in higher rental housing cost. This creates an increased demand for public housing.
- 3. The HCDCH has been placed under a U.S. Housing and Urban Development Corrective Action Order and Memorandum of Agreement. These agreements require the HCDCH to meet specific program targets measures by certain dates.

# G. <u>Discussion of Cost, Effectiveness, and Program Size Data</u>

The anticipated size and scope of the program are not, to any degree, different from past years. Current emphasis is on improving the existing program. A review of the program shows no significant discrepancies in the planned cost, the effectiveness of the program, program size and actual achievements.

## H. <u>Discussion of Program Revenue</u>

The operating funds for the Rental Housing Services Programs are generated from rental revenue and operating subsidies from the federal and state government. The HCDCH is faced with increasing fiscal problems associated with the aging of its physical plants. Rental revenues have remained at a relatively constant rate over the years while operating costs have increased exponentially.

- I. <u>Summary of Analysis Performed</u> None.
- J. <u>Further Consideration</u> None.

REPORT P61-A

PROGRAM ID:

HMS222

PROGRAM STRUCTURE NO. 06020207

PROGRAM TITLE:

RENTAL ASSISTANCE SERVICES

BRACRIM EMPENDATURE	**************	IN DOLL	.ARS	-		ANDS		
PROGRAM EXPENDITURES	FY2003-04	FY2004-05	FY2005-06	FY2006-07	FY2007-08	FY2008-09	FY2009-10	FY2010-11
OPERATING COST PERSONAL SERVICES OTHER CURRENT EXPENSES	17.00* 1,449,836 25,141,809	17.00* 1,511,706 25,515,203	17.00* 1,672,372 25,141,809	17.00* 1,672,372 25,141,809	17.0* 1,672 25,142	17.0* 1,672 25,142	17.0* 1,672 25,142	17.0* 1,672 25,142
TOTAL OPERATING COST	26,591,645 ========	27,026,909	26,814,181	26,814,181	26,814	26,814	26,814	26,814
BY MEANS OF FINANCING				1				
GENERAL FUND	5.25* 1,206,883 11.75*	5.25* 1,590,954 11.75*	5.25* 1,236,941 11.75*	5.25* 1,236,941 11.75*	5.2* 1,237 11.8*	5.2* 1,237 11.8*	5.2* 1,237 11.8*	5.2* 1,237 11.8*
OTHER FED. FUNDS	25,384,762	25,435,955	25,577,240	25,577,240	25,577	25,577	25,577	25,577
TOTAL POSITIONS TOTAL PROGRAM COST	17.00* 26,591,645	17.00* 27,026,909	17.00*	17.00*	17.00*	17.00*	17.00*	17.00*
	=======================================	==========	26,814,181 ========	26,814,181	26,814 ======	26,814 ======	26,814 =======	26,814 =======

# PERFORMANCE MEASURES AND PROGRAM REVENUES

PROGRAM ID:

HMS-222

PROGRAM STRUCTURE NO: 06020207

PROGRAM TITLE:

RENTAL ASSISTANCE SERVICES

•	FY03-04	FY04-05	FY05-06	FY06-07	FY07-08	FY08-09	FY09-10	FY10-11
MEASURES OF EFFECTIVENESS	We take take then the sale also may then		***************************************	***************************************			*	
1 STATE HSG-AV MON GROSS RENT FOR RENT SUPPL RECIPS 2 STATE HSG-AVE MONTHLY RENT SUPPLEMT PAYMENT 3 AVE MNTH INC OF RENT SUPP RECIPIENTS (ELDERLY) 4 AVE MNTH INC OF RENT SUPP RECIPIENTS (NON-ELDERLY)	542 136 1074	542 136 1074	542 136 1074	542 136 1074	542 136 1074	542 136 1074	542 136 1074	542 136 1074
5 FUND UTILIZATION PERCENTAGE	96 75	96 75	96 75	96	96	96	96	96
6 FED GRADG SYS FOR PUB HSG AGENCIES (SECT 8,SEMAP)	75	75	75	75	75	75	75	75
PROGRAM TARGET GROUPS								
1 # OFAPPLICANTS ON FED & STATE SUBSIDY WAIT LISTS 2 #APPLICATNS RECVD PER YR FOR FED & STATE SUB ASST 3 AVE # OF RENT SUPPL & SECTION 8 APPS PER MONTH	4000 6000 500	2000 2000 500	2000 2000 500	2000 2000 500	2000 2000 500	2000 2000 500	2000 2000 500	2000 2000 500
PROGRAM ACTIVITIES								
1 TOTAL # NEW & REACTIV RENT SUP & SEC 8 APPS PROCSD 2 # ELIG RE-EXAMINATIONS (RENT SUPPL & SECTION 8) 3 ANN # LEASE UPS INTO RENT SUPPL & SECTION 8 PROGS	500 628	500 628	500 628	500 628	500 628	500 628	500 628	500 628
4 # OF UNITS INSPECTED (RENT SUPPLMT & SECTION 8)	2000	2000	2000	2000	2000	2000	2000	2000
PROGRAM REVENUES BY TYPE (IN THOUSANDS OF DOLLARS):  TAXES LICENSES, PERMITS AND FEES REVENUES FROM THE USE OF MONEY AND PROPERTY REVENUE FROM OTHER AGENCIES: FEDERAL ALL OTHER CHARGES FOR CURRENT SERVICES FINES, FORFEITS AND PENALTIES NON-REVENUE RECEIPTS	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000
TOTAL PROGRAM REVENUES	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000
PROGRAM REVENUES BY FUND TO WHICH DEPOSITED (IN THOUSANDS O	F DOLLARS):							
SPECIAL FUNDS	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000
TOTAL PROGRAM REVENUES	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000

#### **HMS 222: RENTAL ASSISTANCE SERVICES**

### A. Statement of Program Objectives

To facilitate the use of private rental housing for low income families, by supplementing their rental payments.

B. <u>Description of Request and Compliance with Section 37-68 (1) (A) (B)</u>
The budget request for the FB 2005-07 reflects a two year budget approach based on funding levels approved for the FY 2005.

# C. <u>Description of Activities Performed</u>

This program administers both the Federal Section 8 Program and the State Rent Supplement Program. Under these programs, rental units in the private sector are utilized, and rental assistance payments are made directly to participating landlords. The program currently administers approximately 3,872 units. There are 3,058 federally funded vouchers and 405 state funded units.

# D. Statement of Key Policies Pursued

The Housing and Community Development Corporation of Hawaii (HCDCH) pursues the mission of the Hawaii State Housing Functional Plan, including following Policy B (2) to encourage increased private sector participation of affordable rental housing, and Policy B (4) to fully utilize rental subsidy programs funded by the Federal, State or county government.

# E. <u>Identification of Important Program Relationships</u>

To ensure the successful implementation of the rental assistance programs, the HCDCH has established and maintains a working relationship with HUD, City and County Section 8 Program, and landlords in the private market.

F. <u>Description of Major External Trends Affecting the Program</u>

There are three major external trends affecting the demand for rental assistance.

- 1. The limited supply of public housing units and a growing demand for affordable rental housing increase the demand for rental assistance.
- Hawaii's limited rental housing stock in the private rental market and the growing population result in higher rental housing costs and increased demand for rental assistance.
- 3. Congress has revised the funding of the Section 8 Program, limiting the expansion of the program.

# G. <u>Discussion of Cost, Effectiveness, and Program Size Data</u>

A review of the program shows no significant changes in the planned cost, effectiveness, or program size and actual achievements.

In the Rent Supplement Program, continuous efforts will be made to increase the number of participating families to the maximum program size.

# H. <u>Discussion of Program Revenue</u>

The operating funds for the Rental Assistance Services Programs are received as Section 8 subsidies from the federal government and Rent Supplement funds from General Fund appropriations.

- I. <u>Summary of Analysis Performed</u> None.
- J. <u>Further Consideration</u> None.

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REPORT P61-A

PROGRAM ID:

HMS223

PROGRAM STRUCTURE NO. 06020205

PROGRAM TITLE:

BROADENED HOMESITE OWNERSHIP

		IN DOLL	.ARS			IN THOUS	SANDS	
PROGRAM EXPENDITURES	FY2003-04	FY2004-05	FY2005-06	FY2006-07	FY2007-08	FY2008-09	FY2009-10	FY2010-11
OPERATING COST	*	*	*	*	*	*	*	*
PERSONAL SERVICES	164,272	194,312	157,973	157,973	158	158	158	158
OTHER CURRENT EXPENSES	53,500	53,500	53,500	53,500	53	53	53	53
TOTAL OPERATING COST	217,772	247,812	211,473	211,473	211	211	· 211	211
				==========	=======		========	*****
BY MEANS OF FINANCING				1				
DEMANATURE COMP.	*	*	*	*	*	*	*	*
REVOLVING FUND	217,772	247,812	211,473	211,473	211	211	211	211
TOTAL POSITIONS	*			; u. i	*			
TOTAL PROGRAM COST	217,772	247,812	211,473	211.473	211	211	A11	011
	=======================================	271,012	•	· · · · · · · · · · · · · · · · · · ·		211	211	211
					=======		========	

PERFORMANCE MEASURES AND PROGRAM REVENUES REPORT P62 HMS-223 PROGRAM ID:

PROGRAM STRUCTURE NO: 06020205

PROGRAM TITLE:

BROADENED HOMESITE OWNERSHIP

	FY03-04	FY04-05	FY05-06	FY06-07	FY07-08	FY08-09	FY09-10	FY10-11
MEASURES OF EFFECTIVENESS						~~~~	No. 400 list int out one and one one	And 400 year 100 100 100 100 100 100 100 100 100 10
1 NO. OF LOTS DESIGNATED FOR CONVERSION; TOTAL	1	1	1	1	1	1	1	. 1
2 NO. OF LOTS DESIGNATED FOR CONVERSION; VOLUNTARY	1	1	1	1	1	1	ī	1
3 NO. OF LOTS DESIGNATED FOR CONVERSION; INVOLUNTARY	0	0	0	0	0	Ö	ō	ō
4 NO. OF LOTS CONVERTED; TOTAL	1	1	1	1	1	1	1	1
5 NO. OF APCNTS FOR ARBITRATION OF LEASE RENT RENEGO	1	1	. 1	1	1	1	1	1
6 NO. OF COMPLETED ARBITRATIONS	1	1	1	1	1	1	1	1
PROGRAM TARGET GROUPS								
1 #QUAL LESSEES IN DESIG TRACTS VS #ELIG FOR CONVRSN	1	1	1	1	1	1	1	1
2 # LEASES QUALFD FOR ARBITRN VS # ELIG FOR ARBITRN	3	2	1	ī	ī	1	î	i
PROGRAM ACTIVITIES								
1 NO. OF APPLICATION RECEIVED, TOTAL	1	1	1	1	1	1		1
2 NO. OF APPLICATIONS IN PROCESS FOR DESIGNATION	î	î	î	ī	i	1	1	1
3 TOTAL NO. OF APPLICANTS RECEIVED FOR ARBITRATION	ī	1	î	î	1	•	1	1
4 # APPL IN PRCSS FOR LSE RNT RENEGO ARBITRATION	î	i	1	i	î	1	1	1
PROGRAM REVENUES BY TYPE (IN THOUSANDS OF DOLLARS):								
TAXES								
LICENSES, PERMITS AND FEES								
REVENUES FROM THE USE OF MONEY AND PROPERTY	40	40	40	40	40	40	40	40
REVENUE FROM OTHER AGENCIES: FEDERAL						• •		
ALL OTHER								
CHARGES FOR CURRENT SERVICES	55	55	55	55	55	55	55	55
FINES, FORFEITS AND PENALTIES								
NON-REVENUE RECEIPTS								
TOTAL PROGRAM REVENUES	95	95	95	95	95	95	95	95
PROGRAM REVENUES BY FUND TO WHICH DEPOSITED (IN THOUSANDS O	F DOLLARS):							
ALL OTHER FUNDS	95	95	95	95	95	95	95	95
TOTAL PROGRAM REVENUES	95	95	95	95	95	95	95	95

#### A. Statement of Program Objectives

To assist in increasing the number and proportion of homesites owned in fee simple title, and to facilitate the arbitration of lease rent renegotiations in single family residential lots and cooperative housing corporations.

B. <u>Description of Request and Compliance with Section 37-68 (1) (A) (B)</u>
None

## C. <u>Description of Activities Performed</u>

The major activities are advising and assisting lessee groups in organizing to petition the Housing and Development Corporation of Hawaii (HCDCH), negotiating with the landowners, acquiring the leased fee interest of property by either friendly or contested condemnation, and selling the leased fee interest to the lessees. Other major activities include assisting Lessors and Lessees with the renegotiation of lease rents through arbitration and providing program information.

#### D. Statement of Key Policies Pursued

The Broadened Homesite Ownership program has been pursuing a policy of acting as a "catalyst" to bring lessees and lessors together and where agreement cannot be reached, proceeding to condemnation by relying on the lessees' proof of ability to purchase or to arbitration when lease rents need to be negotiated.

# E. <u>Identification of Important Program Relationships</u>

There are no interrelated relationships to other government programs.

# F. <u>Description of Major External Trends Affecting the Program</u>

The major estates have changed their policy and are now selling their land in fee simple with the major question being one of price. Focus for the program in recent years has been on facilitating negotiations for settlement of valuation issues.

# G. <u>Discussion of Cost, Effectiveness and Program Size Data</u>

Due to the success of the program (many have purchased their leased fee interest), there are currently no active participants in the lease to fee conversion program and decreasing numbers in the lease rent arbitration program. There are approximately 1,300 remaining leasehold lots that possibly could qualify to participate in the programs. At this time, settlements with the Lessor outweighs the costs of participating in the lease to fee conversion program, and, no applications were received in the past fiscal year. A decision as to the need for this program may be necessary.

#### H. <u>Discussion of Program Revenue</u>

With the passage of SB 1018 (Act 60 SLH 2001) indirect administrative costs, previously assessed participating lessees, will be absorbed by the Program. Only direct costs will be assessed the program participants. To ensure recovery of expended costs and fees, regular, periodic earnest money deposits will be requested of program participants. Due to the reduced program activity, general fund appropriations may be required to continue the program.

#### I. <u>Summary of Analysis Performed</u> None

# J. <u>Further Consideration</u>

None.

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# OPERATING AND CAPITAL EXPENDITURES

PROGRAM ID:

HMS224

PROGRAM STRUCTURE NO. 06020208

PROGRAM TITLE:

HOMELESS SERVICES

		IN DOLL	ARS			IN THOUS	ANDS	
PROGRAM EXPENDITURES	FY2003-04	FY2004-05	FY2005-06	FY2006-07	FY2007-08	FY2008-09	FY2009-10	FY2010-11
OPERATING COST	4.00*	4.00*	4.00*	4.00*	4.0*	4.0*	4.0*	4.0*
PERSONAL SERVICES	308,532	361,544	375,563	375,563	376	376	376	376
OTHER CURRENT EXPENSES	5,910,215	5,910,215	7,560,215	7,560,215	7,560	7,560	7,560	7,560
TOTAL OPERATING COST	6,218,747	6,271,759	7,935,778	7,935,778	7,936	7,936	7,936	7,936
BY MEANS OF FINANCING								
	4.00*	4.00*	4.00*	4.00*	4.0*	4.0*	4.0*	. Au
GENERAL FUND	4,849,639		6,566,670	6,566,670				4.0*
OTHER FED. FUNDS	1,369,108	1.369.108			6,567	6,567	6,567	6,567
OTHER TED. FORDS	1,367,108	1,369,108	1,369,108	1,369,108	1,369	1,369	1,369	1,369
CAPITAL IMPROVEMENT COSTS				i 1 1				
CONSTRUCTION	2,000							
EQUIPMENT	62,000			}				
		*****	w					
TOTAL CAPITAL EXPENDITURES	64,000							
						=======	=======	
DV MEANS OF EXHAUSTIC								
BY MEANS OF FINANCING				1				
G.O. BONDS	64,000							
TOTAL POSITIONS	4.00*	4.00*	4.00*	4.00*	4.00*	4.00*	4.00*	4.00*
TOTAL PROGRAM COST	6,282,747	6,271,759	7,935,778	7,935,778	7.936	7.936	7.936	7,936
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REPORT P62

PROGRAM ID:

HMS-224

PROGRAM STRUCTURE NO: 06020208

PROGRAM TITLE:

HOMELESS SERVICES

•	FY03-04	FY04-05	FY05-06	FY06-07	FY07-08	FY08-09	FY09-10	FY10-11
MEASURES OF EFFECTIVENESS					***************************************			
1 CLNTS TRANST TO PERM HSNG TRU OUTRCH & STPND PRG	2040	2040	2100	2100	2100	2100	2100	2100
2 # PERSONS GET/KEEP HSG THRU STATE GRANT PROG	675	675	675	675	675	675	675	675
PROGRAM TARGET GROUPS								
1 # UNDUP CLNTS SERVD BY OUTRCH HMLS PROVIDER AENCS 2 # UNDUP CLNTS SERVD BY EMERG & TRNSTNL HMLS SHLTR 3 # APPLICANTS FOR STATE HOMELESS GRANTS	6600	6600	6600	6600	6600	6600	6600	6600
	6700	6700	6750	6750	6750	6750	6750	6750
	525	525	600	600	600	600	600	600
PROGRAM ACTIVITIES  1 # ENCOUNTERS BY OUTREACH PROVIDER AGENCIES 2 # CLIENT NIGHTS PROVIDED BY EMERGENCY SHELTERS 3 # CLIENT NIGHTS PROVIDED BY TRANSITIONAL SHELTERS 4 # CLIENT CASE PLANS DEVELOPED FOR STIPEND PROGRAM 5 #CLIENT INTAKES COMPLETD FOR OUTREACH & STIP PROG	34200	34200	35000	35000	35000	35000	35000	35000
	149900	149900	150000	150000	150000	150000	150000	150000
	409400	409400	410000	410000	410000	410000	410000	410000
	4200	4200	4300	4300	4300	4300	4300	4300
	6200	6200	6300	6300	6300	6300	6300	6300

#### PROGRAM REVENUES BY TYPE (IN THOUSANDS OF DOLLARS):

LICENSES, PERMITS AND FEES REVENUES FROM THE USE OF MONEY AND PROPERTY REVENUE FROM OTHER AGENCIES: FEDERAL

ALL OTHER

CHARGES FOR CURRENT SERVICES FINES, FORFEITS AND PENALTIES

NON-REVENUE RECEIPTS

TOTAL PROGRAM REVENUES

#### A. Statement of Program Objectives

To comprehensively address the needs of the homeless in Hawaii and to provide the opportunity for homeless people to help themselves by achieving improved permanent living situations.

- B. <u>Description of Request and Compliance with Section 37-68 (1) (A) (B)</u>
  The budget request for the FB 2005-07 reflects a two year budget approach based on funding levels approved for the FY 2005 with adjustment to:
  - (1) Increase the appropriation by \$1,650,000 for both years of the fiscal biennium. This increase will allow the program to address the increased number of homeless through the Stipend, Outreach and Grant Programs.

# C. <u>Description of Activities Performed</u>

The Homeless Program, directed by the Housing and Community Development Corporation of Hawaii (HCDCH), currently consists of three basic components: development of transitional facilities, provision of shelter and social services, and the management of state owned shelters. In addition to these components, the HCDCH provides the overall administrative policy direction for the homeless programs, including the establishment and amendment of the administrative rules governing the programs and implementation of the State's Continuum of Care.

# D. Statement of Key Policies Pursued

Policy C(4) of the Hawaii State Plan on housing directs the provision of a continuum of housing for homeless persons and families to enable them to achieve greater independence. Policy C(5) calls for the provision of improved support services for the homeless population and other special needs groups.

# E. <u>Identification of Important Program Relationships</u>

The Homeless Program depends on private service providers and private shelter management to address the needs of the homeless in a coordinated way with

geographic accessibility throughout the State. The Homeless Program also integrates federal grant resources with state resources to provide a continuum of care.

- F. <u>Description of Major External Trends Affecting the Program</u>
  There are three major external trends affecting the Homeless Program.
  - 1. Hawaii's limited rental housing stock and the growing population result in higher rental housing cost. Lack of affordable housing choices creates an increase in the homeless population (both unsheltered and at-risk) and a higher demand for homeless programs and services.
  - 2. Reduction of assistance through the Welfare Reform Act is expected to create an increase in the homeless population and a higher demand for homeless programs and services.
  - 3. The Homeless Program has consistently been the bottom rung of the ladder for those who have fallen through the safety nets of the welfare, mental health, substance abuse and public safety systems. Homelessness is the resulting condition of Hawaii's most vulnerable and merely serves to exacerbate their vulnerability.

# G. <u>Discussion of Cost, Effectiveness, and Program Size Data</u>

The program's ability to meet the needs of the growing homeless population has been limited by lack of resources. Homeless programs and services for individuals with special needs, such as those with mental disability and substance abuse problems, have been especially limited. However in FY 2004, the program served 13,774 unduplicated homeless persons and transitioned 1,576 persons into permanent housing.

#### H. <u>Discussion of Program Revenue</u>

There are no revenues specifically generated from this program.

#### I. Summary of Analysis Performed

In August 2003, all four counties, the Department of Hawaiian Home Lands and the State jointly funded a homeless needs assessment to provide a profile of homeless needs, demographics and numbers. The methodology used was derived from federal guidelines for a point-in-time count. The study revealed 6,029 homeless individuals counted statewide at a point-in-time in August 2003. Additionally, there were 228,449 hidden homeless and 155,058 homeless at-risk in the State of Hawaii.

#### J. Further Consideration

In connection with the closure and subsequent redevelopment of the Barbers Point Naval Air Station, Oahu, HCDCH has renovated three building on 13 acres of land set aside for homeless use. Two buildings are fully functioning as transitional housing for the homeless, providing a full spectrum of shelter and services at Barbers Point to help the homeless progress towards self-sufficiency. The third building is used as a Club House for job training.

Additionally, the State of Hawaii has adopted the national homeless agenda to end chronic homelessness in 10 years. The interagency collaboration on the state and county level has begun and a strategic plan has been developed to integrate services to prevent homelessness and develop supportive housing. Coordinated effort, collaboration and resource-sharing are key components of the plan.

# OPERATING AND CAPITAL EXPENDITURES

PROGRAM ID:

HMS225

PROGRAM STRUCTURE NO. 06020204

PROGRAM TITLE:

PRIVATE HOUSING DEVELOPMENT & OWNERSHIP

		IN DOLL	ARS			IN THOUS	ANDS	
PROGRAM EXPENDITURES	FY2003-04	FY2004-05	FY2005-06	FY2006-07	FY2007-08	FY2008-09	FY2009-10	FY2010-11
OPERATING COST PERSONAL SERVICES OTHER CURRENT EXPENSES	22.00* 2,586,519 436.437	28.00* 3,017,987 436,437	18.00* 3,121,382 436,437	18.00* 3,121,382 436,437	18.0* 3,121 436	18.0* 3,121 436	18.0* 3,121 436	18.0* 3,121 436
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TOTAL OPERATING COST	3,022,956 =======	3,454,424	3,557,819	3,557,819	3,557 ======	3,557 ======	3,557 ======	3,557
BY MEANS OF FINANCING				+				
	11.00*	10.00*	10.00*	10.00*	10.0*	10.0*	10.0*	10.0*
OTHER FED. FUNDS	1,382,073	1,463,029	1,594,370	1,594,370	1,594	1,594	1,594	1,594
	11.00*	18.00*	8.00*	8.00*	8.0*	8.0*	8.0*	8.0*
REVOLVING FUND	1,640,883	1,991,395	1,963,449	1,963,449	1,963	1,963	1,963	1,963
TOTAL POSITIONS	22.00*	28.00*	18.00*	18.00*	18.00*	18.00*	18.00*	18.00*
TOTAL PROGRAM COST	3,022,956	3,454,424	3,557,819	3,557,819	3,557	3,557	3,557	3,557
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# PERFORMANCE MEASURES AND PROGRAM REVENUES

PROGRAM ID:

HMS-225

PROGRAM STRUCTURE NO: 06020204

PROGRAM TITLE:

PRIVATE HOUSING DEVELOPMENT & OWNERSHIP

	FY03-04	FY04-05	FY05~06	FY06-07	FY07-08	FY08-09	FY09-10	FY10-11
MEASURES OF EFFECTIVENESS						***************************************		
1 NUMBER OF COMPLETED UNITS FOR SALE	166	485	350	349	0	0	0	•
2 NUMBER OF COMPLETED RENTAL UNITS	140	156	144	0	ŏ	0	0	0
3 NUMBER OF RENOVATED UNITS					_	_	•	·
4 AVG SELLNG PRICE AS % OF RETL PRICE FOR COMP UNIT 5 AVG RENT AS % AV RENTAL OF COMPARABLE DWELLG UNIT	85	85	85	85	85	85	85	85
PROGRAM TARGET GROUPS								
1 APPLCNT HOUSEHOLDS EARNING < 50% OF MEDIAN INC	216	84	84	84	84	84	0.4	0.4
2 APPLCNT HOUSEHOLDS EARNING BETH 50%-80% OF MED INC	216	84	84	84	84	84	84 84	84 84
3 APPLENT HOUSEHOLDS EARNG BETH 80%-100% OF MED INC	0	164	164	164	164	164	164	164
4 APPLCNT HOUSEHOLDS EARNING BETW 100%-120% MED INC	0	164	164	164	164	164	164	164
PROGRAM ACTIVITIES	- *							
1 AMOUNT OF DEVELOPMENT LOANS MADE	0	0	•	•		_		
2 NO.OF SNGL FAM.DWELLNG UNITS PLANND FOR CONSTRCTN	166	485	0 350	0 349	0	0	0	0
3 NO.OF MULTI-FAM.DWELLNG UNITS PLANND FOR CONSTRCTN	144	5	5 5	347 5	0 5	0	0	0
4 #UNITS PLND FOR CONST/REHAB IN CAP FUND PRGM (FED)	5	6	6	6	6	5	5	5
5 #UNITS PLANNED IN CAPITAL IMPRVMT PROG (STATE)	13	12	12	12	12	12	12	6 12
PROGRAM REVENUES BY TYPE (IN THOUSANDS OF DOLLARS):								
TAXES								
LICENSES, PERMITS AND FEES								
REVENUES FROM THE USE OF MONEY AND PROPERTY	1,423	1,232	1,232	1,232	1,232	1,232	1,232	1,232
REVENUE FROM OTHER AGENCIES: FEDERAL ALL OTHER	·	,	.,	-,	-,	1,101	1,232	1,232
CHARGES FOR CURRENT SERVICES	27,995	53,092	17,583					
FINES, FORFEITS AND PENALTIES NON-REVENUE RECEIPTS	20,169	10,140	140	140	140	140	140	140
TOTAL PROGRAM REVENUES	49,587	64,464	18,955	1,372	1,372	1,372	1,372	1,372
PROGRAM REVENUES BY FUND TO WHICH DEPOSITED (IN THOUSANDS OF	DOLLARS):						,	, -,
GENERAL FUND								
ALL OTHER FUNDS	49,587	64,464	18,955	1,372	1,372	1,372	1,372	1,372
TOTAL PROGRAM REVENUES	49,587	64,464	18,955	1,372	1,372	1,372	1,372	1,372

# HMS 225: PRIVATE HOUSING DEVELOPMENT AND OWNERSHIP

# A. <u>Statement of Program Objectives</u>

To provide development, construction management, and technical assistance to increase housing opportunities for our target groups through development of housing for rental and for sale, community redevelopment, and the maintenance and improvement of existing facilities.

- B. <u>Description of Request and Compliance with Section 37-68 (1) (A) (B)4</u>
  The budget request for the FB 2005-07 reflects a two year budget approach based on funding levels approved for the FY 2005 with adjustment to:
  - (1) Restore positions authorized by Act 154, SLH 2004, to the Budget Bill.

#### C. <u>Description of Activities Performed</u>

- Conduct discussions with builders, developers and government agencies concerning proposals for housing developments.
  - Issue Request for Proposals and/or plans and specifications for bidding.
- 2. Evaluate the financial, geographical, marketing and development aspects of each proposal.
- 3. Recommend approval/disapproval of proposals.
- 4. Identify private and State non-ceded lands suitable for the development of affordable housing.
- 5. Coordinate and conduct periodic physical needs assessments of existing federal facilities.
- 6. Construction administration of all project phases for modernization, capital improvement, repair/maintenance and hazardous material

- abatement work to ensure full compliance with all applicable federal, state and local laws.
- 7. Direct and oversee the work of architecture/engineering consultants in preparation of project plans and specifications.
- 8. Provide architectural, engineering and inspection services for the Corporation's projects.
- 9. Formulate operations and maintenance standards and develop specifications for contractual services for specialized equipment.
- Administer HCDCH's Asbestos Management Program and hazardous material related projects.

#### D. Statement of Key Policies Pursued

- 1. To assist and facilitate the development of projects that are consistent with the Governor's blueprint for affordable housing.
- 2. To provide affordable for sale and rental housing, for moderate to low income, elderly, and special need segments of Hawaii's population.
- 3. To develop projects to meet the needs of HCDCH's target group families.
- 4. To provide construction financing.
- 5. To pursue methods of construction, design of units, and other means of reducing housing costs.

- 6. To pursue and coordinate with federal, state and county agencies for funds regarding administration and funding of development and modernization programs.
- 7. To establish standards for project design and construction.

#### E. <u>Identification of Important Program Relationships</u>

- 1. Relationship between our State housing and county programs, various Federal housing programs and private housing programs.
- 2. Relationship between State housing program and private industries' production of low- and moderate-income housing.
- 3. Relationship between our State hazardous materials programs and various Federal, State and County programs.
- 4. Relationship between our State housing and Federal, State and County regulated systems programs (e.g., elevators, sewage treatment plants, boilers, pressure vessels, and other systems requiring operating permits and compliance inspections).

### F. <u>Description of Major External Trends Affecting the Program</u>

These programs are affected by inflationary and military housing trends that are causing major increases in construction costs and available work forces as well as housing market trends that affect the cost of units. Lack of suitable land with proper infrastructure is a major concern affecting the delivery of affordable housing to our target group families. Strong community reaction frequently delays projects, thereby causing increases in costs and, at times, stopping projects altogether. These programs are also affected by Federal housing policies that change programs frequently and by the lack of suitable infrastructure throughout the State's counties.

#### G. <u>Discussion of Cost, Effectiveness and Program Size Data</u>

These programs have been effective in producing, maintaining and modernizing units within the income range of target group families. However, due to decreasing funds and increasing infrastructure and housing costs (labor, land, financing, and materials), all programs are facing difficult budget and feasibility decisions. Modernization and maintenance programs must focus primarily on identified health and safety hazards as funds cannot extend to include preventive maintenance. The development of units for purchase by low- and moderate-income families is also facing obstacles as development costs continue to "outstrip" increases in family income. Although current mortgage rates are low, housing prices are an all time high.

The program size data are units made available to the low- and moderate-income families. The effectiveness of the program is also influenced by the lack of funding, especially the "gap" and or permanent "take out" financing.

#### H. <u>Discussion of Program Revenue</u>

Revenues to fund operating expenses are transferred from the Dwelling Unit Revolving Fund of Chapter 201-G which permits HCDCH to fund infrastructure cost, make project construction loans, and to cover such programs' administrative and operating costs.

- I. <u>Summary of Analysis Performed</u>
   None.
- J. <u>Further Consideration</u> None.

# OPERATING AND CAPITAL EXPENDITURES

REPORT P61-A

PROGRAM ID:

HMS227

PROGRAM STRUCTURE NO. 06020206

PROGRAM TITLE:

HOUSING FINANCE

		IN DOLL	ARS	-		IN THOUS	ANDS	
PROGRAM EXPENDITURES	FY2003-04	FY2004-05	FY2005-06	FY2006-07	FY2007-08	FY2008-09	FY2009-10	FY2010-11
OPERATING COST PERSONAL SERVICES OTHER CURRENT EXPENSES	11.00* 1,142,268 3,124,800	11.00* 1,315,022 3,124,800	11.00* 1,359,711 3,124,800	11.00* 1,359,711 3,124,800	11.0* 1,360 3,125	11.0* 1,360 3,125	11.0* 1,360 3,125	11.0* 1,360 3,125
TOTAL OPERATING COST	4,267,068	4,439,822	4,484,511	4,484,511	4,485	4,485	4,485	4,485
BY MEANS OF FINANCING				ŧ				
OTHER FED. FUNDS	3,000,000 11.00*	3,000,000 11.00*	3,000,000 11.00*	3,000,000	3,000	3,000	3,000	3,000
REVOLVING FUND	1,267,068	1,439,822	1,484,511	1,484,511	11.0* 1,485	11.0* 1,485	11.0* 1,485	11.0* 1,485
TOTAL POSITIONS	11.00*	11.00*	11.00*	11.00*	11.00*	11.00*	11.00*	11.00*
TOTAL PROGRAM COST	4,267,068	4,439,822	4,484,511	4,484,511	4,485	4,485	4,485	4,485
		=========	=========				=======	

# PERFORMANCE MEASURES AND PROGRAM REVENUES

PROGRAM ID:

HMS-227

PROGRAM STRUCTURE NO: 06020206

PROGRAM TITLE:

HOUSING FINANCE

	FY03-04	FY04-05	FY05-06	FY06-07	FY07-08	FY08-09	FY09-10	FY10-11
EASURES OF EFFECTIVENESS								
1 AVE SALE PRICE OF HOME PURCHASED UNDER SFP	192500	195000	197500	200000	200000	200000	200000	200000
2 AVE MO INCOME OF SINGLE FAMILY MORTGAGORS	4505	4565	4625	4685	4685	4685	4685	4685
3 % IN SFP LESS THAN 80% MEDIAN INCOME	40	40	40	40	40	40	40	40
4 % IN SFP 80 - 115% OF MEDIAN INCOME	50	50	50	50	50	50	50	50
5 % IN SFP 115 - 140% OF MEDIAN INCOME	10	10	10	10	10	10	10	10
6 AVE MO INCOME OF HOUSEHOLDS - MULTI-FAMILY	1918	1931	1945	1958	1958	1958	1958	1958
7 AVE MONTHLY RENT OF HOUSEHOLDS - MULTI-FAMILY								
8 AVE MO INCOME OF HOUSEHOLDS - RENTAL ASSISTANCE 9 AVE MO RENT OF HOUSEHOLDS - RENTAL ASSISTANCE	1535	1546	1556	1567	1567	1567	1567	1567
ROGRAM TARGET GROUPS						•		
1 # OF HOUSEHOLDS ELIGIBLE FOR SINGLE FAMILY PROGRAM	37720	38170	38620	39070	39070	39070	39070	39070
2 # OF HOUSEHOLDS ELIGIBLE FOR MULTI-FAMILY PROGRAM	12839	12987	13138	13280	13280	13280	13280	13280
3 # OF HOUSEHOLDS ELIGIBLE FOR RENTAL ASSISTANCE	145994	147681	149390	151005	151005	151005	151005	151005
ROGRAM ACTIVITIES								
1 # OF HOUSEHOLDS ASSISTED BY SINGLE FAMILY PROGRAM	11887	12287	12687	13087	13087	13087	13087	13087
2 # OF HSHLDS ENTERING SNGL FAMILY PROG. LAST 12 MON	400	400	400	400	400	400	400	400
3 # HOUSEHOLDS ASSISTED BY MULTI-FAMILY PROGRAM	9235	9679	10123	10567	10567	10567	10567	10567
4 # HOUSEHOLDS ENTERG MULTI-FAM PROG IN LAST 12 MON								20301
5 # OF TENANTS ASSISTED BY RENTAL ASSISTANCE PROGRAM	3027	3143	3259	3375	3375	3375	3375	3375
ROGRAM REVENUES BY TYPE (IN THOUSANDS OF DOLLARS):								
TAXES								
LICENSES, PERMITS AND FEES								
REVENUES FROM THE USE OF MONEY AND PROPERTY	68,396	71,557	73,795	77,032	79,270	81,507	81,507	81,507
REVENUE FROM OTHER AGENCIES: FEDERAL ALL OTHER	110	110	110	110	110	110	110	110
CHARGES FOR CURRENT SERVICES	2,258	2,259	2,259	2,259	2,259	2,259	2,259	2,259
FINES, FORFEITS AND PENALTIES NON-REVENUE RECEIPTS	58,223	60,221	68,221	55,221	55,221	61,721	61,721	61,721
TOTAL PROGRAM REVENUES	128,987	134,147	144,385	134,622	136,860	145.597	145,597	145,597
	ŕ	201,211	144,005	154,022	130,000	149,971	140,071	140,071
ROGRAM REVENUES BY FUND TO WHICH DEPOSITED (IN THOUSANDS	OF DOLLARS):							
GENERAL FUND	3	<u>`3</u>	3	3	3	3	3	3
ALL OTHER FUNDS	6,842	8,764	16,764	3,764	3,764	10,264	10,264	10,264
SPECIAL FUNDS	122,142	125,381	127,618	130,855	133,093	135,330	135,330	135,330
TOTAL PROGRAM REVENUES	128,987	134,148	144,385	134,622	136,860	145,597	145,597	145,597

# A. <u>Statement of Program Objectives</u>

To assist low-and moderate-income individuals and families to rent or purchase adequate housing at an affordable cost through various financing, sales, and counseling programs.

- B. <u>Description of Request and Compliance with Section 37-68 (1) (A) (B)</u>
  The budget request for the FB 2005-07 reflects a two year budget approach based on funding levels approved for the FY 2005 with adjustment to:
  - (1) Restore positions authorized by Act 154, SLH 2004, to the Budget Bill.

# C. <u>Description of Activities Performed</u>

Hula Mae Single Family Mortgage Purchase Program: Provides below market rate mortgage funds for low and moderate income households, through the sale of tax-exempt housing bonds in national markets and distributing the resulting loan funds to eligible borrowers by using lenders/services from the private sector.

Mortgage Credit Certificate Program: Provides low and moderate income families with a direct tax credit against their federal income tax liability making more income available for families to qualify for mortgage loans and make monthly payments.

State of Hawaii Rental Housing System Revenue Bond Program(RHS): Issues government purpose tax-exempt bonds for State ownership of rental housing projects and targeting for low-to moderate-income families.

Rental Assistance Program: Subsidizes low and moderate income households to assist them in meeting their housing needs and stimulates the production of rental housing that would not be financially feasible without rental assistance. Restructuring of the program in 1992 provided for a Rental Assistance Revolving

Fund which provides interim construction loans for affordable rental projects and revised the method for funding subsidy payments.

Hula Mae Multifamily Program: Provide interim and permanent financing at below market interest rates through the rate of tax-exempt revenue bonds for the development or rehabilitation of rental housing by private developers and owners.

Low-Income Housing Tax Credit Program: Provides federal and state tax credits for a 10 year period to developers/owners of low-income rental units in exchange for keeping the property in low-income rental for a minimum period of 15 years.

HOME Investment Partnerships (HOME) Program: Created by the National Affordable Housing Act of 1990, the program provides for expanding the supply of decent, safe, sanitary and affordable housing for low and very low income families. HOME Program funds are being initially allocated among the counties of Kauai, Maui and Hawaii for use in their respective counties.

Down Payment Loan Program: Provides eligible borrower with down payment assistance needed for the purchase of a home.

HCDCH Leasehold Programs: Administers approximately 850 leases in 15 leasehold projects statewide. Responds to lessee requests to consent to assignment of lease, to extend the fixed lease rent or lease term, to consent to capitol improvements, to purchase the leasehold interest and to purchase the leased fee interest. In addition, monitors the leases for compliance of terms and conditions.

HCDCH Affordable For Sale Programs: Administers the HCDCH Buyback Program, Shared Appreciation Equity (SAE) Program, Deferred Sales Price (DSP), Subsidy Program and related foreclosures to these programs. Responds to requests from families for consent to financing, for transfers of interests, for waivers to the buyback and/or SAE programs. Notifies families of their obligations to HCDCH

under the SAE, DSP and Subsidy Programs and assists these families with the payoff procedures. Provides technical assistance for new project sales.

HCDCH Section 8 Homeownership Option Program: HCDCH adopted the Section 8 Homeownership Ownership Option Program in May 13, 2002. Program is offered to approximately 2,500 families receiving Section 8 assistance.

HCDCH Public Housing Homeownership Program: HCDCH is administering a Public Housing Homeownership Program at the Waimanalo Homes Project. Eligible families who qualify to purchase their homes may purchase their homes subject to the terms of the HUD approved public housing homeownership program.

#### D. Statement of Key Policies Pursued

Single Family Mortgage Purchase Program and the Mortgage Credit Certificate Program: Borrowers must generally be first-time low-and moderate-income home buyers. Other strict Federal requirements are also imposed on borrowers.

Multi-Family Rental Housing Program: Projects must remain in rental housing for a minimum of fifteen years and at least 20% of the units financed must be made available to households of low-income. At least 20% of the units for households whose income are 50% or less of median income or at least 40% of the units for households whose income are 60% or less of median income.

Rental Assistance Program: provides rent subsidies to families earning less than 80% of the median income.

RHS: 60% of the units produced are targeted to low- to moderate- income families earning less than 80% of the median income.

Low-Income Housing Tax Credit Program: At least 20% of the project's units must be maintained for families earning less than 50% of the median income, or, at least 40% of the units must be for families earning less than 60% of the median income.

HOME Program: There are two major requirements: 1) Income Targeting requires that 100% of the HOME funds be used to benefit low-and very low-income households, and 2) Affordability requires that HOME assisted units remain affordable for a fixed period ranging from 5-20 years, depending upon the type of activity (i.e., rental housing, home ownership).

Down Payment Loan Program: Provides only the minimum amount of down payment assistance needed in order for a person(s) to qualify for the first mortgage.

For the sale of newly constructed and resale units, HCDCH coordinates the work performed by the sales agent, escrow and lender to ensure that properties are sold to qualified residents according to the preference ranking of applicants, and properties are encumbered with the buyback and SAE Program restrictions.

## E. <u>Identification of Important Program Relationships</u>

Rental Assistance, combined with the Hula Mae Multi-Family, Low-Income Housing Tax Credit, RHS and HOME Programs will make rental projects feasible and help with the rental housing shortage. The Hula Mae Single Family Mortgage Purchase Program and the Mortgage Credit Certificate Program are key ingredients in stimulating new construction at affordable purchase prices and allow first time homebuyers to qualify to purchase the affordable priced homes.

There are interrelated relationships with such other government programs as the U.S. Department of Housing and Urban Development's Hawaii Partners for Homeownership.

# F. <u>Description of Major External Trends Affecting the Program</u>

The major external trends affecting the Housing Finance programs include the following: increasing cost of housing production; limited inventory of rental housing and strong consumer demand for affordable rental and for-sale housing; fluctuating mortgage interest rates; limited inventory of for sale housing units in

affordable price ranges; and more program constraints and requirements imposed by the Federal Government. Lower interest rates have resulted in owners obtaining additional financing for their properties and increased request to consent to mortgages. The decrease in market values have also increased the number of payments for the SAE Program.

# G. <u>Discussion of Cost, Effectiveness and Program Size Data</u>

The Rental Assistance Program has produced 1,836 units to date (in addition, the RARF has also awarded 8 interim construction loans to aid in the development/rehabilitation of 786 affordable units) the Hula Mae Single Family Program has placed over 9,860 families in their first home-ownership situation; the Mortgage Credit Certificate Program has assisted more than 642 families in purchasing their first homes; the RHS and SHARP Programs have completed 1,363 units; the HOME Program has provided 1,085 in rental units and rental assistance or for-sale units with an additional 258 units with funding commitments; and since 1975, the Home Ownership Counseling Unit (HOC) has provided over 16,500 families with classes (Hula Mae and State sponsored projects) for first-time home buyers. To date, six tax-exempt Multi-Family bond have been issued totaling approximately 74,000,000 and providing 620 rental units. To date, the Low Income Housing Tax Credit Program has assisted in the development or rehabilitation of 4.137 affordable units.

# H. <u>Discussion of Program Revenue</u>

The Hula Mae Single Family Program, Rental Housing System, and State of Hawaii Affordable Rental Program produce revenues which are pledged to the repayment of the bonds issued to fund the program. Revenues generated from the Mortgage Credit Certificate Down payment Loa, and LIHTC Programs generally reflect the application fees charged to program applicants. Revenue from the Rental Assistance Fund primarily reflect interim construction loan payments which are used to make additional interim construction loans. Revenues for the Sales Unit are collected from the sale of the leased fee interest, deferred sales price, SAE Program and Administrative fees from various programs.

#### I. Summary of Analysis Performed

Approximately \$30 million of 2002 Program funds remain at a 5.76% mortgage rate. Due to the drop in conventional mortgage interest rates, these funds are currently unattractive. Staff is presently reviewing suggestions of the bond underwriters that would make the 2002 Program funds more appealing. Analysis of loans purchased shows that 81% are to households of 80% and below median income and the other 19% are to households between 80.1% and 140% of median income.

The demand for financing from the Rental Assistance Revolving Loan Program has exceeded the supply of funds.

Demand for the HOME Program funds is slowly increasing as non-profits, developers and county governments become more educated in the HOME Program. The State has received in FY 2002 its 13th allocation of just over \$3,300,000 of HOME funds and expects similar annual allocations in the future.

The demand for LIHTC as a component to assist in the development or rehabilitation of affordable rental projects annually exceeds the amount of credits annually allotted the HCDCH.

# J. <u>Further Consideration</u>

None

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# OPERATING AND CAPITAL EXPENDITURES

PROGRAM ID:

HMS229

PROGRAM STRUCTURE NO. 06020203

PROGRAM TITLE:

HCDCH ADMINISTRATION

		IN DOLL	IN THOUSANDS					
PROGRAM EXPENDITURES	FY2003-04	FY2004-05	FY2005-06	FY2006-07	FY2007-08	FY2008-09	FY2009-10	FY2010-11
OPERATING COST	49.00*	40.00*	50.00*	50.00*	50.0*	50.0*	50.0*	50.0*
PERSONAL SERVICES	3,141,525	3.374.120	3,787,539	3,787,539	3,787	3,787	3.787	3,787
OTHER CURRENT EXPENSES	9,902,301	9,902,301	9,902,301	9,902,301	9,903	9,903	9,903	9,903
TOTAL OPERATING COST	13,043,826	13,276,421	13,689,840	13,689,840	13,690	13,690	13,690	13,690
				=======================================			********	
BY MEANS OF FINANCING				!				
	29.00*	20.00*	30.00*	30.00*	30.0*	30.0*	30.0*	30.0*
OTHER FED. FUNDS	10,378,836	10,484,987	10,793,606	10,793,606	10,794	10,794	10,794	10,794
	20.00*	20.00*	20.00*	20.00*	20.0*	20.0*	20.0*	20.0*
REVOLVING FUND	2,664,990	2,791,434	2,896,234	2,896,234	2,896	2,896	2,896	2,896
CAPITAL IMPROVEMENT COSTS				1				
PLANS	35,000			-				
DESIGN	2,371,000	40,000	1,020,000	2,000,000	500	500		
CONSTRUCTION	9,584,000	15,909,000	1,500,000	4,000,000		500		
			1,500,000	4,000,000	5,500	5,500		
TOTAL CAPITAL EXPENDITURES	11,990,000	15,949,000	2,520,000	6,000,000	6,000	6,000		
	202222222222		**********			*******		======
BY MEANS OF FINANCING				· .				
G.O. BONDS	686,000	2,370,000	2 522 222	( 000 000				
OTHER FED. FUNDS	11,304,000		2,520,000	6,000,000	6,000	6,000		
	11,304,000	13,579,000						
TOTAL POSITIONS	49.00*	40.00*	50.00*	50.00*	50.00*	50.00*	50.00*	50.00*
TOTAL PROGRAM COST	25,033,826	29,225,421	16,209,840	19,689,840	19,690	19.690	13,690	13,690
			=======================================		=======	=======	=======	=======

REPORT P62

PROGRAM ID:

HMS-229

PROGRAM STRUCTURE NO: 06020203

PROGRAM TITLE:

HCDCH ADMINISTRATION

	FY03-04	FY04-05	FY05-06	FY06-07	FY07-08	FY08-09	FY09-10	FY10-11
MEASURES OF EFFECTIVENESS								1000 tille vige gyle som vyg sog gag gag
1 # COLL BARG GRIEVANCES FILED/100 EMPLOYEES 2 AUTHORIZED (ESTAB) POSITION VACANCY RATE % 3 % VARIATION IN HCDCH EXPEND COMP. TO ALLOT 4 NO. OF PERSONNEL TURNOVERS PER YEAR	2 5 6 100							
PROGRAM TARGET GROUPS								
1 NO. OF EMPLOYEES IN HCDCH 2 # LOHEST LEVEL PROGRAMS ADMINISTERED	418 9							
PROGRAM ACTIVITIES								
1 # OF VOUCHERS PROCESSED ANNUALLY 2 # DEVELPMT CONTRACTS PROCESSED ANNUALLY (HCDCH) 3 # OF EVICTIONS FROM HOUSING 4 AMOUNT OF GRANTS RECEIVED	2000 44 100 7	2000 44 100 5						
PROGRAM REVENUES BY TYPE (IN THOUSANDS OF DOLLARS):								
TAXES LICENSES, PERMITS AND FEES REVENUES FROM THE USE OF MONEY AND PROPERTY REVENUE FROM OTHER AGENCIES: FEDERAL ALL OTHER CHARGES FOR CURRENT SERVICES FINES, FORFEITS AND PENALTIES NON-REVENUE RECEIPTS	15,800	15,800	15,800	15,800	15,800	15,800	15,800	15,800
TOTAL PROGRAM REVENUES	15,800	15,800	15,800	15,800	15,800	15,800	15,800	15,800
PROGRAM REVENUES BY FUND TO WHICH DEPOSITED (IN THOUSANDS O	F DOLLARS):							•,
SPECIAL FUNDS	15,800	15,800	15,800	15,800	15,800	15,800	15,800	15,800
TOTAL PROGRAM REVENUES	15,800	15,800	15,800	15,800	15,800	15,800	15,800	15,800

#### A. Statement of Program Objectives

To enhance program effectiveness and efficiency by formulating policies, directing operations and personnel, and providing other administrative and housekeeping services.

- B. <u>Description of Request and Compliance with Section 37-68 (1) (A) (B)</u>
  The budget request for the FB 2005-07 reflects a two year budget approach based on funding levels approved for the FY 2005 with adjustment to:
  - (1) Authorize new positions and funds to address management and operational issues raised by the U.S. Department of Housing and Urban Development.
  - (2) Appropriate Capital Improvement Project funds for the repair and maintenance, site improvements and renovation of housing projects.

### C. <u>Description of Activities Performed</u>

To provide the administrative direction and support needed to effectively carry out the major tasks of the Housing and Community Development Corporation of Hawaii (HCDCH) reflected in the other program areas.

#### D. Statement of Key Policies Pursued

- 1. Providing the needed expertise to each program area in providing for the efficient utilization of resources by:
  - a. Ensuring that necessary training is provided for all levels of skills.
  - b. Utilizing and testing new methods in both the maintenance and management areas.
  - c. Ensuring that meaningful management reports are provided on a timely basis to all managers and administrators.
- 2. The HCDCH is responsible for the coordinating the Federal Low Rent, State Low Rent, Housing for Elders, State Rent Supplement, Federal Section 8, Homeless Programs, and the State Housing Plan. The objectives and policies of the Hawaii State Plan provide the framework for the State Housing Plan actions that guide specific administrative efforts.

#### E. <u>Identification of Important Program Relationships</u>

To ensure continued availability of federal funds for low income public housing programs, the HCDCH maintains a close working relationship with the U.S. Department of Housing and Urban Development (HUD). The integration of state and federal resources and the coordination of program activities help to prevent the duplication of housing efforts and ensure the efficient use of program resources.

# F. <u>Description of Major External Trends Affecting the Program</u>

There are three major external trends affecting the program.

- 1. The limited supply of public housing units and a growing demand for affordable rental housing increase the demand for rental assistance.
- 2. Hawaii's limited rental housing stock in the private rental market and the growing population result in higher rental housing cost and increased demand for rental assistance.
- The HCDCH has been placed under a U.S. Housing and Urban Development Corrective Action Order and Memorandum of Agreement. These agreements require the HCDCH to meet specific program targets measures by certain dates.

#### G. <u>Discussion of Cost, Effectiveness, and Program Size Data</u> None

# H. <u>Discussion of Program Revenues</u>

There are no revenues specifically generated from this program. Funds used for the operations of this program are allocated from the programs administered by HMS 229.

- I. <u>Summary of Analysis Performed</u> None.
- J. <u>Further Considerations</u> None.

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REPORT P61-A

PROGRAM ID:

HMS230

PROGRAM STRUCTURE NO. 06020301

PROGRAM TITLE:

HEALTH CARE PAYMENTS

		IN DOLL	THOUSANDS					
PROGRAM EXPENDITURES	FY2003-04	FY2004-05	FY2005-06	FY2006-07	FY2007-08	FY2008-09	FY2009-10	FY2010-11
CAPITAL IMPROVEMENT COSTS OTHER CURRENT EXPENSES	515,355,048	544,092,640	596,940,916	590,050,957	612,299	660,383	712,314	768,401
TOTAL OPERATING COST	515,355,048 ========	544,092,640	596,940,916	590,050,957	612,299	660,383	712,314	768,401
BY MEANS OF FINANCING GENERAL FUND OTHER FED. FUNDS INTERDEPT. TRANSFER	203,462,452 301,551,381 10,341,215	214,576,573 319,174,852 10,341,215	240,191,626 346,408,075 10,341,215	240,301,007 339,408,735 10,341,215	248,847 353,111 10,341	269,102 380,940 10,341	296,229 405,744 10,341	319,855 438,205 10,341
TOTAL POSITIONS TOTAL PROGRAM COST	* 515,355,048 	* 544,092,640	* 596,940,916	590,050,957	* 612,299	* 660,383	* 712,314	* 768,401

PERFORMANCE MEASURES AND PROGRAM REVENUES REPORT P62

PROGRAM ID:

HMS-230

PROGRAM STRUCTURE NO: 06020301

PROGRAM TITLE:

HEALTH CARE PAYMENTS

	FY03-04	FY04-05	FY05-06	FY06-07	FY07-08	FY08-09	FY09-10	FY10-11
MEASURES OF EFFECTIVENESS								
1 % ELIGIBLE PERSONS RECEIVING CARE 2 % PAT SEEN W/IN 30 DAYS OF DISCH FROM ACUTE-CF	75 70							
PROGRAM TARGET GROUPS								
1 POTENTIAL # OF ELIG AGED, BLIND & DISABLED PERSONS	36000	36000	36000	36000	36000	36000	36000	36000
PROGRAM ACTIVITIES								
1 # ON-SITE REVIEWS CONDUCTED BY MQD OR CONTRCTRS 2 NUMBER OF PAID CLAIMS TO PROVIDERS 3 # OF PARTICIPATING PROVIDERS WITHIN THE PROGRAM	200 2400000 4000							
PROGRAM REVENUES BY TYPE (IN THOUSANDS OF DOLLARS):								
TAXES LICENSES, PERMITS AND FEES REVENUES FROM THE USE OF MONEY AND PROPERTY REVENUE FROM OTHER AGENCIES: FEDERAL ALL OTHER CHARGES FOR CURRENT SERVICES FINES, FORFEITS AND PENALTIES	30 330,332	28 313,717	28 330,272	28 351,993	28 376,427	28 404,018	28 435,290	28 435,290
NON-REVENUE RECEIPTS  TOTAL PROGRAM REVENUES	330,362	313,745	330.300	352,021	376,455	404,046	435,318	435,318
PROGRAM REVENUES BY FUND TO WHICH DEPOSITED (IN THOUSANDS O	·	310,173	330,300	3,72,021	310,733	707,070	732,318	432,310
SPECIAL FUNDS GENERAL FUND	330,332 30	313,717 28	330,272 28	351,993 28	376,427 28	404,018 28	435,290 28	435,290 28
TOTAL PROGRAM REVENUES	330,362	313,745	330,300	352,021	376,455	404,046	435,318	435,318

#### A. Statement of Program Objectives

To enable those in need to maintain and improve their health by providing for payment of medical, dental and other professional health services, hospital services, nursing home services, drug, prosthetic appliances, home health and other institutional health care, drugs, prosthetics, appliances and other related health services, including transportation and burial services.

# B. Description of Request and Compliance with Section 37-68(1)(A)(B)

Request additional funds of \$25,865,053 in general funds and \$29,483,223 in federal funds ceiling in FY 06 and \$25,974,434 in general funds and \$22,483,883 in federal funds ceiling for FY 07 to meet the rising costs for delivering care. Additional funds are needed to cover the increasing cost of prescription drugs which are projected to continue to rise at 16% per year for both FY 06 and FY 07. Increases are also due to higher medical cost for acute facilities projected at 3.7% per year, nursing home cost at 2.7% per year, and FQHC rate increases at 3.0%.

#### C. <u>Description of Activities Performed</u>

In order to assure quality and accessibility of health care services, maximum participation of health care providers is encouraged. Program personnel, who conduct institutional pre-admission and medical authorization reviews and monitor over-utilization patterns of Medicaid clients, perform quality assurance and utilization reviews. Cost control management activities that contribute to overall expenditure cost containment include: 1) implementation of institutional prospective payment system; 2) negotiated fee schedule with appropriate non-institutional providers; and 3) monitoring and preventing excessive services by providers; and 4) reviewing and pursuing recoveries from liable third parties.

#### D. Statement of Key Policies Pursued

The Medicaid program draws 58.47% in federal financial participation; therefore, it must adhere to mandates contained in each federal budget act. The Medicaid program's current efforts include development of alternatives to the traditional program in order to control the skyrocketing cost of health care.

### E. <u>Identification of Important Program Relationships</u>

In implementing the Medicaid program, the Department must coordinate health care services available to the Medicaid eligible population. The Department of Health and private organizations provide many, sometimes specialized, services all of which must be coordinated.

## F. Description of Major External Trends Affecting the Program

Due to the effectiveness of new prescription drugs on the market, the utilization and cost of these prescription drugs continue to greatly impact the budget of Medicaid Programs throughout the nation. These new prescription drugs which are effective but costly, are covered by the Medicaid Program. Hawaii has submitted and received approval to participate in the National Medicaid Pooling Initiative. This will enable the department to receive preferential pricing on pharmacy drugs and receive increased rebates from manufacturers.

# G. Discussion of Cost, Effectiveness, and Program Size Data

The staff strives to ensure program cost effectiveness and to take action on any significant program trends which jeopardize the projected budget. As federal and state laws focus on public assistance programs, specifically Medicaid, much program planning and analysis will be required to comply with changes in the laws.

## H. Discussion of Program Revenue

The program receives 58.47% matching funds from the Department of Health and Human Services, HCFA for program and 50.00% in matching funds for administrative expenses.

## I. Summary of Analysis Performed

None.

### J. Further Considerations

Budget projections for the Fee-for-Service expenditures are based on actual historical costs.

PROGRAM ID:

HMS231

PROGRAM STRUCTURE NO. 06020209

PROGRAM TITLE:

RENTAL HOUSING TRUST FUND

		IN DOLL	.ARS		IN THOUSANDS				
PROGRAM EXPENDITURES	FY2003-04	FY2004-05	FY2005-06	FY2006-07	FY2007-08	FY2008-09	FY2009-10	FY2010-11	
OPERATING COST	*	*	*	*	*	*	*	*	
PERSONAL SERVICES	76,302	76,302	76,302	76,302	76	76	76	76	
OTHER CURRENT EXPENSES	13,932,261	13,932,261	15,932,261	15,932,261	15,932	15,932	15,932	15,932	
TOTAL OPERATING COST	14,008,563	14,008,563	16,008,563	16,008,563	16,008	16,008	16.008	16,008	
				=========	======	#8#2====	****	=======	
BY MEANS OF FINANCING				1					
GENERAL FUND			2,000,000	2,000,000	2,000	2,000	2,000	2 000	
	*	*	*	2,000,000	2,000	2,000	2,000	2,000	
TRUST FUNDS	14,008,563	14,008,563	14,008,563	14,008,563	14,008	14,008	14,008	14,008	
TOTAL POSITIONS	*	*	*	*	*	*	*	sk.	
TOTAL PROGRAM COST	14,008,563	14,008,563	16,008,563	16,008,563	16,008	16.008	16,008	16,008	
	=======================================	=======================================			=======	=======	=======	========	

PROGRAM ID:

HMS-231

PROGRAM STRUCTURE NO: 06020209

PROGRAM TITLE:

RENTAL HOUSING TRUST FUND

	FY03-04	FY04-05	FY05-06	FY06-07	FY07-08	FY08-09	FY09-10	FY10-11
MEASURES OF EFFECTIVENESS						***************************************		
1 # RNTL UNITS DEV FOR HSHLDS = 60% AREA MEDIAN GI 2 # RNTL UNITS FOR 60% AMGI BUT <100% AMGI LEVEL	296 0	296 0	296 0	296 0	296 0	296 0	296 0	296 0
3 #RNTL UNITS DEV FOR HSEHLDS = 30% AMGI LEVEL</td <td></td> <td></td> <td></td> <td></td> <td>_</td> <td></td> <td>•</td> <td>·</td>					_		•	·
4 # NON-PROFIT ORGS REC PROJ AWD AFTER CAP BLDG AWD	1	1	1	1	1	1	1	1
5 AVG MO INCOME FOR THOSE =60% MEDIAN INC GROUP</td <td>2945</td> <td>2966</td> <td>2987</td> <td>3007</td> <td>3007</td> <td>3007</td> <td>3007</td> <td>3007</td>	2945	2966	2987	3007	3007	3007	3007	3007
6 AVG MO INCOME FOR THOSE >60%BUT =100% AREA MI</td <td>3928</td> <td>3955</td> <td>3983</td> <td>4011</td> <td>4011</td> <td>4011</td> <td>4011</td> <td>4011</td>	3928	3955	3983	4011	4011	4011	4011	4011
PROGRAM TARGET GROUPS								
1 # EARNING < OR = 60% AREA MEDIAN GROSS INCOME	97084	98207	99342	100416	100416	100416	100416	100416
2 # EARNING >60% BUT < OR = 100% AREA MEDIAN GR. INC	94983	96081	97193	98244	98244	98244	98244	98244
3 # NON-PROF ORGS ELIG FOR CAP BLDG GRANTS/PROJ AMDS	50	50	50	50	50	50	50	50
PROGRAM ACTIVITIES								
1 #HSEHLDS PER RENTAL TYPE ASSISTED BY RHTF PROGRAM	3475	3919	3919	3919	3919	3919	3919	3919
2 # ORGANIZATIONS REQUESTING PROJECT AWARDS	7	7	7	7	7	7	7	7
3 # ORGANIZATIONS AWARDED PROJECT AWARD	3	3	3	3	3	3	3	3
4 # NON-PROFIT ORGS REQUESTING CAPACITY BLDG GRANTS	15	15	15	15	15	15	15	15
5 # NON-PROFIT ORGS AWARDED CAPACITY BLDG AWARDS	8	8	8	8	8	8	8	8
PROGRAM REVENUES BY TYPE (IN THOUSANDS OF DOLLARS):								
TAXES	1,750	1,750	1,750	1,750	1,750	1,750	1,750	1,750
LICENSES, PERMITS AND FEES REVENUES FROM THE USE OF MONEY AND PROPERTY REVENUE FROM OTHER AGENCIES: FEDERAL	1,065	1,065	1,065	1,065	1,065	1,065	1,065	1,065
ALL OTHER								
CHARGES FOR CURRENT SERVICES	1	1	1	1	1	1	1	1
FINES, FORFEITS AND PENALTIES								
NON-REVENUE RECEIPTS	250	250	250	250	250	250	250	250
TOTAL PROGRAM REVENUES	3,066	3,066	3,066	3,066	3,066	3,066	3,066	3,066
PROGRAM REVENUES BY FUND TO WHICH DEPOSITED (IN THOUSANDS O	F DOLLARS):							,
ALL OTHER FUNDS	3,066	3,066	3,066	3,066	3,066	3,066	3,066	3,066
TOTAL PROGRAM REVENUES	3,066	3,066	3,066	3,066	3,066	3,066	3,066	3,066
							•	-,

#### A. <u>Statement of Program Objectives</u>

To assist lower income individuals and families in obtaining affordable rental housing by providing loans or grants for the development, predevelopment, construction, acquisition, preservation, and substantial rehabilitation of rental housing units.

- B. <u>Description of Request and Compliance with Section 37-68 (1) (A) (B)</u>
  The budget request for the FB 2005-07 reflects a two year budget approach based on funding levels approved for the FY 2005 with adjustment to:
  - (1) Increase the Rental Housing Trust Fund by \$2,000,000 for both years of the fiscal biennium.

### C. <u>Description of Activities Performed</u>

As of June 30, 2004, the Rental Housing Trust Fund Program has committed to providing approximately \$54.3 M to thirty (30) projects. A total of 2,270 new affordable rental units has been or will be constructed or rehabilitated. A total of approximately \$1.6 M has been committed to thirty-four (34) nonprofit entities for capacity building activities.

#### D. Statement of Key Policies Pursued

The Trust Fund program is designed to provide "equity gap" financing to developers of affordable rental units. Projects financed by the Trust Fund must commit to renting at least ten percent (10%) of the units to households earning less than thirty percent (30%) of the area median gross income level, fifty percent (50%) of the units to households earning less than sixty percent (60%) of the area median gross income level, and the remaining units must be rented to households earning less than one hundred percent (100%) of the area median gross income level.

## E. <u>Identification of Important Program Relationships</u>

There is an acute shortage of affordable rental housing throughout the State. The Trust Fund provides the last portion of financing to projects, thereby making the projects financially feasible.

#### F. <u>Description of Major External Trends Affecting the Program</u>

The major external trends affecting the Trust Fund are the high construction cost of housing in the State and the availability of future funds being made available to the Program. The Trust Fund has limited resources and given the high cost conditions, the number of units assisted will be affected.

### G. <u>Discussion of Cost, Effectiveness and Program Size Data</u>

The Trust Fund has provided or approved invaluable financing to thirty (30) rental developments that would not have been feasible otherwise. These projects will add 2,203 new or rehabilitated affordable rental units. Thirty-four (34) non-profits have been awarded Capacity Building grants to promote their ability to be future housing providers and developers.

#### H. <u>Discussion of Program Revenue</u>

Funding for the Trust Fund came through an initial transfer of \$15 M from the Housing Finance and Development Corporation's Rental Assistance Revolving Fund and a subsequent transfer of \$3.2 M. An additional \$10 M in each year was provided for in FY 1998 and FY 1999. A portion of conveyance tax revenues provides approximately \$1.0 M per year to the Trust Fund. In addition, the 2000 State Legislature provided HCDCH with bond authority to issue revenue bonds. The HCDCH anticipates issuing approximately \$15 million in taxable revenue bonds.

#### I. Summary of Analysis Performed

Demand for program funds is extremely high. As of June 30, 2004, approximately \$12.8 M was available with pending applications requesting \$14.2 M and expected demand to exceed the amount available.

#### J. Further Consideration

The Trust Fund's long term effectiveness will depend upon the availability of funding. With the exception of Capacity Building grants and Predevelopment loans, the Trust Fund has made only long term loans to the Awardees. These funds will repay the Trust Fund over time, generally, a period of 30 to 40 years. Without a larger source of dedicated funding, the demand for funds from the Trust Fund will deplete all remaining funds.

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REPORT P61-A

PROGRAM ID:

HMS236

PROGRAM STRUCTURE NO. 06020401

PROGRAM TITLE:

ELIG DETER. & EMPLOYMT RELATED SVCS

		IN DOLL	ARS	THOUSANDS				
PROGRAM EXPENDITURES	FY2003-04	FY2004-05	FY2005-06	FY2006-07	FY2007-08	FY2008-09	FY2009-10	FY2010-11
OPERATING COST PERSONAL SERVICES OTHER CURRENT EXPENSES	589.00* 23,375,361 3,722,811	589.00* 24,321,806 3,722,811	584.00* 25,071,223 3,722,811	584.00* 25,071,223 3,722,811	584.0* 25,071 3,723	584.0* 25,071 3,723	584.0* 25,071 3,723	584.0* 25,071 3,723
TOTAL OPERATING COST	27,098,172	28,044,617	28,794,034	28,794,034	28,794	28,794	28,794	28,794
BY MEANS OF FINANCING				1				
GENERAL FUND	331.75* 12,441,517 257.25*	331.75* 12,908,448 257.25*	328.86* 13,268,235 255.14*	328.86* 13,268,235 255.14*	328.9* 13,268 255.1*	328.9* 13,268 255.1*	328.9* 13,268 255.1*	328.9* 13,268 255.1*
OTHER FED. FUNDS	14,656,655	15,136,169	15,525,799	15,525,799	15,526	15,526	15,526	15,526
TOTAL POSITIONS TOTAL PROGRAM COST	589.00* 27,098,172	589.00* 28,044,617	584.00* 28,794,034	584.00* 28,794,034	584.00* 28,794	584.00* 28,794	584.00* 28,794	584.00* 28,794
					*******			

PROGRAM ID:

HMS-236

PROGRAM STRUCTURE NO: 06020401

PROGRAM TITLE:

ELIG DETER. & EMPLOYMT RELATED SVCS

	FY03-04	FY04-05	FY05-06	FY06-07	FY07-08	FY0809	FY09-10	FY10-11
MEASURES OF EFFECTIVENESS			AND MAIN ARE MAIN AND AND AND AND AND					
1 % ELIG DETERMINATIONS COMPLETED IN TIMELY MANNER	90	90	90	90	90	90	90	90
2 ERROR RATE FOR FOOD STAMPS (%)	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
3 % OF TANF RECIPIENTS EMPLOYED	50	50	50	50	50	50	50	50
4 % OF TAONF RECIPIENTS EMPLOYED	43	43	43	43	43	43	43	43
5 % OF MANDAT TANF RECIPS MEETG WORK PGM PARTIC REQ	50	50	50	50	50	50	50	50
6 % OF MANDAT TAONE RECIPS MEETG WORK PGM PARTIC REQ	54	54	54	54	54	54	54	54
7 %TANF RECIP IN WORK PGM EXITING DUE TO EARNGS	33	33	33	33	33	33	33	33
8 %TAONF RECIP IN WORK PGM EXITING DUE TO EARNGS	27	27	27	27	27	27	27	27
PROGRAM TARGET GROUPS								
1 POTENTIAL # HSEHLDS ELIG FOR FINANCIAL ASST	23239	23239	23239	23239	23239	23239	23239	23239
2 POTENTIAL # HSEHLDS ELIG FOR FOOD STAMPS ONLY	21917	21917	21917	21917	21917	21917	21917	21917
3 # TANF RECIPIENTS MANDATED TO PARTIC IN WORK PGM	75794	75794	75794	75794	75794	75794	75794	75794
4 # TAONF RECIPIENTS MANDATED TO PARTIC IN WORK PGM	82881	82881	82881	82881	82881	82881	82881	82881
PROGRAM ACTIVITIES								
1 NO. OF FINANCIAL ASST APPLICATIONS PROCESSED	4558	4558	4558	4558	4558	4558	4558	4558
2 NO. OF FOOD STAMP ONLY APPLICATIONS PROCESSED	2333	2333	2333	2333	2333	2333	2333	2333
3 NO. OF FINANCIAL ASST ELIG REVIEWS COMPLETED	2478	2478	2478	2478	2478	2478	2478	2478
4 NO. OF FOOD STAMP ONLY ELIG REVIEWS COMPLETED	1014	1014	1014	1014	1014	1014	1014	1014
5 NO. TANF RECIPIENTS PARTICIPATING IN WORK PROGRAM	8180	8180	8180	8180	8180	8180	8180	8180
6 # TAONF RECIPIENTS PARTICIPATING IN WORK PROGRAM	1960	1960	1960	1960	1960	1960	1960	1960
PROGRAM REVENUES BY TYPE (IN THOUSANDS OF DOLLARS):								
TAXES								
LICENSES, PERMITS AND FEES								
REVENUES FROM THE USE OF MONEY AND PROPERTY								
REVENUE FROM OTHER AGENCIES: FEDERAL	12,810	12,810	12,810	12,810	12,810	12,810	12,810	12,810
ALL OTHER		ŕ	,	,	,	,	,	12,010
CHARGES FOR CURRENT SERVICES								
FINES, FORFEITS AND PENALTIES								
NON-REVENUE RECEIPTS								
TOTAL PROGRAM REVENUES	12,810	12,810	12,810	12,810	12,810	12,810	12,810	12,810
PROGRAM REVENUES BY FUND TO WHICH DEPOSITED (IN THOUSANDS O	F DOLLARS):							
SPECIAL FUNDS	12,810	12,810	12,810	12,810	12,810	12,810	12,810	12,810
TOTAL PROGRAM REVENUES	12,810	12,810	12,810	12,810	12,810	12,810	12,810	12,810

## A. Statement of Program Objectives

To enhance program effectiveness and efficiency by determining the eligibility of applicants and recipients for public assistance, orienting them to the services available, directing them to appropriate places for assistance, and aiding recipients to obtain and retain employment.

# B. Description of Request and Compliance with Section 37-68(1)(A)(B)

This is not a new program; eligibility determination and payment authorizations continue to be appropriate functions of State Government. The federal agencies with oversight of these programs mandate that the Department's staff completes these activities.

The emphasis will continue to be to help clients become self-supporting and limit the time financial assistance is available. The First-to-Work (FTW) program is a federally mandated work program for families receiving Temporary Assistance to Needy Families (TANF) benefits and provides a comprehensive array of services to its clients. The budget requests for HMS 236 are housekeeping in nature and involve transferring positions into the proper organization code to reflect the reorganization of the Oahu Branch which was completed in State Fiscal Year 2004. The reorganization realigns the units on Oahu and reflects a more efficient and effective organizational structure in which to deliver services to the clients.

## C. <u>Description of Activities Performed</u>

The following are the major activities related to Eligibility Determination:

- 1. Processing applications for financial assistance, food stamps, health care, and child care benefits:
- 2. Conducting eligibility predetermination on a scheduled as well as unscheduled basis;

- 3. Processing monthly reports from recipient households;
- 4. Making payment and/or benefit adjustments when the circumstances of the recipient changes;
- 5. Conducting informational activities to assist eligible persons to participate in the program;
- 6. Conducting collateral contacts to verify household eligibility; and
- 7. Making referrals to other resources as appropriate.

The following are the major activities of the FTW Program:

- 1. Intake and orientation services;
- 2. Barrier assessment services;
- 3. Supportive services;
- 4. Employability assessment/plan development; and
- 5. Component services.

## D. Statement of Key Policies Pursued

Key policies include:

- 1. Major emphasis on the reduction of errors through filling vacant positions, improving staff training, tightening regulations, implementation of management controls, and improvement of branch administration;
- 2. The implementation of different approaches or strategies to facilitate the staff's ability to manage the workload; and
- 3. The computerization of the eligibility determination and benefit payment processes.

## E. Identification of Important Program Relationships

This program has a close relationship to: the Supplemental Security Income program of the Social Security Administration; the Department's Social Services and Medical Assistance programs; the Department of Labor and Industrial Relations; the Department of Health;

the University of Hawaii - Community Colleges; the counties; and numerous private services agencies.

### F. Description of Major External Trends Affecting the Program

- 1. Federal Regulations impact the size, cost and administration of the income maintenance programs. Increased responsibility is placed on the state to monitor recipient circumstances to ensure accurate benefits.
- 2. Economic Conditions: Unemployment, disability of the breadwinner, lack of jobs, the increase in population, the high cost of living, and the exhaustion of unemployment insurance benefits.
- 3. Immigration and migration to Hawaii.
- 4. Family Disintegration: Marital discord, such as divorce and separation, and out-of-wedlock pregnancies increase the number of welfare recipients.
- 5. Longevity: As life expectancy increases, the number of aged dependent on some form of welfare assistance is expected to grow, especially since many of the aged live on fixed incomes.

### G. Discussion of Cost, Effectiveness, and Program Size Data

- Expenditures under the FTW program are directly related to assisting recipients in becoming independent of the welfare system, and are, therefore, cost effective in nature. With the continuing emphasis on employment, there will be further cost savings to the state as all FTW participants are required to work.
- 2. Planned Levels of Program Effectiveness
  Eligibility determinations completed in a timely manner: the Department expects this rate to remain at about 90%.

The food stamp error: in 2004 Hawaii was ranked seventh in the nation with an error rate of 3.42%. The national error rate was 4.78%. Hawaii's performance has historically been in compliance with federal standards.

The percentage of TANF recipients employed: the rate was 50% in Fiscal Year 2004 and it is anticipated to remain at that level.

The percentage of TAONF recipients employed: we project it will remain at 40% through the planning period.

The percentage of the TANF mandatory work participation population meeting work participation requirements: We met this requirement in FY 2004 and expect to continue to meet it.

The percentage of the TAONF mandatory work participation population meeting work participation requirements: the projection is that 68% will meet the requirements.

The percentage of TANF recipients in the work program exiting due to earnings: the rate was 15% in 2004. With the decline in caseload due to more employable clients having left welfare, we expect the rate to remain low in the future.

The percentage of TAONF recipients in the work program exiting due to earnings: this rate is 25% and it is expected to remain at that level in the near future.

## 3. Projected Target Group Size

The potential number of households eligible for financial assistance: decreases through FY 2004 were due to the 60 month time limit and the concentrated effort on getting all households employed and self sufficient.

The potential number of households eligible for food stamps: tightening of federal rules and the improving economy were responsible for the decreases through FY 2004.

The number of TANF and TAONF recipients mandated to participate in the work program: the decreases experienced through FY 2002 are not expected to continue as the Department is engaging a larger number of people in activities directed at self-sufficiency.

## 4. Projected Level of Program Activity

Number of financial assistance applications processed: little change in total applications is expected.

Number of food stamp applications processed: little change in total applications is expected.

Number of financial assistance eligibility reviews completed: the rate coincides with the level of applications.

Number of food stamp eligibility reviews completed: the rate coincides with the level of applications.

The number of TANF recipients participating in the work program: this is projected to decrease as the more employable recipients continue to leave welfare.

The number of TAONF recipients participating in the work program: this is projected to decrease as the more employable recipients continue to leave welfare.

## H. Discussion of Program Revenues

Both the state and federal governments fund the program; HMS 236 receives 50% federal funding participation for Medical and Food Stamp eligibility determination and a portion of the TANF block grant for TANF eligibility determination and employment services. This program also receives a portion of the Child Care and Development Fund Block Grant for administration of the child care subsidy payments.

## I. Summary of Analysis Performed

None.

## J. Further Considerations

None.

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REPORT P61-A

PROGRAM ID:

HMS237

PROGRAM STRUCTURE NO. 060205

PROGRAM TITLE:

EMPLOYMENT AND TRAINING

DDOCDAM EVERUPTURE		IN DOLI	_ARS	IN THOUSANDS				
PROGRAM EXPENDITURES	FY2003-04	FY2004-05	FY2005-06	FY2006-07	FY2007-08	FY2008-09	FY2009-10	FY2010-11
CAPITAL IMPROVEMENT COSTS OTHER CURRENT EXPENSES	1,688,755	1,688,755	1,688,755	1,688,755	1,689	1,689	1,689	1,689
TOTAL OPERATING COST	1,688,755	1,688,755	1,688,755	1,688,755	1,689	1,689	1,689	1,689
BY MEANS OF FINANCING GENERAL FUND OTHER FED. FUNDS	491,214 1,197,541	491,214 1,197,541	491,214 1,197,541	491,214 1,197,541	491 1,198	491 1,198	491 1,198	491 1,198
TOTAL POSITIONS TOTAL PROGRAM COST	* 1,688,755 	* 1,688,755 =======	* 1,688,755	* 1,688,755	* 1,689	* 1,689	* 1,689 =======	* 1,689 ======

REPORT P62

PROGRAM ID:

HMS-237

PROGRAM STRUCTURE NO: 060205

PROGRAM TITLE:

EMPLOYMENT AND TRAINING

	FY03-04	FY04-05	FY05-06	FY06-07	FY07-08	FY08-09	FY09-10	FY10-11
MEASURES OF EFFECTIVENESS								
1 % E&T PARTICIP W/BENEFIT REDUCTN DUE TO EMPLOYMENT 2 % E&T PARTICIPANTS WHO EXIT DUE TO EMPLOYMENT	30 10							
PROGRAM TARGET GROUPS								
1 # FOOD STAMP RECIP ABLE-BODIED SUBJECT TO MANDWORK	10196	10196	10196	10196	10196	10196	10196	10196
PROGRAM ACTIVITIES								
1 # PARTICIPANTS IN EMPLOYMENT & TRAINING PROGRAM 2 #E&T PARTICIPS WHO WORK/PARTIC IN WORK REL ACTIV	1619 800							
PROGRAM REVENUES BY TYPE (IN THOUSANDS OF DOLLARS):								
TAXES LICENSES, PERMITS AND FEES REVENUES FROM THE USE OF MONEY AND PROPERTY REVENUE FROM OTHER AGENCIES: FEDERAL ALL OTHER CHARGES FOR CURRENT SERVICES FINES, FORFEITS AND PENALTIES NON-REVENUE RECEIPTS	922	1,414	1,414	1,414	1,414	1,414	1,414	1,414
TOTAL PROGRAM REVENUES	922	1,414	1,414	1,414	1,414	1,414	1,414	1,414
PROGRAM REVENUES BY FUND TO WHICH DEPOSITED (IN THOUSANDS OF	DOLLARS):							
SPECIAL FUNDS	922	1,414	1,414	1,414	1,414	1,414	1,414	1,414
TOTAL PROGRAM REVENUES	922	1,414	1,414	1,414	1,414	1,414	1,414	1,414

## A. <u>Statement of Program Objective</u>

To maximize the number of Employment and Training (E&T) participants who are able to obtain and retain employment.

## B. <u>Description of Request and Compliance with Section 37-68(1)(A)(B)</u>

No request for additional resources in FB 06 and 07. E&T services are provided through Purchase of Services (POS) contracts.

## C. <u>Description of Activities Performed</u>

The major activities of the E&T Program will remain geared toward improving the employability and earning power of the participants. This will be accomplished through departmental staff and contractual agreements with other departments and agencies to provide the following employment preparation activities: assessment and/or testing of skill level, employability development planning, job search skills training, independent job search, linkage with community based employment and training programs, GED or equivalency preparation, English as a second language, work experience, vocational skills training, and case management.

## D. Statement of Key Policies Pursued

The E&T Program is in operation to improve the employability of participants as mandated by the Food Security Act of 1985 and Title VIII of

the Personal Responsibility and Work Opportunity Reconciliation Act of 1996. Hawaii Administrative Rules, Title 17, Chapter 684, provides administrative rules and guidelines for the department to follow in referring a participant, providing services, and imposing sanctions for noncompliance.

## E. <u>Identification of Important Program Relationships</u>

The E&T Program relates closely to the First-to-Work program to provide resources which enable families to attain self-sufficiency. Services are not supplanted or duplicated as each department work program serves a different target population.

The E&T Program also maintains close working relationships with numerous existing services within the community. Such relationships have been established with the Department of Labor and Industrial Relations, the Department of Education, the University of Hawaii-Community Colleges, the Department of Health, and numerous private service agencies.

## F. <u>Description of Major External Trends Affecting the Program</u>

- Changes in food stamp eligibility and/or employment and training rules/performance standards mandated by the U.S. Department of Agriculture.
- 2. Changes in the state unemployment rates, training resources, job opportunities, and labor market trends.

# G. <u>Discussion of Cost Effectiveness and Program Size Data</u>

The total mandatory caseload for FY 04 was 10,934. The total caseload is anticipated to remain stable in FY 05 at 10,900. Of this number approximately 10% are expected to exit and begin self-sufficient employment. An additional 30% of participants will receive a reduction in their food stamp benefits due to employment.

# H. <u>Discussion of Program Revenue</u>

Each year the Food Stamp E&T Program is given a 100% federal grant based on the number of work registrants in the state. E&T expenses (direct services and support services) in excess of the federal grant are at a 50% match rate.

## I. Summary of Analysis Performed

None.

## J. Further Considerations

None.

REPORT P61-A

PROGRAM ID:

HMS238

PROGRAM STRUCTURE NO. 06020402

PROGRAM TITLE:

DISABILITY DETERMINATION

		IN DOLL	.ARS	-		IN THOUSANDS			
PROGRAM EXPENDITURES	FY2003-04	FY2004-05	FY2005-06	FY2006-07	FY2007-08	FY2008-09	FY2009-10	FY2010-11	
OPERATING COST	45.00*	45.00*	45.00*	45.00*	45.0*	45.0*	45.0*	45.0*	
PERSONAL SERVICES	2,435,249	2,507,831	2,624,591	2,624,591	2,625	2,625	2,625	2,625	
OTHER CURRENT EXPENSES	2,593,684	2,593,684	2,593,684	2,593,684	2,594	2,594	2,594	2,594	
TOTAL OPERATING COST	5,028,933	5,101,515	5,218,275	5,218,275	5,219	5,219	5,219	5,219	
BY MEANS OF FINANCING				!					
	45.00*	45.00*	45.00*	45.00*	45.0*	45.0*	45.0*	45.0*	
OTHER FED. FUNDS	5,028,933	5,101,515	5,218,275	5,218,275	5,219	5,219	5,219	5,219	
TOTAL POSITIONS	45.00*	45.00*	45.00*	45.00*	45.00*	45.00*	/F 00:	/5 00m	
TOTAL PROGRAM COST	5,028,933	5,101,515	5.218.275	5,218,275			45.00*	45.00*	
	=======================================	J, 101, J1J	=======================================	7,210,277	5,219	5,219 ======	5,219	5,219	

PROGRAM ID:

HMS-238

PROGRAM STRUCTURE NO: 06020402

PROGRAM TITLE:

DISABILITY DETERMINATION

	FY03-04	FY04-05	FY05-06	FY06-07	FY07-08	FY08-09	FY09-10	FY10-11
MEASURES OF EFFECTIVENESS								
1 PERCENT OF CLAIMS PROCESSED DURING THE YEAR 2 PERCENT OF CASES RETURNED FOR CORRECTIVE ACTION	100 4	100 4	100 4	100 4	100 4	100 4	100 4	100 4
PROGRAM TARGET GROUPS								
1 POTENTIAL # APPLIC FOR SOC SEC DISAB BENEFITS	10000	10000	10000	10000	10000	10000	10000	10000
PROGRAM ACTIVITIES								
1 NO OF CLAIMNTS PROVIDED CONSULTATIVE EXAM (ANNUAL) 2 # OF CLAIMANTS REFERRED FOR VOC REHAB (ANNUAL) 3 # SOC SEC DISABILITY BENEFIT DEC RENDERED	3200 . 262 10000	3200 262 10000						
PROGRAM REVENUES BY TYPE (IN THOUSANDS OF DOLLARS):								
TAXES LICENSES, PERMITS AND FEES REVENUES FROM THE USE OF MONEY AND PROPERTY REVENUE FROM OTHER AGENCIES: FEDERAL ALL OTHER	4,538	4,538	4,538	4,538	4,538	4,538	4,538	<b>4,538</b>
CHARGES FOR CURRENT SERVICES FINES, FORFEITS AND PENALTIES NON-REVENUE RECEIPTS								
TOTAL PROGRAM REVENUES	4,538	4,538	4,538	4,538	4,538	4,538	4,538	4,538
PROGRAM REVENUES BY FUND TO WHICH DEPOSITED (IN THOUSANDS O	F DOLLARS):							
SPECIAL FUNDS	4,538	4,538	4,538	4,538	4,538	4,538	4,538	4,538
TOTAL PROGRAM REVENUES	4,538	4,538	4,538	4,538	4,538	4,538	4,538	4,538

## A. Statement of Program Objectives

To maximize program effectiveness and efficiency by determining eligibility of applicants for assistance.

## B. Description of Request and Compliance with Section 37-68(1)(A)(B)

The request is to increase the federal fund ceiling for the Disability Determination Branch (DDB) to pay for six permanent positions to adjudicate and process social security disability claims.

#### C. Description of Activities Performed

The major activity of the Disability Determination program is to determine an applicant's eligibility for Disability Insurance and Supplemental Security Income benefits. Consultative exams are required when other recorded documentation is insufficient, contains conflicting evidence or is not timely.

#### D. Statement of Key Policies Pursued

To establish whether or not an applicant is totally disabled for a period of not less than 12 consecutive months for substantial employment within the meaning of the law.

## E. Identification of Important Program Relationships

Claims for Disability Insurance and Supplemental Security Income are filed in the various Social Security Administration offices throughout the State and the original files are then forwarded to the Disability Determination Branch for adjudication. Coordination and cooperation between both agencies is required to expedite the disabled person's claim for benefits.

### F. Description of Major External Trends Affecting the Program

The program is highly sensitive to local and national economic situations, with more applications being filed during periods of high unemployment. Congressional reviews of the disability program and budgetary standoffs between the President and Congress have had significant effect on branch operations.

## G. Discussion of Cost, Effectiveness, and Program Size Data

The estimated number of people who will claim disability benefits is made annually for each State by the Social Security Administration based on a formula. Fiscal Year 2005 estimated workload based on the federal fiscal year is 11,000 cases. Of this, 100 percent will be processed.

The Disability Determination Program makes determinations of eligibility for disability benefits on 100 percent of all claims received. This means that all claims received during the fiscal year are adjudicated and processed out to the Social Security Administration by the end of the fiscal year or in the next fiscal year.

A sample of Title II adjudicated claims is reviewed by the appropriate Social Security Administration office. This is an activity, which was instituted as a result of the General Accounting Office's criticism of the lack of uniformity in decisions made by the State agencies throughout the nation. A sample of Title XVI and concurrent Title XVI and II cases continue to be reviewed by the Disability Quality Assurance Branch in Richmond, California. Approximately 4 percent of the cases are returned for corrective action. The national average is 10 percent.

The major reason for returned cases is insufficient documentation upon which to make a decision.

06	$\alpha$	$\alpha$	$\alpha$

## H. Discussion of Program Revenues

The program is 100 percent federally funded by the Social Security Administration.

## I. Summary of Analysis Performed

None.

## J. Further Considerations

None.

REPORT P61-A

PROGRAM ID:

HMS245

PROGRAM STRUCTURE NO. 06020303

PROGRAM TITLE:

QUEST HEALTH CARE PAYMENTS

		IN DOLI	_ARS		IN THOUSANDS				
PROGRAM EXPENDITURES	FY2003-04	FY2004-05	FY2005-06	FY2006-07	FY2007-08	FY2008-09	FY2009-10	FY2010-11	
CAPITAL IMPROVEMENT COSTS OTHER CURRENT EXPENSES	305,772,559	358,253,603	365,788,496	388,500,125	419,079	452,381	488,584	527,955	
TOTAL OPERATING COST	305,772,559	358,253,603	365,788,496	388,500,125	419,079	452,381	488,584	527,955 ======	
BY MEANS OF FINANCING									
GENERAL FUND	129,357,652	148,568,658	150,853,551	158,728,070	166,854	175,459	189,745	199,232	
OTHER FED. FUNDS	176,414,907	209,684,945	214,934,945	229,772,055	252,225	276,922	298,839	328,723	
TOTAL POSITIONS	*	*	*	*	*	*	*	sk	
TOTAL PROGRAM COST	305,772,559 ========	358,253,603	365,788,496	388,500,125	419,079	452,381	488,584	527,955 =======	

PROGRAM ID:

HMS-245

PROGRAM STRUCTURE NO: 06020303

PROGRAM TITLE:

QUEST HEALTH CARE PAYMENTS

	FY03-04	FY04-05	FY05-06	FY06-07	FY07-08	FY08-09	FY09-10	FY10-11
MEASURES OF EFFECTIVENESS								
1 % OF CAPITATION DEVOTED TO HEALTH CARE	92	92	92	92	92	92	92	92
2 % OF QUEST MEMBERS SATISFIED WITH THE PROGRAM	88	88	88	88	88	88	88	88
3 % OF CHILDREN WHO ARE IMMUNIZED BY AGE 2	90	90	90	90	90	90	90	90
4 % OF LOW BIRTH WEIGHT BABIES	5	5	5	5	5	5	5	5
5 % OF CHILDREN IN NEED OF EPSDT SYS WHO RECEIVE SYS	66	66	66	66	66	66	66	66
PROGRAM TARGET GROUPS								
1 POTENTIAL NUMBER OF PERSONS ELIG FOR QUEST PROGRAM	133943	133943	133943	133943	133943	133943	133943	133943
2 NUMBER OF QUEST PROVIDERS WITHIN THE PLANS	1900	1900	1900	1900	1900	1900	1900	1900
PROGRAM ACTIVITIES								
1 # ON-SITE REVIEWS CONDUCTED BY MQD OR CONTRACTORS	200	200	200	200	200	200	200	200
2 NUMBER OF STUDIES/SURVEYS CONDUCTED	30	30	30	30	30	30	30	30
3 NUMBER OF CHILDREN IMMUNIZED BY AGE 2	18000	18000	18000	18000	18000	18000	18000	18000
4 NUMBER OF EPSDT SCREENS RECEIVED BY CHILDREN	68000	68000	68000	68000	68000	68000	68000	68000
5 NUMBER OF PERSONS IN THE QUEST PROGRAM	133943	133943	133943	133943	133943	133943	133943	133943
PROGRAM REVENUES BY TYPE (IN THOUSANDS OF DOLLARS):								
TAXES								
LICENSES, PERMITS AND FEES								
REVENUES FROM THE USE OF MONEY AND PROPERTY								
REVENUE FROM OTHER AGENCIES: FEDERAL	194,014	194,956	226,862	249,413	274,317	301.822	332,200	332,200
ALL OTHER		,	,	,	,	,	,	002,200
CHARGES FOR CURRENT SERVICES								
FINES, FORFEITS AND PENALTIES								
NON-RÉVENUE RECEIPTS								
TOTAL PROGRAM REVENUES	194,014	194,956	226,862	249,413	274,317	301,822	332,200	332,200
PROGRAM REVENUES BY FUND TO WHICH DEPOSITED (IN THOUSANDS O	F DOLLARS):							
SPECIAL FUNDS	194,014	194,956	226,862	249,413	274,317	301,822	332,200	332,200
TOTAL PROGRAM REVENUES	194,014	194,956	226,862	249,413	274,317	301,822	332,200	332,200

#### A. Statement of Program Objectives

To enable those in need to maintain and improve their health by providing for payment of medical, dental and other professional services; hospital and other related health services through health plans participating in the QUEST program.

## B. Description of Request and Compliance with Section 37-68(1)(A)(B)

Requesting additional general funds of \$2,284,893 and \$5,250,000 in federal funds in FY06 and in FY07, \$10,159,412 in general funds and \$20,087,110 in federal ceiling to accommodate the increase in recipients counts and increase in rates to the medical health plans. Increases in recipients counts are due to outreach efforts by the Department to provide coverage to the uninsured residents of the state, especially uninsured children. Rates to the health plans were increased by 5% in FY04 and are estimated to increase by 6% in FY05, 5% in FY06. Despite a reduction in unemployment rates, the recipient count in the QUEST program has not decreased accordingly over the year and is projected to increase through FY07. Nationally and locally, health insurers are struggling with the continual rise in health care costs with the greatest cost driver being prescription drugs.

## C. <u>Description of Activities Performed</u>

The implementation of QUEST, a Section 1115 Medicaid Waiver Demonstration Project, intends to provide greater access to health care while demonstrating budget neutrality.

### D. Statement of Key Policies Pursued

The Med-QUEST Division developed and implemented a federally approved Section 1115 Medicaid Waiver Demonstration Program that permits individuals whose income is below 300% of the federal poverty level to enroll in managed care health which assures access to quality care. In approving the project, the Centers for Medicare and Medicaid Services (CMS), the federal agency that oversees Medicaid,

committed to providing federal funds for programs previously dependent on only general funds, i.e., the former State Health Insurance Plan (SHIP). With QUEST, children from gap groups who formerly did not have comprehensive health care coverage now have the same Early Periodic Screening and Diagnostic Testing coverage as the Medicaid children. The department will also pursue folding in the aged, blind and disabled population into managed care during the next biennium period,

#### E. <u>Identification of Important Program Relationships</u>

With the implementation of QUEST, the Department contracts with private medical and behavioral health plans that administer the actual provision of coverage for QUEST enrollees. These contracts must be monitored to ensure compliance with contract terms and compliance with federal requirements. The QUEST program has a contract with an External Quality Review Organization (EQRO) as required by CMS to assist the state in monitoring the quality of services delivered by the health plans.

### F. <u>Description of Major External Trends Affecting the Program</u>

Although the economic condition of the State has improved, the department has continued its efforts to provide health insurance coverage for children. As the economy improves and more individuals are fully employed, the number of adults enrollees in the program may decline. However, many of the children remained uninsured and the department will continue to provide an outreach effort in order to cover these children.

The managed care plans have been able to successfully lower the cost of medical care by redirecting patients to more appropriate forms of care such as physician offices rather than emergency rooms and outpatient rather than inpatient care. However, given the current health care cost trends, particularly prescription drugs, which are rising at double digit rates, the plans will likely receive an increase in the actuarially sound rates. Additionally, given the current regulatory environment (at the state and

federal levels), there will be a greater administrative burden on the plans and the State to implement policies and procedures to assure that patient rights are protected. In the future, the cap on administrative costs will be adjusted upward to reflect the additional requirements placed on the plans.

### G. Discussion of Cost, Effectiveness and Program Size Data

The staff strives to ensure program cost effectiveness and to take action on any significant program trends which jeopardize the projected budget. As federal and state laws focus on public assistance programs, specifically Medicaid, much program planning and analysis will be required to comply with changes in the laws.

#### H. Discussion of Program Revenues

The program receives 58.47% matching funds from Department of Health and Human Services, CMS for programs and 50.00% for administrative expenditures.

#### I. Summary of Analysis Performed

None.

#### J. Further Considerations

None.

REPORT P61-A

PROGRAM ID:

HMS301

PROGRAM STRUCTURE NO. 060101

PROGRAM TITLE:

CHILD WELFARE SERVICES

• •							IN THOUSANDS				
PROGRAM EXPENDITURES	FY2003-04	FY2004-05	FY2005-06	FY2006-07	FY2007-08	FY2008-09	FY2009-10	FY2010-11			
OPERATING COST	451.50*	451.50*	451.50*	451.50*	451.5*	451.5*	451.5*	451.5*			
PERSONAL SERVICES	18,705,194	19,414,215	20,330,927	20,330,927	20,331	20,331	20,331	20,331			
OTHER CURRENT EXPENSES	27,629,242	27,629,242	27,629,242	27,629,242	27,630	27,630	27,630	27,630			
EQUIPMENT	137,290	137,290	137,290	137,290	137	137	137	137			
MOTOR VEHICLE	100,000	100,000	100,000	100,000	100	100	100	100			
TOTAL OPERATING COST	46,571,726	47,280,747	48,197,459	48,197,459	48,198	48,198	48,198	48,198			
	*********				*******	=======	=======	=======			
BY MEANS OF FINANCING											
	264.44*	264.44*	264.44*	264.44*	264.5*	26 / Eu	264 54	264 54			
GENERAL FUND	20,136,734	20,586,476	21,057,140	21.057.140		264.5*	264.5*	264.5*			
SPECIAL FUND	450,000	450,000	450,000	, , ,	21,057	21,057	21,057	21,057			
J. 20112 . UIID	187.06*			450,000	450	450	450	450			
OTHER FED. FUNDS		187.06*	187.06*	187.06*	187.0*	187.0*	187.0*	187.0*			
OTHER FED. FUNDS	25,984,992	26,244,271	26,690,319	26,690,319	26,691	26,691	26,691	26,691			
TOTAL POSITIONS	451.50*	451.50*	451.50*	451 50m	/51 50m						
TOTAL PROGRAM COST	46,571,726			451.50*	451.50*	451.50*	451.50*	451.50*			
TOTAL TROUBER GOST	40,571,726	47,280,747	48,197,459	48,197,459	48,198	48,198	48,198	48,198			
		*****	==========			=======	=======				

PROGRAM ID:

HMS-301

PROGRAM STRUCTURE NO: 060101

PROGRAM TITLE:

CHILD WELFARE SERVICES

		FY03-04	FY04-05	FY05-06	FY06-07	FY07-08	FY08-09	FY09-10	FY10-11
1EASUR	ES OF EFFECTIVENESS						No. 161 445 165 165 165 165 165 165		
1	% CAN REPTS FOR INVEST ENTERED IN CPSS W/IN 48 HRS	90	90	90	90	90	90	90	90
	% CHDN W/CONFRMD CAN W/NO PRIOR RPT OF CAN W/IN YR	92	92	92	92	92	92	92	92
3	%FAM REC CWS/OTH SVS FOR CHDN SUBSEQ TO CONFMD CAN	100	100	100	100	100	100	100	100
4	%CHDN IN OUT-OF-HOME CARE H/NO CAN WHEN OUT OF HOM	97	97	97	97	97	97	97	97
5	% CHDN OOH RETURND TO FAM W/IN 12 MON OF OOH PLCMT	82	82	82	82	82	82	82	82
6	% CHDN RET TO FAM DO NOT NEED OOH CARE W/IN 12 MON	95	95	95	95	95	95	95	95
7	% CHDN IN OUT-OF-HOME CARE PLACED IN FAM FOST HMS	87	87	87	87	87	87	87	87
	% CHDN IN OOH CARE W/ =OR<2 PLCMT CHGS W/IN 12 MON	85	85	85	85	85	85	85	85
	% CHDN M/PERM CUSTODY ADOPTED W/IN 6 MON OF CUSTDY	20	20	20	20	20	20	20	20
10	% CHDN EXITING OOH CARE TO PERM ADOPT/GUARDN HOMES	25	25	25	25	25	25	25	25
ROGRA	M TARGET GROUPS								
1	CHDRN H/ REPTS OF CAN ASSIGNED FOR INVESTIGTN	6500	6500	6500	6500	6500	6500	6500	6500
2	CHDRN W/CONFRMD ABUSE W/REPTD RECURNCE W/IN 12 MON	150	150	150	150	150	150	150	150
3	CHDRN W/REPORTS OF CAN WHILE IN OUT-OF-HOME CARE	140	140	140	140	140	140	140	140
4	CHDRN IN OOH CARE W/GOAL OF REUNIFICATION	1850	1850	1850	1850	1850	1850	1850	1850
5	CHDRN FOR WHOM PERM CUST AWRDED NEEDG PERM HOMES	350	350	350	350	350	350	350	350
6	CHDRN FOR WHOM PERM CUST AWRDED NEEDG ADOPTN SYS	450	450	450	450	450	450	450	450
7	CHDRN IN OOH CARE CHNGD PLACMT W/IN 1 YR OF PLACMT	1000	1000	1000	1000	1000	1000	1000	1000
8	CHDRN IN OOH CARE PLACED IN GRP HOMES OR INSTITS	125	125	125	125	125	125	125	125
9	CHDRN ELIGIBLE FOR TITLE IV-E SERVICES	2500	2500	2500	2500	2500	2500	2500	2500
10	# YOUTHS AGED 12-18 REQUIRG INDEP LIVING PREP SVS	1000	1000	1000	1000	1000	1000	1000	1000
PROGRA	M ACTIVITIES								
1	NUMBER OF CAN INVESTIGATIONS COMPLETED	6500	6500	6500	6500	6500	6500	6500	6500
	# CAN REPTS W/ABUSE/NEGL/THREAT HARM AFTER INVSTGN	3600	3600	3600	3600	3600	3600	3600	3600
	CHDRN W/COURT LEGAL STATUS OF FAM SUPVSN/FOST CUST	1600	1600	1600	1600	1600	1600	1600	1600
	NO. OF CHILDREN PROVIDED CWS SERVICES	10500	10500	10500	10500	10500	10500	10500	10500
	NO. CHDRN IN OOH CARE PROV FAM FOSTER CARE SVS	4100	4100	4100	4100	4100	4100	4100	4100
6	NO. OF LICENSED FAMILY FOSTER BOARDING HOMES	2500	2500	2500	2500	2500	2500	2500	2500
7	CHDN PERM CUST OBTAINED W/IN 1YR OF INIT OOH PLCMT	175	175	175	175	175	175	175	175
8	NO. OF CHDRN PROVIDED PERMANENT PLACEMENT SERVICES	500	500	500	500	500	500	500	500
9	NO. OF CHDRN FOR WHOM ADOPTION IS COMPLETED	320	320	320	320	320	320	320	320
10	#YOUTHS AGED 12-18 PROVIDED INDEP LIVING PREP SVCS	300	300	300	300	300	300	300	300
PROGRA	AM REVENUES BY TYPE (IN THOUSANDS OF DOLLARS):								
TAX									
	CENSES, PERMITS AND FEES	344	344	344	344	344	344	344	344
	VENUES FROM THE USE OF MONEY AND PROPERTY								
RE	VENUE FROM OTHER AGENCIES: FEDERAL ALL OTHER	28,780	35,226	35,227	35,227	35,226	35,226	35,226	35,226
FI	ARGES FOR CURRENT SERVICES NES, FORFEITS AND PENALTIES N-REVENUE RECEIPTS								
	TOTAL PROGRAM REVENUES	29,124	35,570	35,571	35,571	35,570	35,570	35,570	35,570

REPORT P62

PROGRAM ID:

HMS-301

PROGRAM STRUCTURE NO: 060101

PROGRAM TITLE:

CHILD WELFARE SERVICES

	FY03-04	FY04-05	FY05-06	FY06-07	FY07-08	FY08-09	FY09-10	FY10-11
SPECIAL FUNDS	29,124	35,571	35,571	35,571	35,570	35,570	35,570	35,570
TOTAL PROGRAM REVENUES	29,124	35,571	35,571	35,571	35,570	35,570	35,570	35,570

#### A. Statement of Program Objective

To enable children at risk of abuse/neglect to live in a safe and secure environment by providing in-home and out-of-home social services that benefit the children and their families.

#### B. <u>Description of Request and Compliance with Section 37-68(1)(A)(B)</u>

Not applicable.

### C. <u>Description of Activities Performed</u>

For children exposed to abuse/neglect or threat of harm and their families, the range of services include assessment and crisis intervention; child abuse/neglect investigation; case management; permanency planning and adoption; and licensing of foster homes and child placing organizations.

#### D. Statement of Key Policies Pursued

- Chapter 346-14(2), Hawaii Revised Statutes (HRS), Establish, extend and strengthen services for the protection and care of abused and neglected children.
- 2. Chapter 346-17, HRS, Authority over and investigation of child placing organizations, child caring institutions, and family foster homes.
- Chapter 350, HRS, Child Abuse and Chapter 587, HRS, Child Protective Act.
- 4. Public Law (PL) 96-272, Adoption and Child Welfare Act of 1980.
- 5. Child Abuse Protection and Treatment Act.
- 6. PL 105-89, Adoption and Safe Families Act.

#### E. <u>Identification of Important Program Relationships</u>

Within DHS, the most critical linkages are with the following Department programs: HMS 201 - Temporary Assistance to Needy Families; HMS 230 - Health Care Payments; HMS 303 - Child Out-of-Home Payments; and HMS 502 - Youth Services Program and HMS 901 - General Support for Social Services.

Linkages with other state agencies include: Department of Health; Judiciary – Family Court; Department of Education; and Department of Attorney General. County level relationships include the police and medical examiners. At the federal level there is the Department of Health and Human Services, Office of State Programs.

## F. <u>Description of Major External Trends Affecting the Program</u>

- 1. Statewide reports of child abuse/neglect have increased to approximately 6,000 reports annually during the last several fiscal years. The number of Child Welfare Services (CWS) cases that are active with the Department at any point in time has risen from an average of 4,525 families in FY 2000 to an average of 4,882 families in FY 2002.
- 2. An estimated 85% of child abuse and neglect cases involved substance abuse during the current biennium.
- 3. There are continuing efforts to move Child Welfare Services (CWS) into the community, to increase community participation in planning service provision, and to coordinate service planning and provision with other state agencies.
- 4. DHS resources, in response to federal and state child welfare legislative changes, have been increasingly stretched to provide more services without increasing the necessary staffing and supporting resources. The amount and selection of services presently available internally, as well as in the service community, are not sufficient to meet the multiple service needs of our CWS clients. Increased efforts are being made to utilize departmental and

- community resources in more effective and efficient ways through revised procedures and internal reorganization efforts.
- 5. The Department continues to prioritize the placement of children in homes of relatives or homes familiar to the child. This trend has increased the number of individual foster homes that require licensing, re-licensing and monitoring, without a significant increase in the number of available bedspaces.
- 6. There continues to be a shortage of foster and permanent homes for infants who have been drug exposed, teenagers, and sibling groups.

## G. <u>Discussion of Cost, Effectiveness and Program Size Data</u>

DHS continues to provide a range of services directed at preserving the family unit and helping children remain in their own homes. With the passage of the federal Adoption and Safe Families Act of 1997, which promotes timely permanent placement for children in foster care by shortening deadlines for permanency hearings, DHS is also maintaining concurrent efforts to place children in adoptive and other permanent placements. The current level of personnel and services in CWS must, at a minimum, be maintained to ensure sufficient availability of timely, quality services to client families.

## H. <u>Discussion of Program Revenues</u>

DHS continues to aggressively pursue the acquisition of federal funding from Title IV-E, Title IV-B, and other federal grants to fund existing and new program initiatives.

## I. Summary of Analysis Performed

None.

### J. <u>Further Considerations</u>

None.

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PROGRAM ID:

HMS302

PROGRAM STRUCTURE NO. 060102

PROGRAM TITLE:

CHILD CARE SERVICES

		IN DOLL	ARS		IN THOUSANDS				
PROGRAM EXPENDITURES	FY2003-04	FY2004-05	FY2005-06	FY2006-07	FY2007-08	FY2008-09	FY2009-10	FY2010-11	
OPERATING COST PERSONAL SERVICES OTHER CURRENT EXPENSES	24.00* 1,903,182 4,712,178	24.00* 1,961,911 4,712,178	24.00* 2,090,585 4,712,178	24.00* 2,090,585 4,712,178	24.0* 2,090 4,712	24.0* 2,090 4,712	24.0* 2,090 4,712	24.0* 2,090 4,712	
TOTAL OPERATING COST	6,615,360	6,674,089	6,802,763	6,802,763	6,802	6,802	6,802	6,802	
BY MEANS OF FINANCING				1					
GENERAL FUND	23.00* 1,057,071 1.00*	23.00* 1,083,275 1.00*	23.00* 1,155,792 1.00*	23.00* 1,155,792 1.00*	23.0* 1,155 1.0*	23.0* 1,155 1.0*	23.0* 1,155 1.0*	23.0* 1,155 1.0*	
OTHER FED. FUNDS	5,558,289	5,590,814	5,646,971	5,646,971	5,647	5,647	5,647	5,647	
TOTAL POSITIONS TOTAL PROGRAM COST	24.00* 6,615,360	24.00* 6,674,089	24.00* 6,802,763	24.00* 6,802,763	24.00* 6,802	24.00* 6,802	24.00* 6,802	24.00* 6,802	

PROGRAM ID:

HMS-302

PROGRAM STRUCTURE NO: 060102

PROGRAM TITLE:

CHILD CARE SERVICES

		FY03-04	FY04-05	FY05-06	FY06-07	FY07-08	FY08-09	FY09-10	FY10-11
MEASU	RES OF EFFECTIVENESS								
1	% REGULATED CC FACILIT RECEIVE LICENSURE	100	100	100	100	100	100	100	100
2	% REGULATED CC FACILIT W/ NO CONF RPT INJ/ABU/NEG	99	99	99	99	99	99	99	99
	% CHDN RECVG CHD CARE SUB USING REGULATED CC FAC	36	38	40	40	40	40	40	40
-	%INC IN LIC-EXEMPT PROV RECVG DHS TRNG IN LAST FY	5	5	5	5	5	5	5	5
5	% REQ ONSITE & TEEN PARENT CHILD SLOTS FILLED/UTIL	75	80	80	80	80	80	80	80
PROGE	AM TARGET GROUPS								
_	POTENT # FAM NEEDG CC RESOURCES & REFERRAL SVCS	10486	10486	10486	10486	10486	10486	10486	10486
	# DHS LICENSED CHILD CARE PROVIDERS	950	950	975	975	975	975	975	975
	#LICENSE-EXEMPT CC PROVIDERS IN DHS CC SUBSID PROG	10123	10123	10123	10123	10123	10123	10123	10123
4	POT# SLOTS AVAIL - ONSITE & TEEN PARENT CHILD CARE	17640	17640	17640	17640	17640	17640	17640	17640
PROG	RAM ACTIVITIES								
1	# CHDRN RECY ONSITE & TEEN PAR CHILD CARE DURG YR	12230	12230	12230	12230	12230	12230	12230	12230
2	# FAMILIES WHO RECEIVE SUPPORTIVE SVCS THRU CCCH	1100	1100	1100	1100	1100	1100	1100	1100
3	# FAM RECEIVE DHS SPONSOR CC RESOURCE &REFER SVCS	7400	7400	7400	7400	7400	7400	7400	7400
	# PROVIDERS WHO ARE LICENSED/RELICENSED	1470	1470	1470	1470	1470	1470	1470	1470
	# CHILD CARE SLOTS AVAILABLE DUE TO LICENSING	21121	21121	21121	21121	21121	21121	21121	21121
	# LIC PROVID REC TECH ASST OR DHS SPON TRAINING	1550	1550	1550	1550	1550	1550	1550	1550
	# PROVID INVESTIGATED FOR HEALTH & SAFE VIOLATINS	55	55	55	55	55	55	<del>5</del> 5	55
	# LIC-EXEMPT CC PROVID RECEIVE HEALTH & SAFE INFO	10400	10400	10400	10400	10400	10400	10400	10400
9	# LICENSE-EXEMPT CC PROVIDERS RECVG DHS-SPON TRNG	8150	8150	8150	8150	8150	8150	8150	8150
	RAM REVENUES BY TYPE (IN THOUSANDS OF DOLLARS):								
T	AXES								
	ICENSES, PERMITS AND FEES								
	EVENUES FROM THE USE OF MONEY AND PROPERTY								
R	EVENUE FROM OTHER AGENCIES: FEDERAL	5,256	5,256	5,256	5,256	5,256	5,256	5,256	5,256
	ALL OTHER								
	HARGES FOR CURRENT SERVICES								
	INES, FORFEITS AND PENALTIES								
N	ON-REVENUE RECEIPTS								
	TOTAL PROGRAM REVENUES	5,256	5,256	5,256	5,256	5,256	5,256	5,256	5,256
PROG	RAM REVENUES BY FUND TO WHICH DEPOSITED (IN THOUSANDS O	F DOLLARS):							
S	PECIAL FUNDS	5,256	5,256	5,256	5,256	5,256	5,256	5,256	5,256
	TOTAL PROGRAM REVENUES	5,256	5,256	5,256	5,256	5,256	5,256	5,256	5,256

#### A. Statement of Program Objectives

To promote the self-sufficiency of low income families who are employed, in training, or in education by providing access to comprehensive child care resources and services which assure the basic health and safety of children.

B. <u>Description of Request and Compliance with Section 37-68(1)(A)(B)</u>
No request for FB 04 and 05.

#### C. Description of Activities Performed

The Child Care Connection Hawaii (CCCH) Program provides child care subsidies and support services to eligible families. It also sets standards and regulates child care homes, group child care homes and centers, infant/toddler centers, and before/after school care. The child care subsidy services statewide are provided through Purchase of Service (POS) contracts.

#### D. Statement of Key Policies Pursued

Chapter 346-14, Hawaii Revised Statutes and Hawaii Administrative Rules Chapter 17-798 provide the basis for the subsidies and support services and Chapters 17-891.1, 17-892.1, 17-895 and 17-896 provide the statutory and administrative base for the regulatory activities.

### E. Identification of Important Program Relationships

Close coordination is maintained with the following DHS programs: HMS 301, Child Welfare Services and HMS 236, Eligibility Determination & Employment Related Services. In addition, CCCH coordinates with other community child care programs including HeadStart, the Kamehameha Schools Early Education Program, PATCH (Resource and Referral Services), the

Department of Education, the Department of Health, Alu Like, the University of Hawaii, and the community colleges.

#### F. Description of Major External Trends Affecting the Program

The nation continues to experience a critical lack of affordable, accessible, quality child care and Hawaii's high cost of living only magnifies the "child care crisis." Parents from both single and two parent households are forced to rely on substitute care for their young children, in order to meet the high cost of living through employment.

Recruitment, development and retention of qualified child care staff remains problematic in most areas of the state. A major contributing factor is low teacher salaries that deters interested and qualified personnel from remaining or entering the child care profession. The high rate of turnover among staff negatively affects the consistency and quality of care provided to children.

The high operating costs of facilities also contributes to the cost of care.

### G. Discussion of Cost, Effectiveness, and Program Size Data

There are approximately 80,000 children between the ages of 0-5 years who are estimated to need child care. Yet there were only 19,180 regulated spaces available in 963 family child care homes or group child care centers in FY 04. The unmet need crosses all ages of children; however, the greatest need is for programs for infants and toddlers. The supply of these programs is very limited and the cost to operate them is between \$500 and \$800 per month, far in excess of most of Hawaii's families' ability to pay.

#### H. Discussion of Program Revenues

CCCH is funded by a combination of State and Federal funds including the Child Care Development Fund (CCDF). Under the Personal Responsibility

and Work Opportunity Reconciliation Act (PRWORA), P.L. 104-193, this block grant consolidates the following child care funding sources: IV-A child care, the Child Care and Development Block Grant, At-Risk, and Transitional Child Care. Additionally, TANF funds have been used since FY 98 to provide for child care services and subsidies in excess of those provided for by CCDF.

## I. Summary of Analysis Performed

None.

#### J. Further Considerations

The child care system of the nation is in crisis. The number of child care resources is far below the need and demand for care. Families are experiencing extreme difficulty in meeting the cost of child care even when child care resources are located. Meanwhile, child care providers are unable to expand or maintain their child care business without fee or salary increases to attract qualified staff or to meet other expenses.

Public Law 104-193 has combined federal child care funds into a block grant. Together with State funds, CCCH can provide a "seamless system" of child care assistance for Hawaii's families. The "seamless system", designed for ease of access, is a "one stop" application for multiple funding sources, that focuses on continuity of care and the minimization of changes in care due to family situation.

CCCH targets employed parents, parents in education or training programs, or children in need of child care for protective service reasons. In FY 04, the Department issued approximately \$41 million in child care subsidies through direct subsidies and contracted care, for an average of 11,574 children per month.

The licensing efforts target family child care providers and group child care centers and homes which can accommodate more child care slots. Thus, the regulatory services increase the resources in the community and reduce the wait list for child care.

Regulatory activities also minimize abuse and neglect of children in child care facilities by ensuring minimum health and safety standards.

In FY 02, 1,550 staff from child care programs were provided with training, support services, and technical assistance.

Child care expansion efforts are desperately needed to support Hawaii's families towards personal and financial self-sufficiency and to ensure its children safe and healthy development.

REPORT P61-A

PROGRAM ID:

HMS303

PROGRAM STRUCTURE NO. 060103

PROGRAM TITLE:

CHILD OUT-OF-HOME PAYMENTS

DDACDAM EVDENDYTHREE		IN DOLL	.ARS	-					
PROGRAM EXPENDITURES	FY2003-04	FY2004-05	FY2005-06	FY2006-07	FY2007-08	FY2008-09	FY2009-10	FY2010-11	
CAPITAL IMPROVEMENT COSTS OTHER CURRENT EXPENSES	45,260,712	52,711,198	57,894,523	64,911,679	64,912	64,912	64,912	64,912	
TOTAL OPERATING COST	45,260,712	52,711,198	57,894,523	64,911,679	64,912	64,912	64,912	64,912	
BY MEANS OF FINANCING GENERAL FUND OTHER FED. FUNDS	30,579,126 14,681,586	36,827,090 15,884,108	39,908,053 17,986,470	44,816,013 20,095,666	44,816 20,096	44,816 20,096	44,816 20,096	44,816 20,096	
TOTAL POSITIONS TOTAL PROGRAM COST	* 45,260,712 ======	* 52,711,198	* 57,894,523	64,911,679	* 64,912 ======	* 64,912 ======	* 64,912 ======	* 64,912 =======	

PROGRAM ID: HMS-303
PROGRAM STRUCTURE NO: 060103

PROGRAM TITLE:

CHILD OUT-OF-HOME PAYMENTS

	FY03-04	FY04-05	FY05-06	FY06-07	FY07-08	FY08-09	FY09-10	FY10-11
MEASURES OF EFFECTIVENESS								
1 %ELIG CHDRN IN OOH CARE REQRG & RECVG BOARD PAYMTS	100	100	100	100	100	100	100	100
PROGRAM TARGET GROUPS								
1 # CHDRN IN OUT-OF-HOME CARE ELIG FOR BOARD PAYMTS	5400	5400	5400	5400	5400	5400	5400	5400
PROGRAM ACTIVITIES								
1 #CHDRN PROV PYMTS FOR RELATIVE/NON-REL FOSTER CARE 2 # CHDRN PROVIDED PAYMTS FOR EMERGENCY SHELTER CARE 3 # CHDRN PROVIDED PAYMENTS FOR HIGHER EDUCATION 4 # CHDRN PROVIDED PAYMENTS FOR PERMANENCY ASSISTANCE 5 # CHDRN PROVIDED PAYMENTS FOR ADOPTION ASSISTANCE 6 # CHDRN PROVIDED PAYMENTS FOR BOARD RELATED SVCS  PROGRAM REVENUES BY TYPE (IN THOUSANDS OF DOLLARS):	4400 850 80 775 1750 3750							
TAXES LICENSES, PERMITS AND FEES REVENUES FROM THE USE OF MONEY AND PROPERTY REVENUE FROM OTHER AGENCIES: FEDERAL ALL OTHER CHARGES FOR CURRENT SERVICES FINES, FORFEITS AND PENALTIES NON-REVENUE RECEIPTS	13,793	11,357	11,357	11,357	11,357	11,357	11,357	11,357
TOTAL PROGRAM REVENUES	13,793	11,357	11,357	11,357	11,357	11,357	11,357	11,357
PROGRAM REVENUES BY FUND TO WHICH DEPOSITED (IN THOUSANDS O	F DOLLARS):							
SPECIAL FUNDS	13,793	11,357	11,357	11,357	11,357	11,357	11,357	11,357
TOTAL PROGRAM REVENUES	13,793	11,357	11,357	11,357	11,357	11,357	11,357	11,357

#### A. Statement of Program Objectives

To assure an adequate standard of living for children who are unable to be maintained in their family home because of abuse, neglect or inability of the family to provide them adequate care and supervision by providing payment for room and board, and costs related to care or assistance in family preservation/reunification or adoption.

### B. Description of Request and Compliance with Section 37-68(1)(A)(B)

The program is requesting an increase of general and federal funds for FY 06 and FY 07. The request will allow the program to make board and board-related payments to meet the projected increases in costs for children who are removed from their family home for their safety due to harm or threatened harm from their family members.

FY 06	FY 07	MOI		
\$3,080,963	\$7,988,923	Α		
\$2,102,362	\$4,211,558	N		

#### C. <u>Description of Activities Performed</u>

Provide payments for foster care; emergency shelter; permanent custodians; foster youths attending higher education; difficulty of care services for children who present difficulties in their physical, emotional or psychological functioning; and subsidies to facilitate adoption for children with special needs. Payments also cover basic daily living needs and other essentials such as clothing, transportation to school and visitation/services to facilitate reunification or to prevent out-of-home placement.

#### D. Statement of Key Policies Pursued

Chapter 346, Hawaii Revised Statutes (HRS), and Chapter 17-828, Hawaii

Administrative Rules (HAR) provide the basis for reimbursement for living costs of children in care. In addition, Public Law (PL) 96-272, Title IV-E and Title IV-B of the Social Security Act; PL 105-89, Adoption and Safe Families Act; Chapter 587, HRS, and Chapters 17-920.1, 17-943.1, 17-944.1 and 17-945 HAR provide the basic guidelines for the involvement of the caregivers in planning and implementing the plan of service for children in care. Title IV-E provides federal reimbursement for board paid for eligible children.

#### E. <u>Identification of Important Program Relationships</u>

Close coordination must be maintained with the following Department of Human Services (DHS) programs: HMS 301 - Child Welfare Services; HMS 901 - General Support for Social Services; HMS 201 - Temporary Assistance to Needy Families; HMS 230 - Health Care Payments; HMS 502 - Youth Services Programs; HMS 503 - Youth Residential Programs; and the Administrative Appeals Office.

Other State agencies requiring coordination: Department of Health, Judiciary - Family Courts, Department of Education, and Attorney General's Office.

Federal coordination: Department of Health and Human Services, Office of State Programs.

The program also works closely with private child-placing and child-caring organizations and various committees and advocacy groups in the community.

#### F. Description of Major External Trends Affecting the Program

During the past several years, the problem of child abuse and neglect has grown in complexity and seriousness. This has resulted in an increase in the total number of children who are placed outside of the family home and for whom the Department makes board and client related payments. Additionally, passage of revisions to the Child Abuse and Treatment Act and the Adoption and Safe Families Act has enacted additional statutory requirements which the Department must meet to be eligible for federal funds.

#### G. Discussion of Cost, Effectiveness, and Program Size Data

The Department continues to experience an increase in the number of children for whom adoption assistance and adoption assistance difficulty-of-care payments must be made. The number of children becoming eligible has out-paced the number of children who are exiting care. This is the largest single component of HMS 303 and has grown from \$8,580,638 in FY 01 to \$13,535,997 in FY 03 and is projected at approximately \$20.5 million for 2,612 children in FY 06. This growth is reflective of the general trend throughout the nation. A study conducted under contract to the Assistant Secretary of Planning and Evaluation, US Department of Health and Human Services found that the number of children receiving adoption assistance will continue to grown to the point where it will exceed the number of children in foster care. ¹ Similarly, the cost of funding this program will continue to increase.

#### H. Discussion of Program Revenue

Federal revenues include: Title IV-B, Child Welfare Services funds, and Title IV-E, foster care maintenance payments and adoption assistance matching funds. The program plans to cover the projected increases in expenditures through a combination of general and federal fund increases and by accessing available TANF funding for eligible clients. The program intends to increase its ongoing efforts to earn Title IV-E funds through maximization of eligible claims.

#### I. Summary of Analysis Performed

None.

#### J. Further Considerations

None.

¹ "Growth in the Adoption Population", for the *Issue Papers on Foster Care and Adoption* series. http://www.aspe.hhs.gov/hsp/fostercare-issues02/adoption/index.htm

REPORT P61-A

PROGRAM ID:

HMS305

PROGRAM STRUCTURE NO. 060104

PROGRAM TITLE:

CHILD CARE PAYMENTS

		IN DOLL	.ARS			IN THOUS	SANDS	
PROGRAM EXPENDITURES	FY2003-04	FY2004-05	FY2005-06	FY2006-07	FY2007-08	FY2008-09	FY2009-10	FY2010-11
CAPITAL IMPROVEMENT COSTS OTHER CURRENT EXPENSES	61,943,778	61,943,778	61,943,778	61,943,778	61,944	61,944	61,944	61,944
TOTAL OPERATING COST	61,943,778	61,943,778	61,943,778	61,943,778	61,944	61,944	61,944	61,944
BY MEANS OF FINANCING				!				
GENERAL FUND	22,411,811	22,411,811	22,411,811	22,411,811	22,412	22,412	22,412	22,412
OTHER FED. FUNDS	39,531,967	39,531,967	39,531,967	39,531,967	39,532	39,532	39,532	39,532
TOTAL POSITIONS	*	*	· *	*	*	*	*	*
TOTAL PROGRAM COST	61,943,778	61,943,778	61,943,778	61,943,778	61,944	61,944	61,944	61,944
			========	==========				=======

# PERFORMANCE MEASURES AND PROGRAM REVENUES

PROGRAM ID:

HMS-305

PROGRAM STRUCTURE NO: 060104

PROGRAM TITLE:

CHILD CARE PAYMENTS

	FY03-04	FY04-05	FY05-06	FY06-07	FY07-08	FY08-09	FY09-10	FY10-11
MEASURES OF EFFECTIVENESS								
1 % TANF/TAONF FAM REC CC SUBSID TO MAINTN EMPL/TRNG 2 % FTW PARTICIPANTS WHO RECEIVE CHILD CARE SUBSIDS	13 38							
3 %ELIG NON-WELF FAM REC CC SUBSID TO KEEP EMPL/TRNG 4 % ELIG POD FAMILIES WHO RECEIVE POD SUBSIDIES	18 72							
PROGRAM TARGET GROUPS								
1 POTENTIAL # FAMILIES ELIG FOR CHILD CARE SUBSIDS 2 # OF TANF-TAONF RECIPIENTS 3 NUMBER OF FIRST-TO-HORK PARTICIPANTS 4 #LO-INC NON-HELF FAM APPLY FOR CC SUB THRU CCCH 5 # OF CPS FAM REFERRD FOR CC SUBSID FOR PROT RSNS 6 POTENTIAL # FAM ELIG FOR PRESC OPEN DOORS CC SUB	41983 16940 12475 8500 159	41983 16940 12475 9000 159						
PROGRAM ACTIVITIES	3485	3485	3485	3485	3485	3485	3485	3485
1 AVERAGE NUMBER OF CHILD CARE CASES/MONTH 2 AVERAGE MONTHLY CHILD CARE PAYMENT PER CASE 3 NUMBER OF CHILDREN RECEIVING DHS CHILD CARE SUBS 4 NUMBER OF FAMILIES RECEIVING DHS CC SUBSIDS  PROGRAM REVENUES BY TYPE (IN THOUSANDS OF DOLLARS):	23500 255 39500 24456	24000 255 41000 24456	24000 265 41000 24456	24000 265 41000 24456	24000 265 41000 24456	24000 265 41000 24456	24000 265 41000 24456	24000 265 41000 24456
TAXES LICENSES, PERMITS AND FEES REVENUES FROM THE USE OF MONEY AND PROPERTY REVENUE FROM OTHER AGENCIES: FEDERAL ALL OTHER CHARGES FOR CURRENT SERVICES FINES, FORFEITS AND PENALTIES NON-REVENUE RECEIPTS	25,610	25,610	25,610	25,610	25,610	25,610	25,610	25,610
TOTAL PROGRAM REVENUES	25,610	25,610	25,610	25,610	25,610	25,610	25,610	25,610
PROGRAM REVENUES BY FUND TO WHICH DEPOSITED (IN THOUSANDS O	F DOLLARS):							
SPECIAL FUNDS	25,610	25,610	25,610	25,610	25,610	25,610	25,610	25,610
TOTAL PROGRAM REVENUES	25,610	25,610	25,610	25,610	25,610	25,610	25,610	25,610

# HMS 305: CHILD CARE PAYMENTS

06 01 04

## A. Statement of Program Objectives

To provide child care subsidies which promote the self-sufficiency of low-income families who are employed, or in approved training or education.

# B. Description of Request and Compliance with Act 263, SLH 1994

No request for additional resources in FB 06 and 07.

It is the experience of the department that the State infrastructure for welfare payment programs is vastly superior to that available in the private sector. In past Act 90 analyses, we have noted that the cost of re-creating payment systems is enormously costly. Also, private vendors lack historical and current program knowledge that permits line units to function in a cost-effective manner. We therefore believe that it is more cost effective for this program to be maintained within the department.

# C. <u>Description of Activities Performed</u>

The Child Care Connection Hawaii (CCCH) Program provides child care subsidies and support services to eligible families. CCCH targets employed parents, or parents in education or training programs, or children in need of child care for protective service reasons. In FY 04, the Department issued approximately \$41 million for an average of 11,574 children per month.

# D. Statement of Key Policies Pursued

Chapter 346-14, Hawaii Revised Statutes and Hawaii Administrative Rules Chapter 17-798.1 provide the basis for the subsidies and support services and Chapters 17-891.1, 17-892.1, 17-895 and 17-896 provide the statutory and administrative base for the regulatory activities.

# E. Identification of Important Program Relationships

Close coordination is maintained with the following DHS programs: HMS 301, Child Welfare Services; HMS 236, Eligibility Determination & Employment

Related Services; and HMS 302, Child Care Services. In addition, CCCH coordinates with other community child care programs including HeadStart, the Kamehameha Schools Early Education Program, Patch (Resource and Referral Services), the Department of Education, the Department of Health, the Department of the Attorney General, Alu Like, the University of Hawaii, and the community college system.

## F. Description of Major External Trends Affecting the Program

The nation continues to experience a critical lack of affordable, accessible, quality child care and Hawaii's high cost of living only magnifies the "child care crisis." Parents from both single and two parent households are forced to rely on substitute care for their young children, in order to meet the high cost of living through employment.

Recruitment, development and retention of qualified child care staff remains problematic in most areas of the state. A major contributing factor is low teacher salaries that deters interested and qualified personnel from remaining or entering the child care profession. The high rate of turnover among staff negatively affects the consistency and quality of care provided to children.

The high cost of facilities also contributes to the cost of care.

The pre-kindergarten and school readiness are the other two key issues the Department is focusing on currently. There is also an increase in the quality child care initiatives.

## G. Discussion of Cost, Effectiveness and Program Size Data

There are approximately 80,000 children between the ages of 0-5 years who are estimated to need child care. Yet there were only 19,180 regulated spaces available in 963 family child care homes or group child care centers in FY 04. The unmet need crosses all ages of children; however, the greatest need is for programs for infants and toddlers. The supply of these programs is very limited and the cost to operate them is between \$500 and \$800 per month, far in excess of most of Hawaii's families' ability to pay.

#### H. Discussion of Program Revenues

CCCH is funded by a combination of State and Federal funds including the Child Care and Development Fund. Under the Personal Responsibility and Work Opportunity Reconciliation Act (PRWORA), P.L. 104-193, this block grant consolidates the following child care funding sources: IV-A child care, the Child Care and Development Block Grant, At-Risk, and Transitional Child Care. Additionally, Temporary Assistance to Needy Families funds have been used since FY 98 to provide for child care services and subsidies in excess of those provided for by CCDF.

## I. Summary of Analysis Performed

None.

## J. Further Considerations

The number of child care resources is far below the need and demand for care. Families are experiencing extreme difficulty in meeting the cost of child care even when child care resources are located. Meanwhile, child care providers are unable to expand or maintain their child care business without fee or salary increases to attract qualified staff or to meet other expenses.

Public Law 104-193 has combined federal child care funds into a block grant. Together with State funds, CCCH can provide a "seamless system" of child care assistance for Hawaii's families. The "seamless system," is designed for ease of access, a "one stop" application for multiple funding sources, focused on continuity of care and the minimization of changes in care due to family situation.

Child care expansion efforts are needed to support Hawaii's families towards personal and financial self-sufficiency and to ensure its children safe and healthy development.

REPORT P61-A

PROGRAM ID:

HMS501

PROGRAM STRUCTURE NO. 06010501

PROGRAM TITLE:

YOUTH SERVICES ADMINISTRATION

		IN DOLL	.ARS			IN THOUS	SANDS	
PROGRAM EXPENDITURES	FY2003-04	FY2004-05	FY2005-06	FY2006-07	FY2007-08	FY2008-09	FY2009-10	FY2010-11
OPERATING COST PERSONAL SERVICES OTHER CURRENT EXPENSES	21.00* 978,974 4,564,668	21.00* 982,809 4,564,668	21.00* 1,106,230 4,564,668	21.00* 1,106,230 4,564,668	21.0* 1,106 4,565	21.0* 1,106 4,565	21.0* 1,106 4,565	21.0* 1,106 4,565
TOTAL OPERATING COST	5,543,642 =========	5,547,477	5,670,898	5,670,898	5,671	5,671	5,671	5,671
BY MEANS OF FINANCING				į				
GENERAL FUND	21.00* 1,145,659	21.00* 1,149,203	21.00* 1,186,087	21.00* 1,186,087	21.0* 1,186	21.0* 1,186	21.0* 1,186	21.0* 1,186
OTHER FED. FUNDS	4,397,983	* 4,398,274	* 4,484,811	4,484,811	* 4,485	* 4,485	* 4,485	* 4,485
TOTAL POSITIONS TOTAL PROGRAM COST	21.00* 5,543,642 =======	21.00* 5,547,477	21.00* 5,670,898	21.00* 5,670,898	21.00* 5,671	21.00* 5,671	21.00* 5,671	21.00* 5,671

REPORT P62

PROGRAM ID:

HMS-501

PROGRAM STRUCTURE NO: 06010501

PROGRAM TITLE:

YOUTH SERVICES ADMINISTRATION

	FY03-04	FY04-05	FY05-06	FY06-07	FY07-08	FY08-09	FY09-10	FY10-11
MEASURES OF EFFECTIVENESS				***************************************			All 40 Al 44	
1 % RECOMMENDATIONS IMPLEMENTED LEG OR ADMIN	70	70	70	70	70	70	70	70
PROGRAM TARGET GROUPS								
1 PUBLIC SECTOR AGENCIES PROVG PROG & SVCS FOR YOUTH 2 PRIV SECTOR AGENCIES PROVG PROG & SVCS FOR YOUTH 3 PERSONNEL IN THE AGENCY	25 40 29	25 40 33	25 40 37	25 40 44	25 40 44	25 40 44	25 40 44	25 40 44
PROGRAM ACTIVITIES								
1 # TRAINING & TECH ASSISTANCE EVENTS CONDUCTED 2 # PROGRAM MONITORING/VISITATIONS 3 # REPORTS/STUDIES/EVALUATIONS COMPLETED 4 # INTERAGENCY COLLAB/COORD EFFORTS INV/CONVENED  PROGRAM REVENUES BY TYPE (IN THOUSANDS OF DOLLARS):	35 150 6 46	35 150 6 46	28 125 6 46	28 125 6 46	28 125 6 46	28 125 4 46	28 125 4 46	28 125 4 46
TAXES LICENSES, PERMITS AND FEES REVENUES FROM THE USE OF MONEY AND PROPERTY REVENUE FROM OTHER AGENCIES: FEDERAL ALL OTHER CHARGES FOR CURRENT SERVICES FINES, FORFEITS AND PENALTIES NON-REVENUE RECEIPTS	2,547	1,252						
TOTAL PROGRAM REVENUES	2,547	1,252						
PROGRAM REVENUES BY FUND TO WHICH DEPOSITED (IN THOUSANDS O	F DOLLARS):							
SPECIAL FUNDS	2,547	1,252						
TOTAL PROGRAM REVENUES	2,547	1,252						

#### A. Statement of Program Objectives

To enhance program effectiveness and efficiency by formulating policies, executive direction/planning, budgeting/program operations oversight, personnel support services, and other administrative and housekeeping services.

B. <u>Description of Request and Compliance with Section 37-68(1)(A)(B)</u>

None.

### C. <u>Description of Activities Performed</u>

In 1989, the Hawaii State Legislature recognized the need for the creation of the Office of Youth Services (OYS) to assume the leadership role in developing and insuring a comprehensive continuum of services for children and families. The OYS would be specifically charged with the responsibility for maintaining a continuum of services to meet the needs of at-risk youth across the State. The legislation, known as Act 375, would also place the administration of the Hawaii Youth Correctional Facility (HYCF) under the OYS.

The Act called for the creation of "a single entity ... to coordinate the delivery of services, and provide a continuum of programs to eliminate gaps and provide a clear sense of responsibility and accountability for youth services." The Act also noted the "need for statewide planning and system coordination; oversight of activities and services; and evaluation and monitoring of the effectiveness of these services."

The purpose of the OYS is "...to provide services and programs for youth at risk under an umbrella agency in order to facilitate optimum service delivery, to prevent delinquency, and to reduce the incidence of recidivism among juveniles through the provision of prevention rehabilitation, and treatment services." It was also envisioned that the OYS would be "responsible for program planning and

development, intake/assessment, oversight, as well as consultation, technical assistance, and staff training relating to the delivery of services."

A Strategic Plan was developed for the OYS in 1991. The plan operationalized the purpose of the OYS as articulated in the legislation and included the major steps that needed to be taken to make the vision of OYS a reality. In 2004, OYS began updating the Strategic Plan to include a more current vision, mission and goals to meet the current needs.

Clearly the subject of where we are today builds upon the successes and careful planning of the past. A glance back at the original Strategic Plan submitted to the 1991 Legislature by then Office of Youth Services, Director Wayne Matsuo reflects a broad vision of what could be accomplished. Even today, the efforts of the Office of Youth Services are based upon the original plan. While some parts were never fully implemented, the basic vision remained sound. Changes in population, risk and protective factors, community needs, and the economy have all contributed to a need for an update of the strategic plan in the future.

The Office of Youth Services was established before the Hawaii Youth Correctional Facility was moved from the Department of Corrections. The transition and subsequent reorganizations merged two diverse programs (corrections and programs) under the umbrella conceived by the original plan. In theory this made good sense, but in reality, some areas were weakened by the merge. The Office of Youth Services still grapples with the responsibility for the correctional facility, its role in providing youth service centers statewide with inadequate funding, and the challenge of leading the state in prevention services for youth.

While a continuum of services exists on paper, in reality programs and implementation are in need of refocus and updated planning. In the coming year, the OYS will address programming that is adjusted to the needs of the types of children served, community programs that provide capacity building and support to address

#### HMS 501: YOUTH SERVICES ADMINISTRATION

the needs of children in the juvenile justice system, and broader areas that include delinquency and substance abuse prevention programs.

#### D. Statement of Key Policies Pursued

The OYS will continue to pursue key policies and initiatives in the following areas:

- Redirect the youth service center concept regionally by geographic districts to provide the coordination and support of prevention and diversion programs.
- Improve the standard of care and custody at the HYCF to nurture and support the redirection of troubled youth in our care and supervision.
- Begin long range plans for a transition cottage or "safe haven" for youth on
  probation who voluntarily return for additional program support through existing
  youth service center or transitional service programs to prevent recidivism and reincarceration.
- Increase programs that address the specific needs of girls throughout the state and at the HYCF.
- Advocate for and effectuate prevention through the establishment and strengthening of the youth service centers throughout the State.
- Develop programs that serve as alternatives to incarceration at the HYCF for youth who do not require the level of security and custody that the institution provides.
- Provide technical assistance and training to all service providers as well as staff
  within the OYS organization to improve the quality and increase the capacity of
  youth services in the State.

- Improve our existing outcome-based management model to ensure that effective programs and services are being provided and procured.
- Develop and implement a funding strategy to maximize federal resources to supplement existing State resources.
- Continue efforts to strengthen and support the development and maintenance of viable youth service organizations across the State that are able to provide effective programs and services for at-risk youth.

### E. <u>Identification of Important Program Relationships</u>

The OYS will continue to work toward strengthening its collaboration efforts with other youth serving agencies. This would assist in the provision of more efficient and effective range of services for our at-risk youth population from prevention to institutional aftercare services. Efforts in working more closely with various public agencies, state departments, and the Judiciary will continue in order to better coordinate the State's efforts in providing services to our at-risk youth population.

## F. Description of Major External Trends Affecting the Program

While juvenile crime shows a downward trend, the complexity of services needed to address children with special needs, behavior problems, and mental health issues has dramatically increased the kind and cost of services nationally. Also, problems of substance abuse add greatly to our youth in the juvenile justice system.

Nationally, the Department of Justice is continuing to address the low standards of practice within juvenile detention and correctional facilities.

### G. <u>Discussion of Cost, Effectiveness, and Program Size Data</u>

Dollars redirected to geographic districts should reap benefits by increasing community capacity to develop and increase local resources to match state dollars. An increase state standards will attract increased federal funding for pilot programs

and successful initiatives. Increased sanctions at a circuit level will decrease the cost per circuit (per capita) at HYCF. Increased parole services will save money by preventing re-incarceration (usually reflected in the adult system). Reducing chances for re-committing crimes is always a savings to the taxpayer. Preventing re-incarceration is less costly than incarceration. Girls are more likely to be incarcerated for less serious offenses than boys. By addressing the needs of girls statewide more appropriately, the state can avoid costly incarceration at HYCF. Increased training of employees will increase the chances for redirection and successful reentry which ultimately should be a cost savings to the state. Prevention pays in the long run, just as a savings account builds slowly. Any efforts to prevent youth from coming to HYCF is a cost savings to the state over time.

As the OYS develops and coordinates a statewide continuum of services, a more realistic administrative infrastructure will be necessary to plan, implement, monitor and evaluate programs and services. Absent the necessary administrative structure and the necessary resources to support this initiative, the ability of the OYS to maintain a system of accountability for the direct care and supervision of youth, as mandated by Act 375, will remain limited.

### H. <u>Discussion of Program Revenues</u>

State and federal moneys fund the program. The federal Juvenile Justice Accountability Incentive Block Grant requires that interest be earned on any cash balances in this account. All interest earned from these funds must be used for program purposes.

## I. Summary of Analysis Performed

The Office of Youth Services has undergone strategic planning with staff in anticipation of decentralization of program staff. We will be seeking assistance in the final drafting of an updated strategic plan to reflect these changes. The HYCF will undergo a similar process that includes reorganization, the rewriting of polices and

procedures, and implementation of Performance-based Standards in conjunction with the Council of Juvenile Corrections Administrators (CJCA).

#### J. Further Considerations

During the past year, the HYCF has undergone significant improvement to address past patterns of practice, safety, security, and the well-being of the youth in our care. We are presently under federal investigation by the Department of Justice to assess our standards of practice and care. We welcome their perspective on our progress. The outcome of this investigation will likely have an impact on our budget and at this point remains unpredictable. It should be noted that many departments within the state have given unconditional support in making improvements to HYCF which could mitigate the state from facing more costly damages.

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REPORT P61-A

PROGRAM ID:

HMS502

PROGRAM STRUCTURE NO. 06010502

PROGRAM TITLE:

YOUTH SERVICES PROGRAMS

DRACE III		IN DOLI	.ARS			IN THOUS	ANDS	
PROGRAM EXPENDITURES	FY2003-04	FY2004-05	FY2005-06	FY2006-07	FY2007-08	FY2008-09	FY2009-10	FY2010-11
OPERATING COST PERSONAL SERVICES OTHER CURRENT EXPENSES	* 83,643 4,778,038	* 86,127 4,857,538	79,112 4,762,538	79,112 4,762,538	* . 79 4,763	, * 79 4,763	* 79 4,763	.79 4,763
TOTAL OPERATING COST	4,861,681	4,943,665	4,841,650	4,841,650	4,842	4,842	4,842	4,842
BY MEANS OF FINANCING								
GENERAL FUND OTHER FED. FUNDS	3,552,339 1,309,342	3,634,323 1,309,342	3,532,308 1,309,342	3,532,308 1,309,342	3,532 1,310	3,532 1,310	3,532 1,310	3,532 1,310
TOTAL POSITIONS TOTAL PROGRAM COST	* 4,861,681 =======	* 4,943,665	* 4,841,650	4,841,650	* 4,842 ======	* 4,842 =======	* 4,842 ======	* 4,842 ======

REPORT P62 HMS-502

PROGRAM ID:

PROGRAM STRUCTURE NO: 06010502

PROGRAM TITLE:

YOUTH SERVICES PROGRAMS

	FY03-04	FY04-05	FY05-06	FY06-07	FY07-08	FY08-09	FY09-10	FY10-11
MEASURES OF EFFECTIVENESS								
1 % AGENCIES ACHIEVG ESTAB PERF TARGETS/MILESTONES	37	37	37	37	37	37	37	37
PROGRAM TARGET GROUPS								
1 YOUTHS AGED 5 - 19 YEARS	246688	240355	247179	254198	261414	268837	268837	268837
PROGRAM ACTIVITIES								
1 # SVCS/PROGS IN CONTINUUM OFSVS FOR YOUTHS 2 #YOUTHS ENROLLD/ACTIVELY INVOLVD IN PROGS/SERVICES	70 16000							
PROGRAM REVENUES BY TYPE (IN THOUSANDS OF DOLLARS):								
TAXES LICENSES, PERMITS AND FEES REVENUES FROM THE USE OF MONEY AND PROPERTY REVENUE FROM OTHER AGENCIES: FEDERAL ALL OTHER CHARGES FOR CURRENT SERVICES FINES, FORFEITS AND PENALTIES NON-REVENUE RECEIPTS	1,079	1,079	1,079	1,079	1,079	1,079	1,079	1,079
TOTAL PROGRAM REVENUES	1,079	1,079	1,079	1,079	1,079	1,079	1,079	1,079
PROGRAM REVENUES BY FUND TO WHICH DEPOSITED (IN THOUSANDS OF	F DOLLARS):							
SPECIAL FUNDS	1,079	1,079	1,079	1,079	1,079	1,079	1,079	1,079
TOTAL PROGRAM REVENUES	1,079	1,079	1,079	1,079	1,079	1,079	1,079	1,079

#### A. Statement of Program Objective

To facilitate optimum service delivery, to prevent delinquency and to reduce the incidence of recidivism among juveniles through the provision and coordination of a continuum of services statewide for youth.

B. <u>Description of Request and Compliance with Section 37-68(1)(A)(B)</u>

None.

## C. <u>Description of Activities Performed</u>

The OYS continues the planning and program development function for youth services as mandated by Act 375, SLH 1989. The OYS has continued to fund, with both federal and state dollars, a variety of programs and services ranging from prevention to institutional aftercare. During the past biennium the OYS continued to fund a range of youth services in a more comprehensive and consolidated manner. The Youth Service Centers (YSC) continued to be the primary vehicle in which a variety of prevention services for youth were delivered. The mission of the YSCs is to provide a safe environment and a central focus where all at-risk youth can develop competencies that foster resiliency and enable them to achieve a successful transition to young adulthood. The YSC offers a variety of activities that can serve as a central focal point for community life. Additional Federal funds from the Department of Human Services were also used to support three additional Youth Service Centers in the Kalihi area on Oahu, as well as to provide additional services at various YSC programs statewide in regards to teen pregnancy prevention and family strengthening services.

The decentralization efforts to move the OYS staff into communities across the state was initiated during this past biennium period. Efforts to assess and align current programs and services with the anticipated changes in the organizational

structure were, and continue to be, a high priority. The Youth Gang Response System (YGRS) as a separate and defined initiative is anticipated to be folded into the larger OYS organizational structure. Efforts and initiatives addressed by the YGRS will be incorporated into the various initiatives and efforts by the OYS specialists that will be working in different geographic areas statewide.

#### D. Statement of Key Policies Pursued

- Assist youth service agencies statewide adjust to the anticipated changes to the OYS Program Development Office from a centralized organization to a more decentralized and community-oriented agency.
- Advocate for and effectuate prevention through the establishment and strengthening of the youth service centers throughout the state.
- Support family strengthening efforts aimed at reducing the number of youth involved in the juvenile justice system.
- Continue to implement and support an outcome-based management model to ensure that effective programs and services are being provided and procured.
- Provide technical assistance, training and other resources to youth services agencies across the state to improve the effectiveness of services.

#### E. <u>Identification of Important Program Relationships</u>

The OYS will continue to work toward strengthening its collaboration efforts with various public sector organizations as well as private sector youth serving agencies. This would assist in the provision of more efficient and effective range of services for our at-risk youth population and their families, from prevention programs to institutional aftercare services. One of the major driving forces behind the decentralization of the OYS is the desire to empower and support community partnerships/collaboration to maximize existing resources.

### F. <u>Description of Major External Trends Affecting the Program</u>

The pending federal Department of Justice investigation of the Hawaii Youth Correctional Facility (HYCF) will affect the range of community-based services developed and maintained by the OYS. Establishment of various programs and services that impact the number and type of youth committed to or diverted from HYCF will shape the types of services developed and maintained. The decentralization of the OYS will also impact how contract programs and other initiatives are overseen and managed as well as determine the configuration of services required based on the assessed needs of communities across the state.

## G. <u>Discussion of Cost, Effectiveness, and Program Size Data</u>

The continuum of care concept dictates that a range of flexible programs be available to meet the needs of youth and their families. Having a more decentralized system will enable the OYS to better assess the types of services needed within communities and to more closely monitor and oversee programs. YSCs will continue to serve as the focal point for an array of services conveniently located and accessible to youth and families, and would be a cost-effective way of delivering these services at the community level.

## H. <u>Discussion of Program Revenues</u>

State and federal moneys fund the program.

## I. Summary of Analysis Performed

The OYS continues to develop and maintain an internal data collection system in order to better assess the effectiveness of the services procured by the office. The continued implementation and support of an outcome based-management system is another important aspect of the office's overall quality assurance efforts.

External evaluations have been and will continue to be conducted to provide a balanced approach in assessing and evaluating the impact of our efforts in addressing the needs of the at-risk youth population. Data collection, contract management, and program assessment efforts within a decentralized OYS will require some procedural adjustments but will continue with additional feedback from community members, public and private sector youth agencies, as well as youth and families.

#### J. Further Considerations

The OYS continues to believe that resources are better invested in prevention-oriented initiatives rather than "high end" or "more restrictive programs and services." The Youth Service Centers will continue to be the catalysis to provide various prevention services for youth and their families statewide. The Office will also continue its efforts to coordinate and support a wide range of programs, from services that effectively divert youth away from the juvenile justice system to programs that provide "aftercare" or "step-down" programs for youth transitioning from HYCF. In order to achieve this, the OYS believes that a decentralized agency will be able to be more responsive to meeting the needs of communities across the state, be able to better monitor and maintain quality services and will provide relevant technical assistance and training to youth service agencies statewide.

## OPERATING AND CAPITAL EXPENDITURES

PROGRAM ID:

HMS503

PROGRAM STRUCTURE NO. 06010503

PROGRAM TITLE:

YOUTH RESIDENTIAL PROGRAMS

		IN DOLL	.ARS			IN THOUS	SANDS	
PROGRAM EXPENDITURES	FY2003-04	FY2004-05	FY2005-06	FY2006-07	FY2007-08	FY2008-09	FY2009-10	FY2010-11
OPERATING COST	89.00*	89.00*	110.00*	110.00*	110.0*	110.0*	110.0*	110.0*
PERSONAL SERVICES	3,412,838	3,545,618	4,273,259	4,273,259	4,273		4,273	4,273
OTHER CURRENT EXPENSES	3,755,108	3,755,108	3,755,108	3,755,108	3,756	4,273 3,756	3,756	3,756
TOTAL OPERATING COST	7,167,946	7,300,726	8,028,367	8,028,367	8,029	8,029	8,029	8,029
BY MEANS OF FINANCING						*****	922222222	
DI MEANS OF FINANCING	88.50*	88.50*	109.50*	100 500	100 5:	400		
GENERAL FUND				109.50*	109.5*	109.5*	109.5*	109.5*
OTHER FED. FUNDS	5,688,302	5,821,082	6,548,123	6,548,123	6,549	6,549	6,549	6,549
OTHER FED. FUNDS	1,463,704	1,463,704	1,463,704	1,463,704	1,464	1,464	1,464	1,464
INTERDERY TRANSFER	.50*	.50*	.50*	.50*	.5*	.5*	.5*	.5*
INTERDEPT. TRANSFER	15,940	15,940	16,540	16,540	16	16	16	16
CAPITAL IMPROVEMENT COSTS				; ;				
PLANS .		2,000	5.000	1				
DESIGN		98,000	185.000	1				
CONSTRUCTION		76,000	1,690,000	į				
TOTAL CAPITAL EXPENDITURES		100,000	1,880,000	į				
				=======================================		=======	========	
BY MEANS OF FINANCING				1				
G.O. BONDS		100,000	1,880,000	!				
			_,,					
TOTAL POSITIONS	89.00*	89.00*	110.00*	110.00*	110.00*	110.00*	110.00*	110.00
TOTAL PROGRAM COST	7,167,946	7,400,726	9,908,367	8.028.367	8,029	8,029	8,029	8,029
		=========		=======================================		=======		========

REPORT P62

HMS-503 PROGRAM ID:

PROGRAM STRUCTURE NO: 06010503

YOUTH RESIDENTIAL PROGRAMS PROGRAM TITLE:

	FY03-04	FY04-05	FY05-06	FY06-07	FY07-08	FY08-09	FY09-10	FY10-11
MEASURES OF EFFECTIVENESS				***************************************		440 600 600 are not too too too		
1 %YOUTH IN COM-BSD PRG IN SCH/VOC ED/EMPL/SEEK WRK 2 %INCAR YOUTH ON FURLOUGH & NOT ARRSTD FOR NEW CRIM	90 80	90 80	90 80	90 80	90 80	90 80	90 80	90 80
PROGRAM TARGET GROUPS								
1 AT-RISK YOUTH WITHIN THE STATE 2 YOUTHS IN SECURE INCARCERATION 3 YOUTHS IN COMMUNITY-BASED RESIDENTIAL PROGRAMS	8502 70 230	7774 70 230	7108 70 230	6500 70 230	6500 70 230	6500 70 230	6500 70 230	6500 70 230
PROGRAM ACTIVITIES								
1 #YOUTH IN SECURE INCAR.RELEASED ON FURLOUGH/PAROLE 2 #YOUTH SUCCESSFULLY DISCH FM COM-BSD RESID PROG	250 35	250 35	250 35	250 35	250 35	250 35	250 35	250 35
PROGRAM REVENUES BY TYPE (IN THOUSANDS OF DOLLARS):								
TAXES LICENSES, PERMITS AND FEES REVENUES FROM THE USE OF MONEY AND PROPERTY		•••						
REVENUE FROM OTHER AGENCIES: FEDERAL ALL OTHER	1,001	996	996	996	996	996	996	996
CHARGES FOR CURRENT SERVICES FINES, FORFEITS AND PENALTIES NON-REVENUE RECEIPTS	2	2	2		2	2	2	
TOTAL PROGRAM REVENUES	1,003	998	998	998	998	998	998	998
PROGRAM REVENUES BY FUND TO MHICH DEPOSITED (IN THOUSANDS O	F DOLLARS):							
SPECIAL FUNDS GENERAL FUND	1,001	996 2	996 2	996 2	996 2	996 2	996 2	996 2
TOTAL PROGRAM REVENUES	1,003	998	998	998	998	998	998	998

## A. <u>Statement of Program Objectives</u>

To facilitate the reintegration and rehabilitation of youth to enable them to better function within their communities by providing a continuum of residential programs and services ranging from secure custody to non-secure community-based residential programs.

## B. Description of Request and Compliance with Act 263, SLH 1994

- To increase funding for the operation of the Hawaii Youth Correctional Facility (HYCF) by \$743,484. Additional funding will be used to continue and establish permanent 20 Youth Corrections Officers (YCOs), 1 Corrections Supervisor I and 1 temporary Corrections Recreational Specialist III.
- To increase Capital Improvement Project (CIP) by \$1,500,000 for security and infrastructure improvement and repairs at HYCF.

### C. <u>Description of Activities Performed</u>

Act 375, SLH 1989, mandated the Office o Youth Services (OYS) to provide a continuum of services ranging from prevention to secure care. On July 1, 1991, the OYS assumed the responsibility for the Hawaii Youth Correctional Facility (HYCF) program, the only juvenile correctional facility in the State. In September 1995 the 30 bed facility at the HYCF was completed. During the FB 03-05 the OYS continued working with the HYCF in planning and developing a continuum of programs and services that included in-facility services, community-based alternatives and aftercare components for youth committed to the facility.

Major initiatives that OYS and HYCF administration continues to support and encourage include: (1) Utilization of the cognitive approach to working with juvenile offenders. Resources continue to be expended in providing training and technical assistance to the HYCF staff as well as the private/public sector youth service provider agencies in using this approach in working with our at-risk population. (2) Development and use of an objective risk and needs assessment tool. A validated assessment used by well-trained staff is vital to ensure that appropriate programs and services are provided to at-risk youth involved in the juvenile justice system.

#### D. Statement of Key Policies Pursued

The Hawaii Youth Correctional Facility along with the Office of Youth Services will continue to focus on and pursue key policies and initiatives in the following manner:

- Develop a broader understanding and agreement from various components of the juvenile justice system, as to the function and purpose of the Hawaii Youth Correctional Facility.
- Develop a range of programs and services that serve as viable alternatives to incarceration.
- Develop and implement effective in-facility and in-community programs and services in education, medical, mental health, sex abuse, counseling, substance abuse counseling, recreation, vocational training/re-entry, and aftercare.
- Provide for the effective development of employment and retention of a qualified, trained, enthusiastic professional staff, in sufficient numbers, to address the needs of youth in the juvenile system, including staff at the HYCF, incorporating a rigorous pre-service and in-service staff training program.
- Develop a juvenile-focused Policy and Procedures manual for the HYCF.
- Develop and maintain Performance-based standards in programs, contracts, and evaluation.
- Continue ongoing assessment inventories to measure improvements using the C.H.A.P.T.E.R. Improvement Inventory recommended by the National Juvenile Detention Association (NJDA) and other inventories as they become available.

 Corrective efforts towards current physical design(s) of the Hawaii Youth Correctional Facilities that pose an immediate safety and security threat towards Juveniles and HYCF staff.

#### E. Identification of Important Program Relationship

The OYS and the HYCF will be re-aligning to strengthen its collaboration efforts with other youth serving agencies. This would provide an alignment of services for our at-risk youth population from prevention to incarceration. Building partnerships with various public agencies such as the Department of Human Services (DHS), Department of Education (DOE), Department of Health (DOH), Family Court (FC), various county agencies including law enforcement agencies, and non profit agencies will continue in order to better coordinate the State's efforts in providing services to our at-risk youth population. The OYS and HYCF will develop and implement an intensive Aftercare/Reentry Program for youth transitioning out of the HYCF and returning to their families/communities. An Aftercare/Reentry Team, that includes individuals from these various departments, will be recruited to actively participate in this process.

#### F. <u>Description of Major External Trends Affecting the Program</u>

During the past year, the HYCF has undergone significant improvement to address past patterns of practice, safety, security, and the well-being of the youth in our care. We are presently under federal investigation by the Department of Justice (DOJ) to assess our standards of practice and care. We welcome their perspective on our progress. The outcome of this investigation will likely have an impact on our budget and at this point remains unpredictable.

The HYCF policies and procedures have been rewritten to reflect the American Correctional Association (ACA) National Standards of Juvenile Corrections. This is the initial step of an accreditation program offered by the ACA that will evaluate operations against national standards, remedy deficiencies, and upgrade the quality of correctional programs and services. The recognized benefits from such a process include improved management, a defense against lawsuits through

documentation and the demonstration of a "good faith" effort to improve conditions of confinement, increased accountability and enhanced public credibility for administrative and line staff, a safer and more humane environment for personnel and offenders, and the establishment of measurable criteria for upgrading programs, personnel, and physical plant on a continuing basis.

Prior to the DOJ investigation and as a response to an independent American Civil Liberties Union (ACLU) report in August 2003 citing allegation about the HYCF, the OYS, with the support of the Office of Juvenile Justice and Delinquency Prevention (OJJDP), applied for and received technical assistance from the National Juvenile Detention Association's (NJDA) Center for Research & Professional Development (CRPD). Hawaii received Jurisdictional Planning Assistance (JPA), a training needs assessment, and a staffing analysis for HYCF that would be an appropriate means to initiate system reform.

The ability of well-designed community-based programs to more effectively achieve the goal of public safety continues to be confirmed by research. A study of recidivism rates found that rates were lower in areas where community-based programs were fully implemented. The National Council on Crime and Delinquency concluded that community-based programs were more effective in promoting public safety than the institution-based system that preceded it. Additional research gathered by the Office of Juvenile Justice and Delinquency Prevention (OJJDP) also confirms that the placement of juvenile offenders in appropriate community-based programs does reduce the incidence of subsequent criminal behavior.

## G. <u>Discussion of Cost, Effectiveness, and Program Size Data</u>

During FY 04, the average daily population of youth committed to the HYCF was 60. Average cost per youth was approximately \$78,000/year. A total of 251 youth were committed to HYCF during FY 04.

Compared to residential community-based programs, institution-based programs are generally more costly. Thus, they should be utilized for only those youth that warrant secure custody and treatment. Many youth currently confined in secure

custody are placed there because of a lack of program options. Public safety is enhanced through the development of a continuum of alternative programs, which allows for the appropriate placement and treatment of youth. Community-based programs are a more effective means of treating youth that do not require secure custody. Residential alternative costs range approximately from \$54,000 to 68,000 per year/per youth, depending on the intensity of services and length of the program.

#### H. <u>Discussion of Program Revenue</u>

State and federal resources fund the program.

## I. Summary of Analysis Performed

During FY 04 the HYCF's vision is to move to "evidence-based" and "best practice" programs that meet the needs of youth confined at HYCF using the YLSI (Youth Level of Service Inventory) and other tools for assessment. OYS will continue to provide training/technical assistance in the use of the YLSI across the State and to assist in validation of this instrument with at-risk youth in Hawaii.

Utilize available federal technical assistance to improve programs and services. The Office of Juvenile Justice and Delinquency Prevention (OJJDP) provided national experts to assist with jurisdictional planning.

Plan for Deinstitutionalization of Status Offenders (Removal of Status Offenders and Non-offenders from secure detention and correctional facilities).

#### J. Further Considerations

The HYCF should only house youth that exhibit chronic, violent, or serious delinquent behavior and who are a threat to community safety. This facility provides highly specialized treatment-oriented programs to a small population and encourages intensive staff interaction with and supervision of youth. Because of

the high resident to staff ratio, emphasis will be placed on programming, behavior management, and treatment goals.

To determine which youth require secure confinement, comprehensive assessment and treatment planning must be provided to youth prior to commitment to secure confinement. Complete psychological, behavioral, social, educational and risk/need assessments must be done so appropriate action and disposition decisions can be made at all levels in the juvenile justice system.

Effectively assessing and identifying youth that require locked custody is meaningless if a range of appropriate community programs for youth are not available. Placements in programs, such as outreach and tracking, community-based residential programs, and alternative day programs must be available to provide a continuum of care for youth in need of supervision and structured services, but who do not require secure custody. A reemphasis on the use of the YSLI and to standardize its use among all agencies involved in decision making for the youth. In addition, services to strengthen the family structure and establish community-based support are necessary for those youth that will return home. Community and home-based services will provide long-term care and support for these youth and will enhance their opportunity for success. Additional efforts to better bundle vital programs and services, both in-facility and in-community, within a more structured aftercare/reentry program will also ensure youth transition smoothly back to their communities and deters further involvement in the juvenile justice system.

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REPORT P61-A

PROGRAM ID:

HMS601

PROGRAM STRUCTURE NO. 060107

PROGRAM TITLE:

# ADULT AND COMMUNITY CARE SERVICES

		IN DOLL	.ARS			IN THOUS	ANDS	
PROGRAM EXPENDITURES	FY2003-04	FY2004-05	FY2005-06	FY2006-07	FY2007-08	FY2008-09	FY2009-10	FY2010-11
OPERATING COST PERSONAL SERVICES	117.50* 5,741,643	117.50* 5,940,531	117.50* 6,272,472	117.50* 6,272,472	117.5* 6,273	117.5* 6,273	117.5* 6,273	117.5* 6,273
OTHER CURRENT EXPENSES	7,888,858	8,656,708	8,656,708	8,656,708	8,658	8,658	8,658	8,658
TOTAL OPERATING COST	13,630,501	14,597,239	14,929,180	14,929,180	14,931	14,931	14,931	14,931
BY MEANS OF FINANCING				!				
	99.58*	99.58*	99.58*	99.58*	99.6*	99.6*	99.6*	99.6*
GENERAL FUND	8,108,533	9,034,755	9,245,214	9,245,214	9,246	9,246	9,246	9,246
	17.92*	17.92*	17.92*	17.92*	17.9*	17.9*	17.9*	17.9*
OTHER FED. FUNDS	5,231,862	5,272,378	5,393,860	5,393,860	5,394	5,394	5,394	5,394
PRIVATE CONTRIB.	10,000	10,000	10,000	10,000	10	10	10	10
	*	*	*	*	*	*	*	*
INTERDEPT. TRANSFER	280,106	280,106	280,106	280,106	281	281	281	281
TOTAL POSITIONS	117.50*	117.50*	117.50*	117.50*	117.50*	117.50*	117.50*	117.50*
TOTAL PROGRAM COST	13,630,501	14,597,239	14,929,180	14,929,180	14,931	14,931	14,931	14,931
		===========		==============			========	

# PERFORMANCE MEASURES AND PROGRAM REVENUES

PROGRAM ID:

HMS-601

PROGRAM STRUCTURE NO: 060107

PROGRAM TITLE:

ADULT AND COMMUNITY CARE SERVICES

	FY03-04	FY04-05	FY05-06	FY06-07	FY07-08	FY08-09	FY09-10	FY10-11
MEASURES OF EFFECTIVENESS								
1 % ELIG DEPEND ADULTS M/SVCS STAY SAFE IN OWN HOME 2 % ELIG DEPEND ADULTS W/SVCS STAY SAFE IN DOM CARE 3 % DEPEND ADULTS M/APS NOT REABUSED OR NEGLECTED 4 %LOW-INC ADULTS ABLE TO PROV COMM SVS THRU COM LTC	90 95 95 98							
PROGRAM TARGET GROUPS								
1 # ADULTS REQUIRING IN-HOME SUPPORT SYCS 2 # ADULTS REQUIRING DOMICILIARY CARE SERVICES 3 # ADULTS REPORTED TO BE ABUSED/NEGLECTED 4 # ADULTS ELIG TO SERVE AS COMPANIONS/GRANDPARENTS	2608 175 525 373	2668 175 535 373						
PROGRAM ACTIVITIES								
1 # ADULTS PROVIDED SENIOR/RESPITE COMPANIONS 2 # ADULTS PROVIDED CHORE SERVICES 3 # ADULTS PROVIDED DAY CARE SERVICES 4 # ADULTS PROVIDED CASE MANAGEMENT 5 # ADULTS PROVIDED PERSONAL CARE 6 # ADULTS IN ADULT RESIDENTL CARE HOMES/FOSTER CARE 7 # ADULTS PROVIDED ADULT PROTECTIVE SVCS 8 # ADULTS HHO ARE COMPANIONS/GRANDPARENTS  PROGRAM REVENUES BY TYPE (IN THOUSANDS OF DOLLARS):	848 1150 85 1410 45 175 525 373	848 1150 85 1460 45 175 535 373						
TAXES LICENSES, PERMITS AND FEES REVENUES FROM THE USE OF MONEY AND PROPERTY REVENUE FROM OTHER AGENCIES: FEDERAL ALL OTHER CHARGES FOR CURRENT SERVICES FINES, FORFEITS AND PENALTIES NON-REVENUE RECEIPTS	4,944	4,944	4,944	4,944	4,944	4,944	4,944	4,944
TOTAL PROGRAM REVENUES	4,944	4,944	4,944	4,944	4,944	4,944	4,944	4,944
PROGRAM REVENUES BY FUND TO WHICH DEPOSITED (IN THOUSANDS O	F DOLLARS):							•
SPECIAL FUNDS	4,944	4,944	4,944	4,944	4,944	4,944	4,944	4,944
TOTAL PROGRAM REVENUES	4,944	4,944	4,944	4,944	4,944	4,944	4,944	4,944

#### Program Plan Narrative

Program ID: HMS 601

Program Structure Level: 06 01 07

Program Title: Adult and Community Care Services

## A. Statement of Program Objective

To prevent inappropriate institutionalization of dependent, disabled adults by providing them with a range of in-home and community-based social, health, and other supportive services, and provide protection from abuse, neglect, and exploitation for dependent adults.

## B. Description of Request and Compliance with Section 37-68(1)(A)(B)

The Department of Human Services is requesting \$45,144 in State funds and \$45,144 in Federal funds in each year of the 2006-2007 biennium for two permanent positions, a RPN V and a SSA IV, removed from the HMS 601 budget by the 2004 legislature. The requested funding will allow incumbent staff to continue their employment and provide services to Medicaid waiver program clients. The salaries for these two positions are 50% Federally matched because of their involvement with Medicaid waiver clients.

## C. <u>Description of Activities Performed</u>

The Adult and community Care Services Branch (ACCSB) provides supportive services to clients and their families to assist them to remain in the community instead of being placed in institutional settings. Services include those of the Medicaid waiver programs (Nursing Home Without Walls, Residential Alternatives Community Care, HIV Community Care, Developmental Disabilities/Mental Retardation, and Medically Fragile

Community Care); PACE; social services such as chore and adult day care; and specialized stipend services such as Foster Grandparents, Senior Companions, and Respite Companion Programs. Protective services are also provided to dependent adults to enable them to remain safely in the community. Finally, ACCSB is responsible for licenses adult day care centers in the State.

#### D. Statement of Key Policies Pursued

The policies pursued by ACCSB relate primarily to the development and coordination of public and private home and community-based services for persons in need of long-term care and the delivery of effective and efficient services to eligible clients.

## E. Identification of Important Program Relationships

The staff maintains relationships with other Divisions within the Department of Human Services as well as private, County, State, and Federal agencies and consumers to achieve the objectives of the community long-term care programs.

# F. <u>Description of Major External Trends Affecting the Program</u>

Major trends affecting ACCSB services include:

- 1. A rapidly growing aged population and increasing service demands and needs for long-term care services;
- 2. Public demand for home and community-based services to allow individuals to remain in their homes with coordinated public and private sector services;
- 3. Increases in drug abuse and domestic violence, which heightens the risk of harm for dependent adult; and
- 4. Increases in Medicaid costs for long-term care institutional services and the need to develop less expensive alternatives.

## G. Discussion of Cost, Effectiveness, and Program Size Data

ACCSB is continuing its efforts to address the need for improved client access to services and to coordinate the delivery of services through a continuum of long-term care. ACCSB continues to maximize its service delivery system by integrating and enhancing the skills of current staff.

## H. <u>Discussion of Program Revenue</u>

ACCSB receives revenues from the Federal government for some client services. The Medicaid waiver programs and PACE receive Federal Match reimbursement. Chore services receive Title XX Block Grant funds. The Senior/Respite Companion and Foster Grandparent Programs receive Federal Corporation for National and Community Service funds.

## I. Summary of Analysis Performed

None.

### J. Further Considerations

None.

REPORT P61-A

PROGRAM ID:

HMS603

PROGRAM STRUCTURE NO. 06020302

PROGRAM TITLE:

HOME & COMMUNITY-BASED CARE SERVICES

		IN DOLL	.ARS			IN THOUS	SANDS	
PROGRAM EXPENDITURES	FY2003-04	FY2004-05	FY2005-06	FY2006-07	FY2007-08	FY2008-09	FY2009-10	FY2010-11
CAPITAL IMPROVEMENT COSTS OTHER CURRENT EXPENSES	86,331,040	91,817,474	115,897,683	120,272,244	133,871	141,068	177,986	187,782
TOTAL OPERATING COST	86,331,040	91,817,474	115,897,683	120,272,244	133,871	141,068	177,986	187,782
BY MEANS OF FINANCING GENERAL FUND OTHER FED. FUNDS INTERDEPT. TRANSFER	13,027,039 51,505,685 21,798,316	13,877,039 54,146,633 23,793,802	16,913,364 66,191,306 32,793,013	17,507,433 68,696,463 34,068,348	21,862 78,274 33,735	23,475 82,640 34,953	30,876 104,068 43,042	33,495 109,796 44,491
TOTAL POSITIONS TOTAL PROGRAM COST	* 86,331,040	* 91,817,474	* 115,897,683	* 120,272,244 	* 133,871 	* 141,068	* 177,986	* 187,782

# PERFORMANCE MEASURES AND PROGRAM REVENUES

PROGRAM ID:

HMS-603

PROGRAM STRUCTURE NO: 06020302

PROGRAM TITLE:

HOME & COMMUNITY-BASED CARE SERVICES

	FY03-04	FY04-05	FY05-06	FY06-07	FY07-08	FY08-09	FY09-10	FY10-11
MEASURES OF EFFECTIVENESS								
1 % DISAB ADULTS/CHILDREN WHO STAY HOME W/ NHWW SVS	95	95	95	95	95	95	95	95
2 % DISAB ADULTS/CHILDREN WHO STAY HOME W/ HCC	95	95	95	95	95	95	95	95
3 % DISAB CHDRN STAY HOME/IN COMM PLACEMNT W/ MFCC	95	95	95	95	95	95	95	95
4 % AGED & DISAB ADULTS STAY IN COMM PLACEM W/ RACC	95	95	95	95	95	95	95	95
5 % DD/MR INDIVIDS STAY HOME IN ALT COMM PLACEMNT 6 % AGED & DISAB ADULTS STAY HOME W/PACE	95 95	95 95	95 95	95 95	95 95	95 95	95 95	95
PROGRAM TARGET GROUPS		,,	,,	,,	73	75	72	95
1 # DISAB ADULTS & CHDRN REQUIRING NHWW SYCS	910	1001	1100	1100	1010	4040		
2 # DISAB ADULTS &CHDRN REQUIRING HCC SVCS	95	95	95	1100 95	1210 95	1210	1210	1210
3 # DISAB CHILDREN REQUIRING MFCC SERVICES	50	50	50	50	50	95 50	95 50	95
4 # AGED & DISAB ADULTS REQUIRING RACC SERVICES	1200	1200	1200	1200	1200	1200	50 1200	50
5 # DISAB INDIVIDS REQUIRING HOME & COMM-BASED SVCS	1883	1986	2086	2086	2086	2086	2086	1200
6 # AGED & DISAB ADULTS REQUIRING PACE SERVICES	138	175	175	200	200	200	200	2086 200
ROGRAM ACTIVITIES			•					
1 # DISAB ADULTS & CHILDREN PROVIDED NHWW SVCS	910	1001	1100	1100	1210	1210	1210	1210
2 # DISABLED ADULTS & CHILDREN PROVIDED HCC SERVICES	95	95	95	95	95	95	95	95
3 # DISABLED CHILDREN PROVIDED MFCC SERVICES	50	50	50	50	50	50	50	50
4 # AGED & DISABLED ADULTS PROVIDED RACC SVCS	1200	1200	1200	1200	1200	1200	1200	1200
5 # DD/MR INDIVIDUALS PROVIDED H&CBS SERVICES	1883	1986	2086	2086	2086	2086	2086	2086
6 # AGED & DISAB ADULTS PROVIDED PACE SERVICES	138	175	175	200	200	200	200	200
ROGRAM REVENUES BY TYPE (IN THOUSANDS OF DOLLARS):								
TAXES LICENSES, PERMITS AND FEES								
REVENUES FROM THE USE OF MONEY AND PROPERTY								
REVENUE FROM OTHER AGENCIES: FEDERAL	52,005	52,005	52,004	52,004	52,004	52,004	52.004	52,004
ALL OTHER		·	•	•	,	22,000	32,004	32,004
CHARGES FOR CURRENT SERVICES								
FINES, FORFEITS AND PENALTIES NON-REVENUE RECEIPTS								
TOTAL PROGRAM REVENUES	52,005	52,005	52,004	52,004	52,004	52,004	52,004	52,004
PROGRAM REVENUES BY FUND TO WHICH DEPOSITED (IN THOUSANDS OF	DOLLARS):		ŕ		,	22,000	32,004	52,004
SPECIAL FUNDS	52,005	52,005	52,004	52,004	52,004	52,004	52,004	52,004
TOTAL PROGRAM REVENUES	52,005	52,005	52,004	52,004	52,004	52,004	•	•
	,	,	22,004	22,004	52,004	22,004	52,004	52,004

## **Program Plan Narrative**

Program ID: HMS 603

Program Structure Level: 06 02 03 02

Program Title: Home and Community-Based Care Services

### A. Statement of Program Objective

To prevent or delay institutionalization of persons with disabilities by providing Medicaid waiver payments.

## B. <u>Description of Request and Compliance with Section 37-68(1)(A)(B)</u>

Due to increased costs for Medicaid waiver payments, the Department is requesting for FY 2006 increased A funding of \$3,036,325 and adjustments to the levels of Federal (N) funding and interdepartmental transfer (U) funding by increases of \$12,044,673 and \$8,999,211 respectively. For FY 2007, the Department is requesting \$3,630,394 in A funds, and N and U funding level increases of \$14,549,830 and 10,274,546 respectively.

## C. <u>Description of Activities Performed</u>

The Adult and community Care Services Branch (ACCSB) provides services to persons with disabilities and their families to support home and community-based living as opposed to institutionalization in nursing facilities. The Medicaid waiver programs (Nursing Home Without Walls, Residential Alternatives Community Care, HIV Community Care, Developmental Disabilities/Mental Retardation, and Medically Fragile Community Care) and PACE provide an array of services designed to support the specific long-term needs of clients. Some services include, but are not limited to, case management, personal care, skilled nursing, adult day health, emergency

alarm response systems, environmental accessibility adaptations, non-medical transportation, respite, moving assistance, home maintenance, meal preparation, and housecleaning.

## D. Statement of Key Policies Pursued

DHS continues to pursue the goal of reducing the rising costs of nursing facility institutionalization through the expansion of home and community-based services.

## E. <u>Identification of Important Program Relationships</u>

ACCSB includes Medicaid waiver programs that receive Federal matching reimbursement from the Federal Department of Health and Human Services, Centers for Medicare and Medicaid Services (DHHS, CMS). ACCSB maintains relationships with other Divisions within the Department of Human Services as well as private, County, State and Federal agencies and consumers to achieve the objectives of the community long-term care programs.

## F. Description of Major External Trends Affecting the Program

Wait lists for nursing facility care continues to increase at a time when the State is preparing for the aging of a significant portion of its population. While nursing facility care is necessary to provide care for the medically

complex, efforts must be directed at assuring the effective utilization of those beds. In order to do so, efforts must be made to redirect the remaining population to other home and community-based alternatives.

## G. Discussion of Cost, Effectiveness, and Program Size Data

Since the inception of the Medicaid waiver programs in 1983, all Medicaid waiver programs have complied with Federal requirements for cost-effectiveness by providing services below the nursing facility institutional reimbursement. The programs continue to sustain nursing facility level of care individuals in their homes or in the community at less than 50% of nursing facility cost.

## H. <u>Discussion of Program Revenue</u>

Effective October 2004, all Medicaid waiver programs will receive 58.47% Federal matching reimbursement through DHHS, CMS for the cost of services provided.

## I. Summary of Analysis Performed

None.

## J. Further Considerations

None.

REPORT P61-A

PROGRAM ID:

HMS605

PROGRAM STRUCTURE NO. 06020304

PROGRAM TITLE:

COMMUNITY-BASED RESIDENTIAL SUPPORT

		IN THOUSANDS						
PROGRAM EXPENDITURES	FY2003-04	FY2004-05	FY2005-06	FY2006-07	FY2007-08	FY2008-09	FY2009-10	FY2010-11
CAPITAL IMPROVEMENT COSTS OTHER CURRENT EXPENSES	12,711,261	12,711,261	14,394,149	14,969,915	14,969	14,969	14,969	14,969
TOTAL OPERATING COST	12,711,261	12,711,261	14,394,149	14,969,915	14,969	14,969	14,969	14,969
BY MEANS OF FINANCING GENERAL FUND	12,711,261	12,711,261	14,394,149	14,969,915	14,969	14,969	14,969	14,969
TOTAL POSITIONS TOTAL PROGRAM COST	* 12,711,261 	* 12,711,261	* 14,394,149	14,969,915	* 14,969	* 14,969 ======	* 14,969 ======	* 14,969

REPORT P62

PROGRAM ID:

HMS-605

PROGRAM STRUCTURE NO: 06020304

PROGRAM TITLE:

COMMUNITY-BASED RESIDENTIAL SUPPORT

	FY03-04	FY04-05	FY05-06	FY06-07	FY07-08	FY08-09	FY09-10	FY10-11
MEASURES OF EFFECTIVENESS								
1 %ADULT SSI RECIPS IN LIC/CERT DOM CARE RCVG ST SSI	95	95	95	95	95	95	95	95
PROGRAM TARGET GROUPS								
1 # ADULT FED SSI RECIPS RESIDE IN LIC/CERTDOMCARE	2635	2635	2635	2635	2635	2635	2635	2635
PROGRAM ACTIVITIES								
1 AV# SSI RECIPS PLACD IN TYPE I ARCH & REC ST SSI 2 AV# SSI RECIPS PLACD IN TYPE II ARCH & REC ST SSI 3 AV# SSI RECIPS PLACD OTH DOM CARE & REC STATE SSI	1820 125 700							

#### PROGRAM REVENUES BY TYPE (IN THOUSANDS OF DOLLARS):

TAXES LICENSES, PERMITS AND FEES REVENUES FROM THE USE OF MONEY AND PROPERTY REVENUE FROM OTHER AGENCIES: FEDERAL

CHARGES FOR CURRENT SERVICES FINES, FORFEITS AND PENALTIES NON-REVENUE RECEIPTS

TOTAL PROGRAM REVENUES

#### **Program Plan Narrative**

Program ID: HMS 605

Program Structure Level: 06 02 03 04

Program Title: Community-Based Residential Support

#### A. Statement of Program Objective

To prevent inappropriate institutionalization of dependent, disabled adults by assisting with community-based residential needs.

# B. Description of Request and Compliance with Section 37-68(1)(A)(B)

The Department is requesting additional A funds totaling \$1,682,888 for FY 2006 and \$2,258,654 for FY 2007. The funds are for Supplemental Security Income (SSI) State Supplement Program (SSP) payments to individuals.

## C. <u>Description of Activities Performed</u>

The Adult and Community Care Services Branch (ACCSB) provides supportive services to clients and their families to assist them to remain in the community instead of in institutional settings. The requested funds will be used to supplement federal SSI benefits received by individuals residing in Adult Residential Care Homes and Community Care Foster Family Homes.

### D. Statement of Key Policies Pursued

The policies pursued under this program relate primarily to providing the requisite state supplemental payments to qualified federal SSI recipients.

### E. <u>Identification of Important Program Relationships</u>

The staff maintains relationships with other divisions within the Department of Human Services as well as private, County, State and Federal agencies and consumers to achieve the objectives of the community long-term care programs. SSP payments through this program are required under a Maintenance of Effort agreement with the Federal Centers for Medicare and Medicaid Services. Failure to maintain the payments will result in the loss of Federal Medicaid funds for the State.

## F. Description of Major External Trends Affecting the Program

The major trends affecting Adult and Community Care Services are:

- The rapidly growing aged population and increasing service demands and needs for long-term care services; and
- Public demand for home and community-based services to allow individuals to remain in the community with coordinated public and private services.

## G. Discussion of Cost, Effectiveness, and Program Size Data

Supplemental Security Income (SSI) State Supplement Program (SSP) payments are required adjuncts to federal SSI payments received by individuals residing in Adult Residential Care Homes (ARCH) and

Community Care Foster Family Homes. About 2,645 SSI-SSP recipients are expected each year.

## H. <u>Discussion of Program Revenue</u>

Payment levels are determined by statute and total funding is based on the number of individuals in placement.

## I. Summary of Analysis Performed

None.

## J. Further Considerations

None.

## OPERATING AND CAPITAL EXPENDITURES

PROGRAM ID:

HMS807

PROGRAM STRUCTURE NO. 06020202

PROGRAM TITLE:

TEACHER HOUSING

			IN THOUSANDS					
PROGRAM EXPENDITURES	FY2003-04	FY2004-05	FY2005-06	FY2006-07	FY2007-08	FY2008-09	FY2009-10	FY2010-11
OPERATING COST PERSONAL SERVICES OTHER CURRENT EXPENSES	* 57,771 300,796	* 57,771 300,796	* 60,121 300,796	60,121 300,796	* 60 301	* 60 301	* 60 301	* 60 301
TOTAL OPERATING COST	358,567	358,567	360,917	360,917	361	361	361	361
BY MEANS OF FINANCING								
REVOLVING FUND	358,567	358,567	<b>360,917</b>	360,917	* 361	* 361	* 361	* 361
CAPITAL IMPROVEMENT COSTS DESIGN	42,000							
TOTAL CAPITAL EXPENDITURES	42,000	=======================================		=======================================				
BY MEANS OF FINANCING G.O. BONDS	42,000							
TOTAL POSITIONS TOTAL PROGRAM COST	* 400,567 ======	* 358,567	* 360,917	360,917	* 361 ======	* 361 ======	* 361 =======	* 361

REPORT P62

PROGRAM ID:

HMS-807

PROGRAM STRUCTURE NO: 06020202

PROGRAM TITLE:

TEACHER HOUSING

	FY03-04	FY04-05	FY05-06	FY06-07	FY07-08	FY08-09	FY09-10	FY10-11
MEASURES OF EFFECTIVENESS						***************************************		
1 # TEACHERS HOUSED AS % OF THOSE REQ HSNG	100	100	100	100	100	100	100	100
PROGRAM TARGET GROUPS								
1 NUMBER OF TEACHERS REQUESTING HOUSING	85	85	85	85	85	85	85	85
PROGRAM ACTIVITIES								
1 # OF NEWLY CONSTRUCTED/RENOVATED RENTAL UNITS 2 NUMBER OF RENTAL UNITS REMOVED FROM PROGRAM 3 NUMBER OF RENTAL UNITS IN OPERATION	0 0 126	0 0 126	0 0 126	0 0 126	0 0 126	0 0 126	0 0 126	0 0 126
PROGRAM REVENUES BY TYPE (IN THOUSANDS OF DOLLARS):								
TAXES LICENSES, PERMITS AND FEES REVENUES FROM THE USE OF MONEY AND PROPERTY REVENUE FROM OTHER AGENCIES: FEDERAL ALL OTHER CHARGES FOR CURRENT SERVICES FINES, FORFEITS AND PENALTIES	226	226	226	226	226	226	226	226
NON-REVENUE RECEIPTS	400							
TOTAL PROGRAM REVENUES	626	226	226	226	226	226	226	226
PROGRAM REVENUES BY FUND TO WHICH DEPOSITED (IN THOUSANDS OF	DOLLARS):							
ALL OTHER FUNDS	626	226	226	226	226	226	226	226
TOTAL PROGRAM REVENUES	626	226	226	226	226	226	226	226

## A. Statement of Program Objectives

To facilitate the operations of lower education programs by providing housing accommodations to school-level certificated personnel where and if no other adequate private or leasing arrangements for housing are available within reasonable commuting distance from the assigned schools.

- B. <u>Description of Request and Compliance with Section 37-68 (1) (A) (B)</u>
  The budget request for the FB 2005-07 reflects a two year budget approach based on funding levels approved for the FY 2005.
- C. <u>Description of Activities Performed</u>
  Oversee the maintenance and management of Teacher Housing facilities.

## D. Statement of Key Policies Pursued

- 1. Concerted effort was made with the cooperation of the Department of Education (DOE) to phase out teacher cottages in areas where private housing units are available.
- 2. Policy B (3) of the Hawaii State Plan is to ensure that projects which impact housing provide affordable rental opportunities for employees.

## E. <u>Identification of Important Program Relationships</u>

To accommodate all teachers needing housing, the Housing and Community Development Corporation of Hawaii (HCDCH) maintains a close working relationship with DOE.

F. <u>Description of Major External Trends Affecting the Program</u>

The major external trend affecting the program are the changes in student enrollment and school curriculum which affect the numbers of teachers needed at each school site, and accordingly, the demand for housing.

## G. <u>Discussion of Cost, Effectiveness, and Program Size Data</u>

In general there were no significant discrepancies between previously planned and achieved program cost, effectiveness, and size level.

To conform to the program plan and objectives, ongoing discussions on housing needs are held with DOE staff.

In spite of early phase-out of units in certain areas, all teachers requesting housing were accommodated.

Although the number of units has remained consistent, the costs of operating and maintaining the units and replacement of equipment have increased. The HCDCH shall continue to use prudent judgment in the areas of repair to the units and replacement of equipment without sacrificing the necessary elements essential to a safe, decent, sanitary housing.

# H. <u>Discussion of Program Revenue</u>

The operating funds for the Teacher Housing Program are derived from rental revenue.

- I. <u>Summary of Analysis Performed</u> None.
- J. <u>Further Consideration</u> None.

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REPORT P61-A

PROGRAM ID:

HMS901

PROGRAM STRUCTURE NO. 060407

PROGRAM TITLE:

GENERAL SUPPORT FOR SOCIAL SERVICES

		IN DOLL	ARS	-		IN THOUS	SANDS	
PROGRAM EXPENDITURES	FY2003-04	FY2004-05	FY2005-06	FY2006-07	FY2007-08	FY2008-09	FY2009-10	FY2010-11
OPERATING COST PERSONAL SERVICES OTHER CURRENT EXPENSES	47.00* 2,405,885 737,003	47.00* 2,470,067 737,003	47.00* 2,537,352 737,003	47.00* 2,537,352 737,003	47.0* 2,537 738	47.0* 2,537 738	47.0* 2,537 738	47.0* 2,537 738
TOTAL OPERATING COST	3,142,888	3,207,070	3,274,355	3,274,355	3,275	3,275	3,275	3,275
BY MEANS OF FINANCING				!				
GENERAL FUND	27.56* 1,617,521 19.44*	27.56* 1,654,466 19.44*	27.56* 1,682,578 19.44*	27.56* 1,682,578 19.44*	27.6* 1,683 19.4*	27.6* 1,683 19.4*	27.6* 1,683 19.4*	27.6* 1,683 19.4*
OTHER FED. FUNDS	1,525,367	1,552,604	1,591,777	1,591,777	1,592	1,592	1,592	1,592
TOTAL POSITIONS TOTAL PROGRAM COST	47.00* 3,142,888 =======	47.00* 3,207,070	47.00* 3,274,355	47.00* 3,274,355	47.00* 3,275	47.00* 3,275	47.00* 3,275	47.00* 3,275

## PERFORMANCE MEASURES AND PROGRAM REVENUES

PROGRAM ID:

HMS-901

PROGRAM STRUCTURE NO: 060407

PROGRAM TITLE:

GENERAL SUPPORT FOR SOCIAL SERVICES

	FY03-04	FY04-05	FY05-06	FY06-07	FY07-08	FY08-09	FY09-10	FY10-11
MEASURES OF EFFECTIVENESS								
1 % EMPL WORKING W/OUT FORMAL GRIEVANCES	90	90	90	90	90	90	90	90
2 % FAIR HEARINGS DECIDED IN FAVOR OF DIVISION	75	75	75	75	75	75	75	75
3 % NEW EMPL COMPLTG INTRO COMP/PROG SKILLS COURSES	90	90	90	90	90	90	90	90
4 % ELIG EMPL COMPLTG PROG SPECIF SKILLS BEYND INTRO	100	100	100	100	100	100	100	100
5 % REQS FOR DIVISION LEVEL PLANS MET	90	90	90	90	90	90	90	90
6 % FED COMPLIANCE REVIEWS W/ NO SIGNIF NEG FINDINGS	90	90	90	90	90	90	90	90
7 % SOCIAL SERVICE CONTRACTS MONITORED	90	90	90	90	90	90	90	90
8 % MEDICAID WAIVER CONTRACTS MONITORED	90	90	90	90	90	90	90	90
9 % MEDICAID WAIVER CLAIMS POST-AUDITED	90	90	90	90	90	90	90	90
PROGRAM TARGET GROUPS		ı						
1 PERSONNEL IN DIVISION	660	660	660	660	660	660	660	660
2 CONTRACTED SOCIAL SERVICES PROVIDERS OF SERVICE	79	79	79	7 <del>9</del>	79	79	79	79
3 CONTRACTED WAIVER PROVIDERS OF SERVICE	80	80	80	80	80	80	80	80
PROGRAM ACTIVITIES								
1 # EMPL GRIEVANCES FILED DURING YR	9	9	9	9	9	9	9	9
2 # DIVISION FAIR HEARG DECISIONS DURING YR	8	8	8	8	8	8	8	8
3 # NEW DIVISION EMPLOYEES TRAINED DURING YEAR	150	150	150	150	150	150	150	150
4 # EMPL TRAINED IN PROG SPECIF SKILLS BEYND INTRO	1100	1100	1100	1100	1100	1100	1100	1100
5 # DIVISION LEVEL PLANS WRITTEN DURING YR	12	12	12	12	12	12	12	12
6 # FED COMPLIANCE REVIEWS DURING YR	10	10	10	10	10	10	10	10
7 # SOCIAL SERVICES CONTRACTS MONITORED DURING YR 8 # MEDICAID WAIVER CONTRACTS MONITORED DURING YR	71 80	71 80	71	71	71	71	71	71
8 # MEDICAID WAIVER CONTRACTS MONITORED DURING YR 9 # MEDICAID WAIVER CLAIMS POST-AUDITED DURING YR	4700	4700	80 4700	80 4700	80 4700	80 4700	80 4700	80 4700
PROGRAM REVENUES BY TYPE (IN THOUSANDS OF DOLLARS):								
TAXES								
LICENSES, PERMITS AND FEES								•
REVENUES FROM THE USE OF MONEY AND PROPERTY								
REVENUE FROM OTHER AGENCIES: FEDERAL	1,317	1,298	1,298	1,298	1,298	1,298	1,298	1,298
ALL OTHER	_,	-,	_,	-,	-,-/-	1,270	1,170	1,270
CHARGES FOR CURRENT SERVICES								
FINES, FORFEITS AND PENALTIES								
NON-REVENUE RECEIPTS								
TOTAL PROGRAM REVENUES	1,317	1,298	1,298	1,298	1,298	1,298	1,298	1,298
PROGRAM REVENUES BY FUND TO WHICH DEPOSITED (IN THOUSANDS	OF DOLLARS):							
GENERAL FUND								
SPECIAL FUNDS	1,317	1,298	1,298	1,298	1,298	1,298	1,298	1,298
TOTAL PROGRAM REVENUES	1,317	1,298	1,298	1,298	1,298	1,298	1,298	1,298

#### A. Statement of Program Objectives

To enhance program effectiveness and efficiency by contracting for services, providing quality assurance, monitoring programs, administering grants and federal funds, providing training and information systems support, and providing other administrative and housekeeping services.

#### B. <u>Description of Request and Compliance with Section 37-68(1)(A)(B)</u>

No request is being made. No new programs are being proposed. No funding consideration is required.

## C. <u>Description of Activities Performed</u>

Support Services staff perform the following major activities: planning; budget coordination and monitoring; staff training; contracting; grants management and compliance monitoring; and maintenance of information systems. These activities are conducted in order to provide administrative direction and support in the planning, development, and implementation of comprehensive statewide social service programs that include child welfare services and adult and community care services, including fiscal and monitoring responsibilities for the Medicaid waiver program.

#### D. Statement of Key Policies Pursued

The program pursues the following general polices for the Social Services Division (SSD):

- 1. Responsive and effective social service programs throughout the state;
- 2. Efficient administration of state and federally financed programs;
- 3. Provision of a supportive and safe working environment for successful employee and program performance.

#### E. Identification of Important Program Relationships

The program maintains relations with other divisions within the Department of Human Services, as well as private, county, state and federal agencies and consumers to achieve the objectives of the social service programs.

Within SSD, close coordination of training, planning, data and fiscal information, and contracting efforts with the Adults and Community Care Services Branch (ACCSB) and the Child Welfare Services Branch (CWSB) is needed to meet programmatic needs of the branches. These activities include maintenance of all Child Welfare state plans required to qualify the state for grants under Title XX, Title IV-B and Title IV-E.

Coordination with Med-Quest Division and the Department of Health is required to ensure quality care of Medicaid Waiver clients and receipt of 50% matching federal funds as required by the Health Care Finance Administration. Since the inception of the Medicaid Waiver programs in 1983, it has been demonstrated that the waiver programs are a cost-effective alternative to institutional care for many individuals.

### F. Description of Major External Trends Affecting the Program

Major trends affecting social service programs are:

- Welfare reform efforts which affect family stability and consequently the care of children and disabled adults;
- Increasing drug abuse and family violence which lead to more children at risk of harm;
- 3. Aging of the population and pressure for more coordinated and extensive long-term care services;
- 4. Demand for home and community-based services that are better integrated and coordinated with other public and private providers.

### G. Discussion of Cost, Effectiveness and Program Size Data

Program performance is measured in relation to the support provided to the programs and personnel under its administration. These measures include employee grievances, fair hearings related to client appeals, staff training, planning efforts, federal compliance reviews, computer system and equipment requests, contract/provider monitoring, and waiver payments.

## H. Discussion of Program Revenue

Revenues for the program include state and federal funds (Title IV-E, Adoption Assistance; Title XIX, Medicaid; and Title XX, Social Services Block Grant).

### I. Summary of Analysis Performed

None.

### J. Further Considerations

None.

REPORT P61-A

PROGRAM ID:

HMS902

PROGRAM STRUCTURE NO. 060404

PROGRAM TITLE:

GENERAL SUPPORT FOR HEALTH CARE PAYMENTS

		IN DOLL	ARS			IN THOUS	ANDS	
PROGRAM EXPENDITURES	FY2003-04	FY2004-05	FY2005-06	FY2006-07	FY2007-08	FY2008-09	FY2009-10	FY2010-11
OPERATING COST PERSONAL SERVICES OTHER CURRENT EXPENSES	208.00* 11,691,816 14,425,065	208.00* 12,331,321 14,425,065	207.00* 11,354,024 14,425,065	207.00* 11,354,024 14,425,065	207.0* 11,354 14,425	207.0* 11,354 14,425	207.0* 11,354 14,425	207.0* 11,354 14,425
TOTAL OPERATING COST	26,116,881	26,756,386	25,779,089	25,779,089	25,779	25,779	25,779 =======	25,779
BY MEANS OF FINANCING				!				
GENERAL FUND	102.99* 9,277,658	102.99* 9,586,902	102.49* 9,027,008	102.49* 9,027,008	102.5* 9,027	102.5* 9,027	102.5* 9,027	102.5* 9,027
OTHER FED. FUNDS	105.01* 16,839,223	105.01* 17,169,484	104.51* 16,752,081	104.51* 16,752,081	104.5* 16,752	104.5* 16,752	104.5* 16,752	104.5* 16,752
TOTAL POSITIONS TOTAL PROGRAM COST	208.00* 26,116,881	208.00* 26,756,386	207.00* 25,779,089	207.00* 25,779,089	207.00* 25,779	207.00* 25,779	207.00* 25,779	207.00* 25,779
		==========			=======	20,117	20,777	23,777

## PERFORMANCE MEASURES AND PROGRAM REVENUES

PROGRAM ID:

HMS-902

PROGRAM STRUCTURE NO: 060404

PROGRAM TITLE:

GENERAL SUPPORT FOR HEALTH CARE PAYMENTS

	FY03-04	FY04-05	FY05-06	FY06-07	FY07-08	FY08-09	FY09-10	FY10-11
MEASURES OF EFFECTIVENESS								
1 % APPS PROCESSED W/IN SPECIF TIMELINESS CRITERIA 2 % RECIP FAIR HRGS HELD DECIDED IN FAVOR OF DHS 3 %MEMB GRIEVNCES RESOLVED BEFORE DIV ADJUDCTN 4 % EMPLOYEE GRIEVANCE DECISIONS IN FAVOR OF DIV	91 93 91 91							
PROGRAM TARGET GROUPS								
1 # HEALTH PLANS PARTICIPATING IN PROGRAM 2 NUMBER OF PROVIDERS 3 # OF ELIGIBLE MEMBERS WITHIN PROGRAM 4 # OF MEDQUEST DIVISION PERSONNEL  PROGRAM ACTIVITIES	3 2000 169000 320							
1 # TRAINING SESSIONS CONDUCTED BY MEDQUEST DIV 2 # PUB EDUC/INFO EVENTS THAT MQD PARTICIPATES IN 3 # OF GRIEVANCES BY ELIG MEMBERS AGAINST HTH PLANS	20 50 10							
PROGRAM REVENUES BY TYPE (IN THOUSANDS OF DOLLARS):								
TAXES LICENSES, PERMITS AND FEES REVENUES FROM THE USE OF MONEY AND PROPERTY REVENUE FROM OTHER AGENCIES: FEDERAL ALL OTHER CHARGES FOR CURRENT SERVICES FINES, FORFEITS AND PENALTIES NON-REVENUE RECEIPTS	8,539	9,759	9,759	9,760	9,760	9,760	9,760	9,760
TOTAL PROGRAM REVENUES	8,539	9,759	9,759	9,760	9,760	9,760	9,760	9,760
PROGRAM REVENUES BY FUND TO WHICH DEPOSITED (IN THOUSANDS O	F DOLLARS):							
SPECIAL FUNDS	8,539	9,759	9,759	9,760	9,760	9,760	9,760	9,760
TOTAL PROGRAM REVENUES	8,539	9,759	9,759	9,760	9,760	9,760	9,760	9,760

## A. Statement of Program Objectives

To enhance program effectiveness and efficiency by formulating policies, administering operations and personnel, and providing other administrative services.

# B. Description of Request and Compliance with Section 37-68(1)(A)(B)

No additional funding amounts are needed.

# C. Description of Activities Performed

The major activities of this program are to perform overall program planning, implementation, maintenance, review and modification for medical assistance programs and services. Staffs provide long- and short-range planning, develop new services in response to federal and state initiatives/requirements, review and research federal and state policy issues, initiate policy changes, promulgate rules and regulations, conduct public hearings, develop provider participation, conduct preliminary investigation of fraud and abuse, conduct quality control reviews, recover overpaid funds, provide in-service training, explore new alternatives in the provisions of health care services, provide public education and coordinate activities with program staff within the department.

## D. Statement of Key Policies Pursued

The Medical Assistance Program responds to state and federal initiatives to provide adequate access and quality health care to the low-income population in an efficient and cost-effective manner. In seeking to accomplish these goals, the program has established a statewide Section 1115 Medicaid Waiver Demonstration Program called Hawaii QUEST (QUEST). QUEST serves clients in the financial assistance programs, Temporary Assistance to Needy Families (TANF) and General Assistance (GA) clients, as well as those in the former State Health Insurance Program (SHIP). Children up to 200% of the federal poverty level in the federal State Health Children's Insurance Program (SCHIP), the state funded Immigrant Children Program and Compact Free Association children are also receiving their health care

through the QUEST program. These patients have access to care via a fully capitated managed care program. The department privatized the administration of health care for this population and is now purchasing private health insurance for this group. In so doing, the department is partnering with the private sector, enabling more children to have comprehensive health care services, and maximizing federal funds for the GA and SHIP programs. The department will continue its efforts to improve the program and plans to move the Aged, Blind and Disabled Populations into managed care.

## E. Identification of Important Program Relationships

The program coordinates with the income maintenance programs as well as the social services programs within DHS. The program has an on-going relationship with the Department of Health to ensure the reduction of duplication of services and funding; similar coordination will be a focus with the Department of Education as well. The program has a contract with the federal Centers for Medicare and Medicaid Operations (CMS), the agency that oversees Medicaid. CMS is a partner both programmatically and fiscally in the health care programs for the indigent population. Additionally, with the implementation of QUEST, the program has contracts with medical, behavioral health plans and the Department of Health.

# F. <u>Description of Major External Trends Affecting the Program</u>

The limited tax revenue base has impacted all government programs that provide or support the delivery of health services. Because QUEST is a program with access to federal funds, there are continual requests by the State Administration and Legislature to utilize QUEST to draw down federal funds for other programs within the State, largely Department of Health services. The Department has been working with various state agencies to increase the maximization of federal funds into the Medicaid Program. All maximization projects must be approved by CMS to avoid any violation as it could lead to federal sanctions and repayment of any federal dollars received. Additional QUEST program staff time and effort are required to understand the various program services and their funding needs to determine whether the

services are Medicaid reimbursable and to estimate whether they can be covered under the budget neutrality limit. If the decision is made to pursue federal reimbursement, QUEST program staff must confirm changes to the QUEST program with the federal government, develop and implement system changes and develop and implement additional monitoring activities.

Finally, the State Medicaid program, DHS and especially its Med-QUEST Division must meet the privacy, security and transactions and code sets requirements established by the Health Insurance Portability and Accountability Act (HIPAA). These activities require substantial changes to systems, processes, and procedures.

### G. Discussion of Cost, Effectiveness and Program Size Data

The staff ensures program cost effectiveness and recommends program modification in response to significant program changes (i.e., population growth, federal mandates, etc.). As federal and state laws focus on public assistance programs, specifically Medicaid, program planning and analysis will be required to comply with changes to these laws.

#### H. Discussion of Program Revenues

The program receives 50% matching funds from the Department of Health and Human Services, with some enhanced funding at 75% for specific activities.

## I. Summary of Analysis Performed

None.

#### J. Further Considerations

None.

REPORT P61-A

PROGRAM ID:

HMS903

PROGRAM STRUCTURE NO. 060405

PROGRAM TITLE:

GEN SPPT FOR BEN, EMPLOYMT & SPPT SVCS

DDOCDAM EMPENDATIONS		IN DOLL	.ARS	-		IN THOUS	SANDS	
PROGRAM EXPENDITURES	FY2003-04	FY2004-05	FY2005-06	FY2006-07	FY2007-08	FY2008-09	FY2009-10	FY2010-11
OPERATING COST PERSONAL SERVICES OTHER CURRENT EXPENSES	105.00* 5,127,586 31,804,021	105.00* 5,302,406 31,804,021	110.00* 6,041,280 31,804,021	110.00* 6,041,280 31,804,021	110.0* 6,040 31,805	110.0* 6,040 31,805	110.0* 6,040 31,805	110.0* 6,040 31,805
TOTAL OPERATING COST	36,931,607	37,106,427	37,845,301	37,845,301	37,845	37,845	37,845	37,845
BY MEANS OF FINANCING				1				
GENERAL FUND	57.07* 10,082,792	57.07* 10,176,047	59.96* 10,532,725	59.96* 10,532,725	59.9* 10,533	59.9* 10,533	59.9* 10,533	59.9* 10,533
OTHER FED. FUNDS	47.93* 26,848,815	47.93* 26,930,380	50.04* 27,312,576	50.04* 27,312,576	50.1* 27,312	50.1* 27,312	50.1* 27,312	50.1* 27,312
TOTAL POSITIONS TOTAL PROGRAM COST	105.00* 36,931,607	105.00* 37,106,427	110.00* 37,845,301	110.00* 37,845,301	110.00* 37,845	110.00* 37,845	110.00* 37.845	110.00* 37.845
		**======		========			=======	======

## PERFORMANCE MEASURES AND PROGRAM REVENUES

PROGRAM ID:

HMS-903

PROGRAM STRUCTURE NO: 060405

PROGRAM TITLE:

GEN SPPT FOR BEN, EMPLOYMT & SPPT SVCS

	FY03-04	FY04-05	FY05-06	FY06-07	FY07-08	FY08-09	FY09-10	FY10-11
MEASURES OF EFFECTIVENESS								
1 % OF RECIP FAIR HRGS HELD DECIDED IN FAVOR OF DEPT 2 % EMPLOYEES WORKING W/O FORMAL GRIEVANCES	85 98 0	85 98 0	85 98 0	85 98 0	85 98 0	85 98 0	85 98	85 98
3 # OF COMPLAINTS RECEIVED FROM CONTRACTED PROVIDERS 4 NUMBER OF CONTRACTS PROCESSED IN TIMELY MANNER	58	<b>5</b> 8	58	58	58	58	0 58	0 58
PROGRAM TARGET GROUPS								÷
1 CONTRACTED PROVIDERS OF SERVICES TO THE DIVISION 2 NUMBER OF PERSONNEL IN THE DIVISION	38 796							
PROGRAM ACTIVITIES								
1 # OF INFO SYSTEM ENHANCEMENTS/MODS/SOLUTIONS IN FY 2 # OF FRAUD INVESTIGATIONS COMPLETED IN FY 3 # FAIR HEARINGS HELD IN DIVISION 4 # OF EMPLOYEE GRIEVANCES FILED IN THE DIVISION 5 # OF DIV EMPLOYEES TRAINED IN PGM/SYSTEM BASICS 6 # OF DIV EMPLOYEES PROVIDED INTERMED LEVEL TRNG 7 # CONTRACTS PROCESSED FOR THE DIVISION	220 168 480 12 1000 450 58							
PROGRAM REVENUES BY TYPE (IN THOUSANDS OF DOLLARS):  TAXES LICENSES, PERMITS AND FEES REVENUES FROM THE USE OF MONEY AND PROPERTY REVENUE FROM OTHER AGENCIES: FEDERAL ALL OTHER CHARGES FOR CURRENT SERVICES FINES, FORFEITS AND PENALTIES NON-REVENUE RECEIPTS	15,197	15,197	15,197	15,197	15,197	15,197	15,197	15,197
TOTAL PROGRAM REVENUES	15,197	15,197	15,197	15,197	15,197	15,197	15,197	15,197
PROGRAM REVENUES BY FUND TO WHICH DEPOSITED (IN THOUSANDS O	F DOLLARS):							
SPECIAL FUNDS	15,197	15,197	15,197	15,197	15,197	15,197	15,197	15,197
TOTAL PROGRAM REVENUES	15,197	15,197	15,197	15,197	15,197	15,197	15,197	15,197

### A. Statement of Program Objectives

To enhance program effectiveness and efficiency by formulating policies, administering operations and personnel, and providing other administrative and housekeeping services.

# B. Description of Request and Compliance with Section 37-68(1)(A)(B)

There were no new programs added in FY 2004. Similarly, there are no plans to add new programs. The requests are housekeeping in nature and involve the transfer of positions between HMS 236 and HMS 903 to reflect the reorganization of the Oahu Branch which was completed in State Fiscal Year 2004. As part of the reorganization a Social Work Office was established in HMS 903FO, Oahu Branch Administration, to centralize the delivery of social services to clients under a social services supervisor.

# C. <u>Description of Activities Performed</u>

There are four major functions under which program activities are conducted:

- The core function of planning, program development, administration (of operations and personnel), coordination/collaboration (among programs, with other agencies, and with the community), and overall performance monitoring/assessment/feedback for:
  - a) Financial assistance
  - b) Food stamp assistance
  - c) Employment and child care assistance;
- 2. The user support function for automated systems;
- 3. The training/staff development function; and
- 4. The investigations and overpayment recovery function.

## D. Statement of Key Policies Pursued

- 1. Responsive and effective service delivery and program administration.
- 2. Efficient program administration.
- 3. A supportive and safe working environment for successful employee and program performance within the limits of available resources.
- 4. Expansion of employment and support services to families to assist families in obtaining or maintaining self sufficiency.

## E. Identification of Important Program Relationships

Relations are maintained with other divisions within the Department of Human Services as well as private, county, state and federal programs, private business, and private sector agencies in order to achieve the overall objectives of the department.

## F. Description of Major External Trends Affecting the Program

New Federalism, welfare reform and devolution (federal funding limits, a shift from matching to non-matching grants, and increased state flexibility) provide challenges as well as opportunities for states as they reform their welfare programs. For Hawaii, transforming welfare means implementing changes that place greater emphasis on clients assuming responsibility to obtain and maintain employment and a greater partnership with the business community and private sector agencies.

## G. Discussion of Cost, Effectiveness, and Program Size Data

 A large portion of the program's expenditures consist of fixed costs and essential services: operation and maintenance of the HAWI and the HANA computer systems, along with their associated software and network equipment; contracts with public agencies and private providers for employment and child care services; program development; fraud investigation and recovery; and training for eligibility determination and employment services workers.

# 2. Planned Level of Program Effectiveness

The percentage of recipient fair hearings held that were decided in favor of the Department: this rate is projected to remain at 85%.

The percentage of employees working without formal grievances: we expect the rate to remain high.

The number of complaints received from contracted providers: there were none in FY 2004, and due to improved administration, we do not anticipate any complaints in the future.

The number of contracts processed in a timely manner: improved contract administration enabled the program to process all contracts on time in FY 2004, and we intend to maintain that level in the future.

## 3. Projected Target Group Size

The number of contracted providers of services to the division: this number should increase as we increase funding TANF programs. The number of personnel in the division: this number is expected to remain steady.

## 4. Projected Levels of Program Activities

The number of information system enhancements/modifications/solutions in the division per fiscal year: although the number is projected to remain steady, the scale of the projects such as the HAWI redesign will be a massive undertaking.

The number of fraud investigations per fiscal year: the number is projected to increase slightly.

The number of employee grievances filed: the number is projected to remain the same.

The number of division employees provided training in program/system basics: The number should remain steady through the planning period.

The number of division employees provided intermediate level skill development training for the seasoned worker: the number increased in FY 2004, and we expect it to remain at this level.

The number of contracts processed for the division: the number is projected to increase.

## H. Discussion of Program Revenues

The program receives funds from both the state and federal governments. Administrative support of the Temporary Assistance to Other Needy Families; Aid to the Aged, Blind and Disabled; and General Assistance programs are 100% state funded. Support for the Low Income Home Energy Assistance program is 100% federally funded. The program receives 50% federal funding participation for support for the Medicaid and Food Stamp programs. A portion of the Temporary Assistance to Needy Families and Child Care and Development Fund block grants are allocated to the program as well.

## I. Summary of Analysis Performed

None.

## J. Further Considerations

None.

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REPORT P61-A

PROGRAM ID:

HMS904

PROGRAM STRUCTURE NO. 060406

PROGRAM TITLE:

GENERAL ADMINISTRATION (DHS)

PRACE III		IN DOLL	.ARS			IN THOUS	SANDS	
PROGRAM EXPENDITURES	FY2003-04	FY2004-05	FY2005-06	FY2006-07	FY2007-08	FY2008-09	FY2009-10	FY2010-11
OPERATING COST PERSONAL SERVICES OTHER CURRENT EXPENSES	188.00* 8,039,571 1,461,517	188.00* 8,346,272 1,318,839	189.00* 8,550,892 1,318,839	189.00* 8,550,892 1,318,839	189.0* 8,551 1,319	189.0* 8,551 1,319	189.0* 8,551 1,319	189.0* 8,551 1,319
TOTAL OPERATING COST	9,501,088	9,665,111	9,869,731	9,869,731	9,870	9,870	9,870	9,870
BY MEANS OF FINANCING				į				
GENERAL FUND	172.84* 8,089,901	172.84* 8,226,128	173.34* 8,404,533	173.34* 8,404,533	173.3* 8,404	173.3* 8,404	173.3* 8,404	173.3* 8,404
OTHER FED. FUNDS	15.16* 1,411,187	15.16* 1,438,983	15.66* 1,465,198	15.66* 1,465,198	15.7* 1,466	15.7* 1,466	15.7* 1,466	15.7* 1,466
TOTAL POSITIONS TOTAL PROGRAM COST	188.00* 9,501,088 =======	188.00* 9,665,111	189.00* 9,869,731	189.00* 9,869,731	189.00* 9,870	189.00* 9,870	189.00* 9,870	189.00* 9,870

## PERFORMANCE MEASURES AND PROGRAM REVENUES

PROGRAM ID:

HMS-904

PROGRAM STRUCTURE NO: 060406

PROGRAM TITLE:

GENERAL ADMINISTRATION (DHS)

	FY03-04	FY04-05	FY05-06	FY06-07	FY07-08	FY08-09	FY09-10	FY10-11
MEASURES OF EFFECTIVENESS								
1 PERCENT OF SF-1 DECISIONS UPHELD BY DPS	96	96	96	96	96	96	96	96
2 % OF APPEALS RESOLVED W/IN SPECIFIED TIME CRITERIA	90	90	90	90	90	90	90	90
3 % HMS904 EMPLOYEES WORKING W/O FORMAL GRIEVANCES	98	98	98	98	98	98	98	98
4 % DHS EMPLOYEES WORKING W/O FORMAL GRIEVANCES	97	97	97	97	97	97	97	97
5 % FEDERAL FUNDS DRAWN DOWN W/IN SPEC TIME CRITERIA	95	95	95	95	95	95	95	95
6 % CONTRACT PAYMTS PAID W/IN SPECIFIED TIME CRIT	85	85	85	85	85	85	85	85
7 LEVEL OF CLIENT SATISFACTION REGARDING MSO PROJS	70	70	70	70	70	70	70	70
8 % IT PROJECTS COMPLETED W/IN SPEC TIME CRITERIA	90	90	90	90	90	90	90	90
PROGRAM TARGET GROUPS								
1 NUMBER OF PERSONNEL IN DEPT	2000	2000	2000	2000	2000	2000	2000	2000
2 # OF DIVISIONS & ATTACHED AGENCIES IN THE DEPT	5	5	5	5	5	5	5	5
PROGRAM ACTIVITIES								
1 NUMBER OF APPEALS CONDUCTED (ANNUALLY)	700	700	700	700	700	700	700	700
2 NUMBER OF SF-1'S PROCESSED (ANNUALLY)	600	600	600	600	600	600	600	600
3 NUMBER OF WARRANT VOUCHERS PROCESSED (ANNUALLY)	10000	10000	10000	10000	10000	10000	10000	10000
4 NUMBER OF MANDATED FISCAL FEDERAL REPORTS (ANNUAL)	252	252	252	252	252	252	252	252
5 NUMBER OF FORMAL GRIEVANCES FILED (ANNUALLY)	60	60	60	60	60	60	60	60
6 # AUTOMATION INITIATIVES IMPLEMENTED (ANNUALLY)	30	36	36	36	36	36	36	36
PROGRAM REVENUES BY TYPE (IN THOUSANDS OF DOLLARS):								
TAXES								
LICENSES, PERMITS AND FEES								
REVENUES FROM THE USE OF MONEY AND PROPERTY								
REVENUE FROM OTHER AGENCIES: FEDERAL ALL OTHER	1,830	1,830	1,830	1,830	1,830	1,830	1,830	1,830
CHARGES FOR CURRENT SERVICES	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
FINES, FORFEITS AND PENALTIES NON-REVENUE RECEIPTS			ŕ	•	,			20,000
TOTAL PROGRAM REVENUES	21,830	21,830	21,830	21,830	21,830	21,830	21,830	21,830
PROGRAM REVENUES BY FUND TO WHICH DEPOSITED (IN THOUSANDS OF	DOLLARS):			•	·	,	,	22,000
GENERAL FUND	20,000	20,000	20,000	20,000	20.000	20.000	20.000	20.000
SPECIAL FUNDS	1,830	1,830	1,830	1,830	1,830	20,000 1,830	20,000 1,830	20,000 1,830
TOTAL PROGRAM REVENUES	21,830	21,830	21,830	21,830	21,830	21,830	21,830	21,830

#### A. Statement of Program Objectives

To enhance program efficiency and effectiveness by formulating overall policies, directing operations and personnel and providing other administrative and housekeeping services.

# B. Description of Request and Compliance with Section 37-68(1)(A)(B)

The program has one request, the transfer of one permanent position, a Program Budget Analyst III, from HMS 902, General Support for Health Care Payments, to HMS 904.

## C. Description of Activities Performed

The General Administration Program, which consists of the Office of the Director, Fiscal Management Office, Personnel Office, Management Services Office, Office of Information Technology and Administrative Appeals Office, provides administrative and fiscal direction and control as well as technical assistance to the various programs within the Department. The activities are grouped into three major categories:

- Formulating Overall Policies Plan and develop short- and long-range programs
  to achieve the objectives of the major program areas within the Department;
  evaluate program policies and procedures and initiate changes when applicable;
  propose State and Federal legislation and conduct research related to program
  needs.
- Directing Operations and Personnel Evaluate quality and quantity of services rendered by programs; conduct studies and develop management improvement programs; enhance employee skills and improve work performance through inservices training and staff development programs; safeguard employee health and

welfare; assure adequate and appropriate work force to maintain a satisfactory operational level; and participate in labor relations and collective bargaining contract negotiations.

3. Providing Other Administrative Services – Maintain a system of fiscal control and reporting on state, federal and other funds; maintain a system of purchasing, disbursement and inventory management; provide technical assistance to program managers in budget preparation and execution; develop, install and maintain an effective information system; and coordinate rules and regulations for programs.

#### D. Statement of Key Policies Pursued

Provide leadership, direction and assistance to various programs within the department while placing greater emphasis on accountability of program managers in meeting program objectives and addressing the needs of families within the community.

#### E. <u>Identification of Important Program Relationships</u>

On the federal level, this program works closely with the Department of Health and Human Services in its management and fiscal components. In the private sector, this program contracts with many providers of services who complement the level of service provided by the department.

## F. Description of Major External Trends Affecting the Program

Change of federal programs and federal funding levels as well as changes in public attitudes toward the department's programs have a significant impact on the activities of the General Administration Program.

# G. Discussion of Cost, Effectiveness, and Program Size Data

The program continues to provide major leadership in addressing the delivery of services provided to our clients and in the use of technology to improve our efficiency and effectiveness.

## H. Discussion of Program Revenues

Administrative costs in support of federally funded programs are partially funded by the federal agencies.

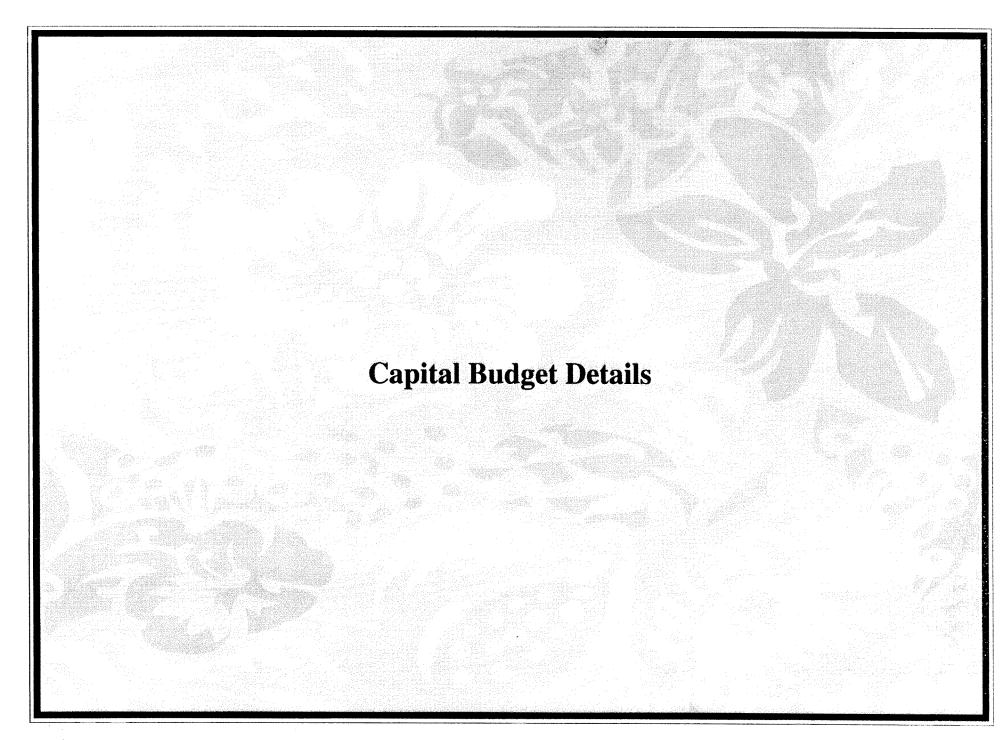
## I. Summary of Analysis Performed

None.

## J. Further Considerations

The ability of the program to respond in a timely manner to the needs of the community requires a "community-based" orientation by administrators and a continual search for alternative ways of providing services to the community.

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STATE OF HAWAII

# REQUIRED CAPITAL APPROPRIATIONS - BY CAPITAL PROJECT IN THOUSANDS OF DOLLARS

REPORT B78 PAGE 70

PROGRAM ID

HMS-220

PROGRAM STRUCTURE NO. 06020201

PROGRAM TITLE

RENTAL HOUSING SERVICES

	PRIORITY NUMBER	LOC	SCOPE	PRO	JECT TITLE			BUDGET P	FRIOD					
HOMBER	NORBER	COST	ELEMENT/MOF	PROJECT Total	PRIOR YRS	FY 03-04	FY 04-05	FY 05-06	FY 06-07	FY 07 08	FY 08-09	FY 09-10	FY 10-11	SUCCEED YEARS
RH006			REPLACEMENT	HOUSING CESS	POOL CONVERS	SIONS								
		DESIG CONST	N RUCTION	900 5,100			300 1,700	300 1,700	300 1,700				_	
		TC	OTAL.	6,000			2,000	2,000	2,000					
		G.O.	BONDS	6,000			2,000	2,000	2,000					
04022			NEM	LAIOLA GENERA	ATOR, HEAT I	PUMP, AND LIC	GHTING, (	DAHU						· •• •• •• •• •• •• •• •• •• •• •• •• ••
		DESIG	GN FRUCTION	5 65			5 65							
		TO	DTAL	70			70							• ** ** ** ** · · · · · · · · · · · · ·
		G.O.	BONDS	70			70							
04023			NEM	WAIAKA HAZAR	DOUS MATERI	ALS ABATEMEN	T, OAHU		***************************************				· · · · · · · · · · · · · · · · · · ·	
		DESI(	GN TRUCTION	10 90			10 90							
		T(	OTAL	100			100	· · · · · · · · · · · · · · · · · · ·						
		G.O.	BONDS	100			100		,					
P04024			NEM	HAUIKI HOMES	HAZARDOUS	MATERIALS AB	ATEMENT,	 0ahu						
		DESI CONS	GN TRUCTION	100 900			100 900							
		т	OTAL	1,000			1,000							
		G.O.	BONDS	1,000			1,000							

STATE OF HAWAII PROGRAM ID

HMS-220

# REQUIRED CAPITAL APPROPRIATIONS - BY CAPITAL PROJECT IN THOUSANDS OF DOLLARS

REPORT B78 PAGE 71

PROGRAM STRUCTURE NO. 06020201

PROGRAM TITLE

RENTAL HOUSING SERVICES

PROJECT NUMBER	PRIORITY NUMBER	LOC	SCOPE	PRO	JECT TITLE						·			
NUMBER	NUMBER			PROJECT	PRIOR	FY	FY	BUDGET P		. FW				
		COST	ELEMENT/MOF	TOTAL	YRS	03-04	04-05	05-06	FY 06-07	FY 07 08	FY 08-09	FY 09-10	FY 10-11	SUCCEEL YEARS
04025			NEW	ULUWEHI APART	MENTS DEMOLI	TION, OAHU							***************************************	
		DESIG		50			50							
			RUCTION	250			250							
		T(	DTAL	300			300							
		G.O.	BONDS	300			300			· • · · · · · · · · · · · · · · · · · ·			·	
P04026			NEM	ADA COMPLIANO	E AT VARIOUS	LOCATIONS,	s	 TATEWIDE						
		CONST	TRUCTION	250			250							
		TO	TAL	250			250							
		G.O.	BONDS	250			250							
P04027	 04027		NEM	PHYSICAL NEED	S ASSESSMENT	Γ, STATEWIDE							****	
		PLANS	S	280			280							
		TO	DTAL	280			280						· · · · · · · · · · · · · · · · · · ·	
		G.O.	BONDS	280			280							
				PROGRAM TOTAL	 _S									
		PLAN		460	180		280							
		DESI		3,002	1,937		465	300	300					
			TRUCTION PMENT	22,824 35	16,169 35		3,255	1,700	1,700					
		TO	DTAL	26,321	18,321		4,000	2,000	2,000					
		OTHE	R FED. FUN	7,347	7,347								· · · · · · · · · · · · · · · · · · ·	
		G.O.	BONDS	18,974	10,974		4,000	2,000	2,000					

STATE OF HAWAII

PROGRAM ID

REQUIRED CAPITAL APPROPRIATIONS - BY CAPITAL PROJECT IN THOUSANDS OF DOLLARS

REPORT B78

PAGE 74

PROGRAM STRUCTURE NO. 06020203

HMS-229

HCDCH ADMINISTRATION PROGRAM TITLE

OJECT PRIORITY	LOC	SCOPE	PRO	JECT TITLE									
IUMBER NUMBER							BUDGET P						
			PROJECT	PRIOR	FY	FY	FY	FY	FY	FY	FY	FY	SUCCEED
	COST	ELEMENT/MOF	TOTAL	YRS	03-04	04-05	05-06	06-07	07 08	08-09	09-10	10-11	YEARS
IA007		RENOVATION	LUMP SUM CIP	- REPAIR &	MAINTENANCE,	SITE	IMPROVEMENTS	& RENOVATI	ONS, STATE	MIDE			
	DESIG	SN	4,000				3,000	1,000					
	CONST	TRUCTION	16,000				7,000	9,000					
	T	OTAL	20,000				10,000	10,000					
	G.O.	BONDS	20,000				10,000	10,000					
RH005	*	RENOVATION	REROOF AND SE	PALL REPAI	R AT POHULANI	EDLERLY	HOUSING, OAH	 U					
	DESI	GN	60			60	)						
	CONS	TRUCTION	600			600	)						
	T	OTAL	660			660	)						
	G.O.	BONDS	660	at task task term gray years nike Arbo velye vega .		660	)						
			PROGRAM TOTAL	 LS						~~~~~~~~~			
	PLAN	S	35	3	5								
	DESI	GN	10,473	6,41	3	60	3,000	1,000					
	CONS	TRUCTION	87,946	71,34		600		9,000					
	T	OTAL	98,454	77,79		660	10,000	10,000					
		R FED. FUN	73,909	73,90									
	G.O.	BONDS	24,545	3,88	5	660	10,000	10,000					

STATE OF HAWAII PROGRAM ID

HMS-503

# REQUIRED CAPITAL APPROPRIATIONS - BY CAPITAL PROJECT IN THOUSANDS OF DOLLARS

REPORT B78 PAGE 77

PROGRAM STRUCTURE NO. 06010503

YOUTH RESIDENTIAL PROGRAMS PROGRAM TITLE

PROJECT NUMBER	PRIORITY NUMBER	LOC	SCOPE	PRO											
		COST	ELEMENT/MOF			BUDGET PERIOD									
				PROJECT TOTAL	PRIOR YRS	FY 03-04	FY 04-05	FY 05-06	FY 06-07	FY 07 08	FY 08-09	FY 09-10	FY 10-11	SUCCEED YEARS	
F70601			REPLACEMENT	HAWAII YOUTH	CORRECTIONAL	FACILITY S	SECURITY & I	NFRASTRUCTU	RE IMPROVE	MENTS & REP	AIRS, OAHU				
		PLANS		5				5							
		DESIGN		185				185		•					
		CONS	TRUCTION	1,310				1,310							
		TOTAL		1,500				1,500							
		G.O.	BONDS	1,500			* *	1,500							
				PROGRAM TOTAL	.s										
		PLANS		6	1			5							
		DESI	GN	186	ī			185							
		CONS	TRUCTION	1,508	198			1,310							
		Ţ	OTAL	1,700	200			1,500				~			
		G.O.	BONDS	1,700	200			1,500							